

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday March 24 1983

No. 29,032

D 8523 B Serials

Labour Party's
pact with the
unions, Page 22

Amman	56.15	London	11.00	Paris	11.00
Bombay	10.00	Madrid	11.00	Rome	11.00
Calcutta	10.00	Stockholm	11.00	Sydney	11.00
Colon	10.00	Switzerland	11.00	Tokyo	11.00
Hong Kong	10.00	U.S.	11.00		
Manila	10.00				
Mumbai	10.00				
Perth	10.00				
Rangoon	10.00				
Singapore	10.00				
Sourabaya	10.00				
Taipei	10.00				
Tientsin	10.00				
Yokohama	10.00				

NEWS SUMMARY

GENERAL

U.S. will relax Israel arms ban

The U.S. is to relax its ban on arms sales to Israel, imposed after the invasion of Lebanon in June. The first weapons to be delivered will be 300 Stinger air-to-air missiles costing \$18m, the Pentagon announced. Israel previously bought 800, which it used successfully against Syrian Soviet-built aircraft over Lebanon. The American announcement was a surprise, coming when Reagan Administration officials are arguing for stronger pressure on Israeli Premier Menachem Begin to withdraw forces from Lebanon and enter wider peace negotiations. Page 24

Mauritius crisis

Eleven members of the left-wing cabinet of Mauritius resigned, saying they lacked confidence in Premier Anerood Jugnauth. Page 4

Sheep shearers strike

Australian sheep shearers went on strike against using wider combs, which they say harm the sheep and wool and cut jobs. Page 2

In Paris, police cleared hundreds of striking medical students from the Health Ministry and railway strikers cut half the trains to northern Europe. Hundreds of New Delhi police were injured in clashes with striking transport workers. Page 2

Attains funeral

Tens of thousands lined the streets of Athens for the funeral of murdered Conservative publisher George Athanassiades, many shouting slogans against the Socialist Government. Page 2

Bishops expelled

Egypt has expelled five Greek Orthodox bishops for unspecified moral reasons. Page 2

Pantheon closed

Rome's ancient Pantheon has been closed after a lump of ceiling fell on the head of a young West German. Rome Opera has been shut because of damage and fire risk. Page 2

Swedes end search

The Swedish navy hunted suspected foreign submarines in its waters, followed one until it reached international waters, and called off the searches. Page 2

Illegal spin-off

Several people were jailed in Riga, in the Soviet Republic of Latvia, for stealing 300 spin drivers to sell as grape-pressing machines for wine-makers. Page 2

Moscow criticised

Moscow's mayor says the city's services and facilities are inadequate. Page 2

Police sacked

Senior police in Odessa have been dismissed for permitting a Communist youth official who complained about a financial scandal, was expelled from a navy training school and held in jail for 20 months. Page 2

Briefly

Zimbabwe is expelling journalist Nick Worrall, correspondent of the London Guardian. Page 2

China Trade Secretary Ashibo

Ministry was sacked. Page 2

Stuttgart court gave four years 10

months jail to neo-Nazi for attempted murder of Vietnamese refugees. Page 2

German helicopter on mercy flight

crashed in snowstorm in Bavaria, killing three. Page 2

BUSINESS

UK plans boost for Ulster industry

UK GOVERNMENT announced an incentive plan to revitalize Northern Ireland that would make Ulster "the most attractive area for industrial investment in Europe and possibly in the Western world," said Northern Ireland Minister James Prior. Page 7

STEELING closed at a record

low of \$1485, 1.35c down on the day, and the pound also weakened to DM 3.54 (DM 3.55), FF 10.55 (FF 10.56), SwFr 2.08 (SwFr 2.09), but fell to 2.08 (2.09). Its trade-weighted index was down from 78.5 to 78.3. Page 46

DOLLAR rose from DM 3.485 to

DM 3.54, and to FF 10.55 (FF 10.56), SwFr 2.08 (SwFr 2.09), but fell to 2.08 (2.09). Its trade-weighted index was down from 78.5 to 78.3. Page 46

GOLD fell \$115 in London to

\$400.25, in Frankfurt it also fell \$11.25, to \$410.5, and in Zurich to \$410.75, to \$410.5. Page 43

LONDON: FT Industrial Ordinary

index fell 6.1 to 654.3. Government securities fell by an average of more than 0.5 per cent. Page 29, FT - Share Information Service, Pages 34, 35

WALL STREET: Dow Jones index

closed 17.30 up at 1140.57. Page 29, Full share listings, Pages 30-32

TOKYO: Nikkei Dow index rose

29.53 to 2,811.12. Stock Exchange index moved up 2.38 to 612.7. Report, handling prices, other markets, Pages 29, 32

DENMARK will ask the EEC to

take retaliatory action against Sweden and Norway, which restrict imports of its meat and dairy products. Its parliament rejected a Government Bill to renew trade sanctions against the Soviet Union. Page 2

CHINA'S Trade Minister Miss

Chen Muhan arrives in London today on a seven-day mission aimed at expanding trade and economic relations with Britain. Page 2

CHILE is raising its import tariff

from 10 to 20 per cent. Page 4

ROMANIA is confident the IMF

will approve a further \$400m loan of standby credit next Wednesday. Page 2

JAMAICA says it has reached an

understanding with the IMF about continuing its loan support. Page 4

Belgium's national bank cut its

discount rate by 3 percentage points to 11 per cent. Page 2

Ellerman Lines

up for sale

ELLERMAN LINES, one of Britain's largest private groups, with shipping, travel, and brewing interests, is up for sale because the two charitable trusts which own almost 50 per cent want to spread their investments. Possible losses of about £2m this year would cut the group's net worth to about £25m (£24m). Page 7

S.G. WARBURG, UK merchant

bank, has sold its near-25 per cent share to A.G. Becker-Warburg Paris Bank, the Wall Street investment bank, at an after-tax profit of £3.4m (£5m). Page 24

DRESDNER BANK, West German's

second largest commercial bank, is to pay a maintained dividend of DM 4 a share for 1982. Net profits after tax will be identical to those declared for 1981: DM 138m (£52.78m). Page 2

Mitterrand says France must reduce inflation

BY DAVID HOUSEGO AND PAUL BETTS IN PARIS

President Francois Mitterrand pledged last night that his administration would fight with all its strength against "the evil" of inflation.

Speaking to the nation in a televised address following the devaluation of the franc earlier this week, he acknowledged that a devaluation was an inevitable consequence of France's inflation rates exceeding that of its trading partners.

He said France must bring down its inflation rate to that of its neighbours - an implicit reference to West Germany and the agreement struck at the weekend in Brussels that the two countries would aim for more convergent economic policies.

President Mitterrand gave no details of the measures that are to be announced tomorrow. He instead used the occasion to call on the support of his countrymen, posing the rhetorical question: "Without you, what can we do?"

He left no doubt that holding down unemployment remained a major goal of his administration and that France did not intend to follow the type of anti-inflationary policies carried out more harshly in the U.S. and Britain.

He also made a strong appeal for a "Buy French" campaign as part of the effort to bring France's trade deficit over the next two years back into balance.

France ran up a trade deficit of FF 83bn (\$12.9bn) last year. Figures issued last night showed a marginal improvement in the French trade deficit in February, which dropped to FF 7.6bn from FF 8.5bn in January.

The President said that when possible people should buy French products. He also said that they should save rather than consume - foreshadowing the incentives to saving expected to be announced on Friday.

Among the other goals of his administration in the difficult period ahead, he also listed eliminating the deficit in the social security budget and keeping a tight reign on the state's budget. He said that major efforts would be undertaken to promote exports.

Speaking from the Elysee Palace, President Mitterrand tried to strike a note of national unity. He did not shy away of admitting mistakes and said himself that there had been three devaluations since his administration took office.

The President's address came soon after the first meeting of the new Cabinet, which immediately decided to postpone until Friday final decisions on the stabilisation package to accompany the devaluation.

The surprise delay was officially explained as allowing newly-appointed ministers time to assess the impact of the measures on their new parishes and to enable consultations with the trade unions in the hope of broadening the consensus behind the Government's policy.

Inevitably the delay has been seen as a further sign of indecisiveness and of a Government seeking to bridge the irreconcilable demands of the financial markets with those of its own supporters on the left and the Communists.

The French press gave a generally sceptical reception to the new administration. Commentators cast doubt on whether M. Pierre Mauroy, the Prime Minister, could credibly

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

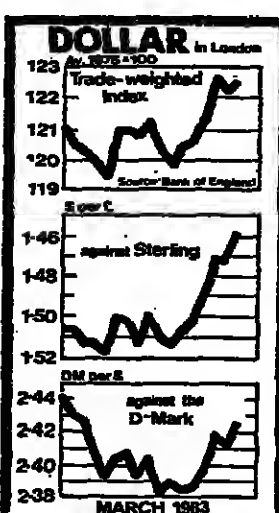
Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24



Dollar advances strongly in Europe

By Jeremy Stone in London

THE DOLLAR gained heavily yesterday against European currencies as ripples from Monday's realignment of the European Monetary System continued to spread through foreign exchange markets.

Sterling was the most serious casualty, falling 1.35 cents to by far its lowest closing value of \$1.4583, but the dollar also gained 1.55 pence against the revalued D-Mark - closing in London at DM 2.4250 - and was 44 cents better against the French franc, finishing in London at FF 7.2675.

The pound lost ground against European currencies too - it closed 1 pence lower at DM 3.54. Its effective exchange rate of 72.3 against the Bank of England's trade-weighted basket of currencies was lower than at any time since November 1978.

Currency market operators continued unravelling the D-Mark positions which they had collected in advance of this week's realignment. They tended to buy dollars or yen, which strengthened even against the dollar. A growing perception that U.S. interest rates have been creeping upwards was reinforced by reports that Mr Paul Volcker, Federal Reserve chairman, was taking a less accommodating view of monetary growth.

In London yesterday Mr Harry Taylor, president of Manufacturers Hanover, said although the overall trend of U.S. interest rates was still downwards, "a jerk on the reins" had quite clearly been applied by the Fed.

Eurodollar interest rates edged higher yesterday morning and six-month rates were in the region of 6.75 per cent.

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Bonn coalition in agreement on programme

BY JONATHAN CARR IN BONN

CHANCELLOR Helmut Kohl of West Germany has been assured of re-election as government leader in the Bundestag next Tuesday, following the agreement by the Centre-Right alliance on a programme for the next four years.

The policy accords reached on Tuesday night by leaders of the three parties - Herr Kohl's Christian Democrats (CDU), the Bavarian Christian Social Union (CSU) and the liberal Free Democrats (FDP) - involve little change from the line pursued by the alliance since it came to power last October.

The new cabinet, to be sworn in next week, reflects this stability. According to government officials, only two changes are planned. Herr Josef Ertl, of the FDP, is losing his place as Farm Minister to Herr Ignaz Kiechle of the CSU. This reflects the drop in the FDP's support, to 7 per cent of the vote in the latest election, compared with 10.8 per cent in 1980.

In the other change, Herr Heinrich Windelen, of the CDU, is to take over inner-German affairs from Dr Rainer Barzel, who becomes President of the Bundestag (Speaker of the House).

Barring an unexpected last-minute switch, the cabinet would have eight CDU ministers (apart from Herr Kohl), five CSU and three FDP.

Among the top jobs would be: Foreign Minister - Hans-Dietrich Genscher, FDP; Finance Minister - Herr Gerhard Stoltenberg, CDU; Economics Minister - Count Otto Lambsdorff, FDP; Defence Minister - Herr Manfred Wörner, CDU; Labour Minister - Herr Norbert Blum, CDU; Interior Minister - Herr Friedrich Zimmermann, CSU; Justice Minister - Herr Hans Engelhard, FDP.

The negotiations on policy were concluded unusually quickly, despite some fears at the start of the discussions last Thursday that the CSU might try to persuade the FDP to abandon some key liberal principles. One reason is that some tricky details have been left for further discussion.

For example, on foreign policy, the broad lines of Bonn's stance within the EEC, Nato and towards Eastern Europe have been confirmed. But the CSU still wants changes involving, among other things, a more conservative line in policy towards South America and Southern Africa.

Among key points emerging from the talks were: Budget. Next year's Federal Budget. Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Continued on Page 24

Europe	2-3	Editorial comment	22
Companies	25	Euro-optics	37
America	4	Financial houses	31
Companies	25	Gold	31
Overseas	4	Int. capital markets	38
Companies	26, 27	Letters	23
World Trade	6	Lex	28
Britain	7, 8	Markets mentions	10
Companies	28-32	Money and Markets	22
Agriculture	43	Mining	32
Arts - Reviews	21	Money Markets	46
World Guide	21	Raw materials	43
Business Law	21	Stock Markets - Resources	38, 42
Commodities	43	Wall Street	38-42
Currencies	46	London	44, 45
		Technology	29
		Weather	24

WHAT YOU LOSE WHEN YOU MOVE TO SWINDON.

Next time you're stuck in London's rush hour think of that better way of life that's encouraging more and more companies to move to Swindon.

London 50 minutes by train. The M4 on your doorstep. Heathrow faster than from London's centre.

Guaranteed housing for key personnel. Full relocation assistance and introduction to funders. A large underemployed workforce. Training geared to future needs. Wiltshire's outstanding quality of life and a wide range of Business Parks for offices and hi-tech operations.

Get

EUROPEAN NEWS

Nato reaffirms backing for zero-option proposal

BY DIANA SMITH IN VILAMOURA

NATO defence ministers are continuing to support the U.S. effort to negotiate the "zero-option" on intermediate range missiles in Western Europe and the Soviet Union, but hope that President Ronald Reagan will offer an inter-continental proposal in case this cannot be achieved.

In the official language of the communiqué issued here at the end of the Nato Nuclear Planning Group spring meeting: "Nato defence ministers have emphasised their determination to move ahead with the double track modernisation of nuclear weapons and arms control."

The defence ministers voiced their full support for U.S. efforts to achieve total elimination of all long-range land-based missiles—the zero-option.

"In the absence of such an agreement, deployment of Nato's intermediate range missiles (ground launched cruise and Pershing 2 missiles) would begin according to schedule at the end of 1983."

The communiqué noted that the Soviet Union had yet to make proposals which recognise the legitimate security interests of the West.

"Contrary to recent claims by Soviet leaders, the Soviet proposals have not substantially changed since the beginning of negotiations," it said.

It considered unacceptable and not serious the December 21 proposal voiced by Mr Yuri Andropov, the Soviet leader, to reduce Soviet intermediate

weapons taking into account the British and French independent nuclear deterrent.

Mr Caspar Weinberger, the U.S. Defence Secretary, said after the meeting it was the "most satisfactory" he had attended.

The communiqué stressed the public solidarity Nato partners want to be seen to be offering the U.S. in its efforts to achieve the zero-option, which they all seem to agree is the desirable ultimate goal.

Mr Michael Heseltine, the British Defence Secretary, appeared to reflect this when he said: "We believe there is a need to look at any reasonable alternative and discuss all the options that may be realistic within the alliance."

WEINBERGER IN MADRID FOR THREE-DAY TALKS

U.S. probes Spain's defence stand

BY DAVID WHITE IN MADRID

THE U.S. Defence Secretary, Mr Caspar Weinberger, arrived here yesterday for a Nato Nuclear Planning Group meeting in Portugal for three days of talks with the alliance's most recent—and most undecided—member.

The Socialist Government's attitude towards Nato, which admitted Spain as its 16th member last year, and pending arms purchases from the U.S. will dominate the discussions.

The visit, made at the invitation of Sr Narcis Serra, Spain's Defence Minister, includes meetings today with Sr Felipe Gonzalez, the Prime Minister, who makes his first trip to the U.S. in June, and King Juan Carlos.

Mr Weinberger is seeking clarification of Spanish intentions following the Government's decision to freeze the

process of integration into the Western alliance's military command and its electoral pledge to hold a referendum on the Nato issue.

This was already high on the agenda when Mr George Shultz, the U.S. Secretary of State, came to Madrid shortly after the Socialist assumed power in December.

Sr Gonzalez has shown himself in no hurry to press the Nato issue, despite pressure from the Left. Among other factors being considered is the impact of membership on efforts to give the Spanish armed forces a more professional and less political role.

An additional protocol has been agreed which allows for revision of the accord if Spain changes its Nato status and which removes references to the integrated command struc-

ture. The accord awaits ratification by the Spanish Parliament before the deadline date of May 21.

Left-wing organisations have held large anti-Nato and anti-U.S. demonstrations outside air bases, and a recent public opinion poll showed a majority against either belonging to the alliance or having U.S. forces based in Spain. Spanish officials hope to accommodate these sentiments by ensuring what they call "an autonomous space for Spain in the defence of the West."

The Government, meanwhile, has until the end of May to reach a final decision on whether to go ahead with a \$300 (£220m) deal for 84 McDonnell-Douglas F-15A aircraft, after reconsidering this choice against the Anglo-German-Italian Tornado.

Romania confident of \$400m IMF loan

By David Buchan in Bucharest

ROMANIA IS confident the International Monetary Fund board will approve on March 30 a further \$400m loan tranche of its standby credit.

Better relations with the IMF coincide with relatively smooth debt rescheduling talks now under way with Western bank creditors, and reflect the considerable improvement in Romania's external situation over the past year.

Dr Bituleanu said \$350m of this year's IMF loan would go into reserves, which were built up by the end of 1982 to \$270m (including a large amount of very conservatively valued gold).

Romania also reduced its net foreign debt from \$10.1bn at the end of 1981 to \$7.7bn by last December, he said. It hopes to finish by May the rescheduling of \$600m, or 70 per cent, of its commercial bank debt maturing this year, and to do a similar deal with Western governments shortly after.

These are better terms than Romania offered its creditors last year when 80 per cent of maturities, including overdue payments to Western companies, were rescheduled.

Lower indebtedness and increased reserves have been made possible by last year's hard currency trade surplus of \$1.5bn, Dr Bituleanu said. Romania was hoping for \$1.6bn this year. This calculation was made, however, before the U.S. announced its intention to withdraw most favoured nation tariff status because of Romania's new Emigration law. U.S. officials estimate this could cost Romania \$200m in lost exports.

The trade improvement last year was achieved at the cost of sharply lower imports from the West. "We don't intend to let this improvement slip away," Dr Bituleanu said.

The main casualty this year is likely to be oil imports for Romania's big refining and petrochemical industry. The Government intends to import only 1.5m tonnes this year in provide for basic internal needs.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$20.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing centres.

Why the promising SS-20 missile has put Moscow in a double bind

BY ANTHONY ROBINSON IN MOSCOW

SOVIET LEADERS possess a deep, oriental dislike of losing face, and react sharply to any suggestion that they might have made a mistake or a miscalculation, an observation proved most recently following the Christian Democrat victory in the West German elections.

The conservative coalition's win has reinforced the cohesiveness of the Western alliance and emboldened European Nato governments to press the U.S. administration to take the initiative with a compromise proposal to replace President Ronald Reagan's zero option on the deployment of missiles in Europe.

On the face of it, this expression of European desire for compromise should have been comforting to Soviet leaders. Instead, a spate of shrill anti-American articles in the Soviet Press have made clear that, for public consumption at least, the Soviets regard it as a meagre consolation prize.

Their hopes that a Social Democrat victory would have led to disarray in the Western alliance and indefinite postponement of the Nato decision to start installing Pershing and Cruise missiles by the end of 1983 have now been dashed.

What is more, the Soviets now appear to fear that West

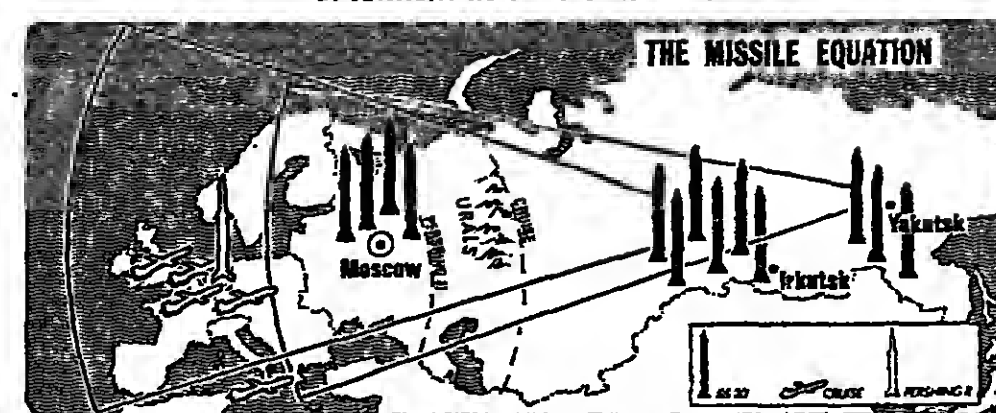
European pressure on President Reagan will oblige the Americans to come up with a compromise proposal which would be difficult to reject because of the harm that would be done to the credibility of their self-proclaimed desire for "balance and equal reductions."

Such a proposal would also be difficult to accept because it would imply the need for further reductions in the deployment of the SS-20 missiles on which they have lavished such heavy investment.

Few weapons in history have been as militarily promising and politically counter-productive as the SS-20. The accurate 4,500 km range of its three independently targetable warheads and its high mobility make it the classic weapon for a land-based superpower like the Soviet Union which has potential enemies in both Europe and Asia.

Yet deployment of more than 330 of the new missiles during the last five years has served to symbolise the steady increase in Soviet military might and sophistication, not only in Europe and the U.S., but also in Japan and China.

Although the talks about intermediate range missiles in Europe are strictly U.S.-Soviet affair, the deployment has provided the U.S. with an opportunity to represent, not only the



interests and fears of its European Nato allies, but also those of Japan and China, who fear that any reduction in deployment of SS-20s against Europe might not be matched in Asia.

The Soviets are extremely resentful about U.S. "resumption" in this respect. Mr Georgi Arbatov, director of the Moscow Institute for North American Studies and the leading Soviet expert on the U.S. recently repeated the late President Leonid Brezhnev's offer of direct Soviet-Chinese talks in an article published by the Japanese newspaper Asahi Shimbun.

This hint to China is an indication that the Soviet Union, despite the public

truculence expressed for example in Mr Arbatov's subsequent article in Pravda last week, has not yet closed its mind to further concessions on SS-20 deployment, either in Europe or Asia.

But, as Mr Arbatov's Pravda article emphasises, this is not the impression that the Soviet Union wants to give to the Americans. The thrust of Mr Arbatov's article was to dismiss in advance any future American compromise offer as "nothing more than a propaganda trick designed, under the pretext of seeking a compromise, to achieve the same old aim—deployment of U.S. medium range weapons in Europe."

The Soviets are sticking by

their claim that the SS-20 merely compensates for the forward-based U.S. aircraft and submarine-launched nuclear systems and has restored, not disturbed, the nuclear balance in Europe.

From this starting point, Mr Yuri Andropov's offer on December 21 to reduce Soviet intermediate missiles to the same number of strategic missiles deployed by Britain and France, represented a real Soviet concession and one which undermined previous Soviet claims that balance was achieved only by the current deployment levels.

Following the usual Soviet practice, Mr Arbatov and other Soviet Press commentators have

explored both in Moscow and Geneva, they believe.

The Soviet side has never publicly acknowledged that the U.S. and Soviet negotiators at Geneva ever went for "a walk in the woods" to sound out the parameters of a possible compromise. But further meetings of this kind can be expected as the deadline for deployment moves closer. They may pave the way for an eventual Andropov-Reagan summit if there is sufficient progress to dispel the deep suspicion between the two sides.

Before getting to that stage, however, Mr Andropov will have to be sure he has the necessary political and military support for any compromise. The Soviets are believed to want a deal that at least removes the Pershing 2 threat while accepting Soviet arguments for deploying some SS-20s.

It is not known how many SS-20s are judged by the Soviets to be their indispensable minimum. But in this deeply security-conscious country, the margin for further concessions is certainly limited.

At heart, Soviet leaders know that the influence of the Soviet Union is not due to its ideology, its size or its raw materials, but to the military power at its command.

Europe's oldest parliament will set your business free

If you're looking for a place to develop your business, the Isle of Man offers you a unique advantage.

Freedom. And on more than one front.

We won't, for example, lock up your profits by taxing them heavily. In fact, with Income Tax at only 20% for both individuals and companies, no Corporation Tax, no Capital Gains Tax (except on certain land transactions) and no Wealth Tax, Surplus or Estate Duty, we'll leave you free to enjoy the fruits of your labour in peace.

We'll also leave you free to pursue your ambitions, within a sensibly ordered legal and commercial framework. Though we are Europe's oldest parliament, with over a thousand years' continuous and stable government behind us, you'll nevertheless find we're remarkably accessible and informal.

We're generous, too. We offer substantial grants to new manufacturers coming to the Island. These cover plant, machinery and building costs as well as training and marketing needs. We also offer working capital loans on very favourable terms.

Finally, we offer you space to expand—and export. Though we are not part of the United Kingdom or the EEC, our special arrangements with both make their markets easily accessible.

If you'd like to know more about opportunities on the Isle of Man, get in touch with us today.

For an old-established community only 80 minutes from London you'll find we're very much up-to-the-minute when it comes to business and finance.

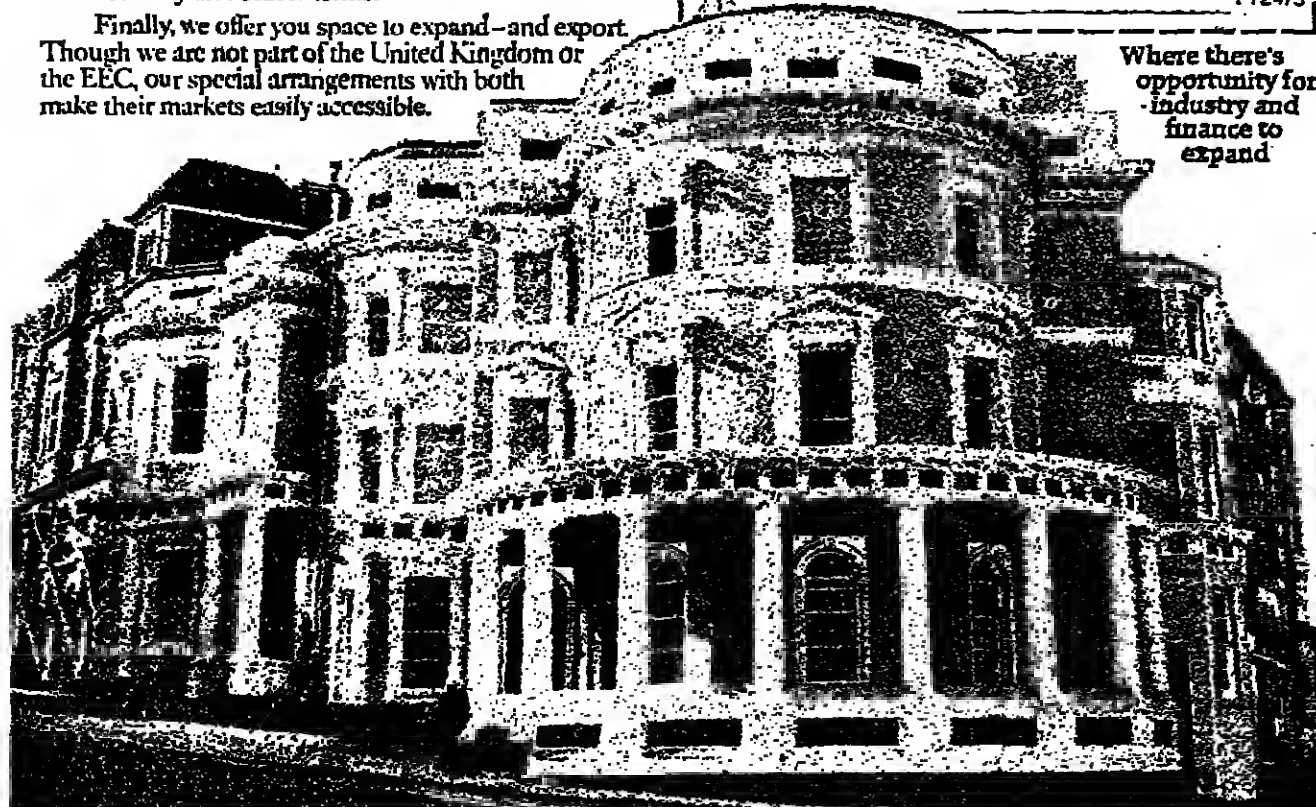
Isle of Man

To: Ken Bowden,
Government Offices, DOUGLAS, Isle of Man.
Tel: Douglas (0624) 26262. Telex: 628612 IOMANG.
I'd like to know more about the Isle of Man. Please send me your "Guide to Industrial and financial opportunities".

Name _____
Position _____
Company _____
Address _____
Nature of business _____

FT24/3

Where there's opportunity for industry and finance to expand



A first class offer from British Caledonian.

(Fly British Caledonian to the USA, and get two first class seats for the price of one.)

Between March 1st and April 30th, British Caledonian are offering two first-class seats for the price of one on all flights to Los Angeles, Dallas/Fort Worth, Atlanta and St. Louis.

For further details, see your travel agent, or call us on 01-668 4222 (24 hours).

We never forget you have a choice.

British Caledonian

High-flying Chevenement makes spectacular fall from grace

BY PAUL BETTS AND DAVID MARSH IN PARIS

M JEAN-PIERRE Chevenement, who has left the high-flying post of Minister for Research and Industry in a spectacular fall from grace, is the most visible casualty of the French government changes.

His successor, M Laurent Fabius, resembles him in being young, elegant, technocratic and intensely political. He is also one of the closest confidants of President Francois Mitterrand, with whom M Chevenement has recently fallen out.

M Fabius, who at 35 is the youngest minister in the French cabinet, previously held the Budget portfolio, now being absorbed by M Jacques Delors, the Finance Minister. He is generally expected to bring a more pragmatic approach to industrial policy.

Only a few months ago M Chevenement was regarded as the whizz kid of the country's ambitious programme of indus-

trial intervention. As one of the leaders of the influential far-left Ceres faction in the French Socialist Party, he was widely tipped as a possible future Prime Minister.

It has now emerged that M Chevenement handed his resignation to President Mitterrand as long ago as February 2. The month before, the leaders of France's nationalised industries had lunch with the President, bitterly complaining about M Chevenement's meddling.

Then, on the same day M Chevenement handed in his resignation, M Mitterrand issued a public declaration against excessive bureaucracy and intervention in the nationalised industries. The statement, widely regarded as a rebuke to M Chevenement, now seems to have been the minister's unofficial dismissal notice.

M Fabius wasted no time yesterday to signal clearly to French private and public industry his intentions to change

A LONG-RUNNING French Government dispute over the future of the telecommunications industry has taken a small step nearer resolution, writes David Marsh. The Government has secured a major concession from the telecommunications giant ITT, which will not be absorbed by either of the main French nationalised electronics companies.

CGCT, which itself was taken over by the Government last autumn, has for months been at the centre of inter-ministerial wrangling over its future. The style of industrial policy. It promised to respect the autonomy and independence of the managements of nationalised industries. This, he said, was M Mitterrand's desire, adding: "It is up to their managers to make them work."

He is the fourth person to take over the industry portfolio in less than two years since the left came to power in France.

M Jean-Pierre Chevenement, the former Industry Minister, wanted to align the group with Campagne Generale d'Electricite, while M Louis Mexandeau, the Posts Minister, wanted to bring it into the orbit of the Thomson group.

The dossier now has to be studied afresh by M Laurent Fabius, the new Industry Minister. But the office of the Prime Minister has written to CGCT unions stressing that, whatever happens, the group—which lost FFR 285m (£26.8m) last year on turnover of FFR 2bn (£188m)—will not be dismantled.

French nationalised industries but of the private sector as well. This is especially so in the motor industry where concern is mounting at all levels about the future of the huge private Peugeot-Citroen car group. The zenith of M Chevenement's influence now seems to have been the wide-ranging industrial colloquium organised by his ministry last November.

Both he and the President gave long speeches, adopting the same military metaphors about the need to mobilise French industry, and summing up the across-the-board interventionist approach in the same ringing phrase: "There are no condemned sectors, simply outdated technologies."

But results, not rhetoric, finally count—and M Chevenement's track record has been disappointing. A writer of key strategic decisions stretching right across the nationalised industries—from telephones to chemicals, aluminium to mechanical engineering—has been held up by government interference, lack of clear policies or disputes with other ministries.

M Chevenement's insistence on focusing energies purely on the nationalised sector and giving scant attention to private industry, which still makes up three quarters of French manufacturing, earned disapproval from officials at the Prime Minister's office. H Jacques Delors, the Finance Minister, who has now been given wider powers in the cabinet shake-up, clashed publicly with M Chevenement about the latter's grandiose scheme to set up a nationalised investment bank, which M Delors regards as unnecessary. The Finance Ministry has also been upset by M Chevenement's attempts to give instructions to the nationalised banks on industry financing.

An official close to M Chevenement remarked last month that the former minister's undoubted political clout and his position as the third or fourth most important man in the Government gave him the ability to come out on top in inter-ministerial infighting. It is now clear, however, that his most important battle was with the President—and it was a dispute from which he could emerge only as the loser.

U.S. rules out early Gatt talks resumption

By Giles Merritt in Brussels

THE U.S. Government yesterday ruled out any early resumption of the General Agreement on Tariffs and Trade (Gatt) ministerial discussions that took place in Geneva last November but failed to establish a clearcut consensus for strengthening international trading rules.

Although the Reagan Administration has recently made it plain that it wishes to seek reforms to the Gatt free trade framework, Mr David McDonald, the Deputy U.S. Trade Representative, made it plain yesterday that Washington would not be adding its weight to any bid to reconvene the 88 Gatt trade ministers in the foreseeable future. He said that the U.S. would first require "some insurance" that fresh Gatt talks "would be more successful than last time."

Mr McDonald, who was speaking in an arranged telephone interview with journalists here, warned that in the meantime, however, support for free trade is declining throughout the world.

A new "gravitational pull" is needed, Mr McDonald said, to convince governments that freer trade is in their best interests.

Turning to the simmering EEC-U.S. row over subsidised farm exports, Mr McDonald emphasised that a solution to the dispute has to be found because the cost of a transatlantic agricultural trade war would far outweigh the benefits to either side. He commented that, with the EEC currently spending \$3bn a year on export restitutions and the U.S. some \$3bn a year on domestic intervention, the two sides had "become like a couple of drunks leaning on each other to remain upright."

Denmark votes to end trade sanctions against Moscow

BY HILARY BARNES IN COPENHAGEN

DENMARK yesterday stepped out of line with other EEC countries when its Parliament voted to end trade sanctions against the Soviet Union. Mr Uffe Ellemann-Jensen, the Foreign Minister, said the decision would harm Denmark's reputation with its allies and be misused in Soviet propaganda.

The EEC last year introduced trade sanctions on a selected list of non-essential goods as a gesture of support for the Polish Solidarity movement. Denmark, which then had a Social Democratic Government, adhered to the policy, although had objections in principle to the use of a Rome Treaty trade clause for political purposes.

When the sanctions were due to be renewed, therefore, the present non-Socialist coalition introduced a Bill to renew them on a national basis (the same procedure was used by Denmark last year when the EEC imposed sanctions on Argentina). But in yesterday's 75-68 vote, it was defeated by the Social Democrats and other left-wing parties—and the tax-protest Progress Party.

The opposition has also tried, but failed, to find a majority for a vote of no confidence in the foreign minister for agreeing to renew the sanctions from January 1 to March 1 while national legislation was prepared. Yesterday was the second occasion on which the Social Democrats have won a foreign policy vote against the Government, and on both occasions the



Mr Ellemann-Jensen: Denmark's reputation harmed

party has shifted from two positions it took when in office. The other occasion was in December, when Parliament voted to suspend Danish payments for Pershing 2 and cruise missile sites in Nato countries in protest at the programme. The Social Democrats, sharply divided on the sanctions issue, argued that they serve no useful purpose. The move is widely seen here, however, as dictated primarily by a desire to make trouble for the minority Government.

How Strauss failed to set Kohl Right

BY JAMES BUCHAN IN BONN

IT WOULD have been rumoured if the resounding victory of the 1983 West German general election could not have held off a challenge from the bad loser of the 1980 election.

Yet when Chancellor Helmut Kohl led the allied Christian Democrats (CDU) and Bavarian Christian Social Union (CSU) to a landslide victory, it was not the CDU's triumph that was the surprise.

Yesterday, when the smoke cleared from a week of intermittent coalition negotiations, it was to reveal a satisfied Herr Kohl with the moderate government he wanted, anchored in the centre through alliance with the liberal Free Democrats against CSU attempts to drag it to the right.

Herr Strauss announced on Monday that, after all, he would not be in the Cabinet and would stay as Prime Minister of Bavaria. The CSU claims of "an outstanding result" in the talks seemed largely reducible to their gain of a fifth portfolio in the Agriculture Ministry, from the FDP's Herr Josef Ertl.

The misreading of the balance of power within the "union" partly arises from a failure to appreciate the changing relationship between Herr Strauss (67), and Herr Kohl (52). Whereas the former could make mincemeat of the younger man in debate in the mid-1970s, he has since lost some of his touch. Recent performances on television—and apparently in the coalition negotiations—where Herr Strauss fumbled with a mass of paper detail, has spectacles at the end of his nose, have been remarkable in that the Bavarian himself seemed tragically aware he was not

coming across. As his crispness in discourse has diminished, so his political instincts—a tendency to dither and a poor sense of political timing—have seemed more glaring. Nobody was really sure whether Herr Strauss really wanted a senior ministry or was merely playing a tactical game, but by last weekend he was in danger of making himself ridiculous.

In contrast, some commentators have found it hard to see past the folkloric side of Herr Kohl's nature, the childlike basking in the dignity of high office, the sack-like suits, the passion for geographical truisms ("America has an east coast and a west coast...").

Herr Kohl has a good sense of timing. In 1980, he gracefully stood down as Union chancellor candidate to allow Herr Strauss to self-destruct. Last week, he left Herr Strauss make the running and the CSU generate rumours, only to turn around and hand the Bavarian an unacceptable offer: any Ministry except Foreign, Finance or Economy, already promised either to the FDP or to powerful CDU supporters.

If Herr Strauss has been compared to Hannibal, battering at the gates of Bonn, Herr Kohl must be Quintus Fabius Maximus, wearing out his opponent by avoiding a pitched battle until the invader turns round and returns home.

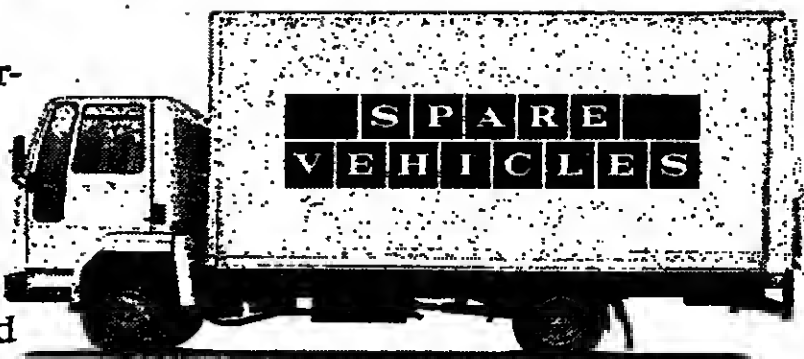
In a sense, Herr Strauss's defeat came on March 6 when he failed in his efforts to discredit the FDP and secure the absolute majority for the Union parties which would have put him at Herr Kohl's right hand. CDU voters handed votes to the liberals to ensure their survival in the coalition.

Despite losing a third of their seats at the election, the FDP emerged from the coalition talks relatively unscathed. The party's notion that a special levy on those with high incomes should eventually be repaid was settled in a compromise, despite the opposition of both the CDU and CSU who wanted it treated as a tax.

As for foreign policy Herr Strauss's immense position paper outlining "corrections" to the policy conducted by Herr Hans-Dietrich Genscher, the FDP Foreign Minister, was all but swept away by Herr Kohl's firm desire to maintain "continuity."

Typically, Herr Strauss's paper was leaked to the Press, but too late to cause a stir. However, this does not mean that the five CSU ministers in the Cabinet will not make their presence felt in Bonn. In the past few months the Bavarian team in Bonn has done much to emancipate itself from its brooding leader in Munich.

There's more to our Contract Hire Service than meets the eye.



Even if we say it ourselves the companies we work for are very pleased with us.

In some cases we have taken over their existing fleets and in others we have provided new vehicles.

Either way, the companies haven't had to find capital with which to replace vehicles.

Instead that money has been channelled into more productive areas.

However, there are a host of other useful services that we can offer too.

All of them are designed to make your transport operation run more smoothly.

And all of them can be custom made to suit your individual requirements.

We can, for example, take over the responsibility for the administration of your fleet.

This means you'll be relieved of all that time-consuming paperwork involved in organising registration documents, excise licences, drivers' wages and so on.

We can also relieve you of the problem of maintaining your fleet, including replacing vehicles if necessary.

We can also tax, insure, garage, fuel and paint the fleet in your own company livery.

We can even provide the drivers for you.

And if you ever need any extra vehicles in a hurry our Truck Rental service will happily provide them.

If you'd like more information there's only one thing you have to do.

Get this coupon to a van with Royal Mail written on it.

BRS

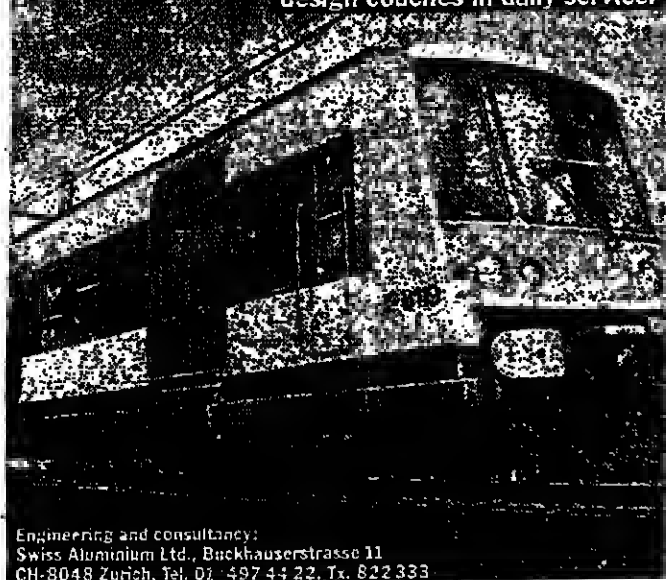
Please send me details on BRS Contract Hire.

Name	Company
Address	
Position	Tel. No.
I would like details on the following BRS services. FT4CH	
<input type="checkbox"/> Tick as appropriate.	<input type="checkbox"/> Distribution <input type="checkbox"/> Truck Rental
Richard Lovell, Sales & Marketing Director, British Road Services Ltd. The Merton Centre, 45 St. Peters Street, Bedford MK40 2UB.	

A member company of the APC National Freight Consortium p l c.

Alusuisse technology makes the going easy, fast, reliable, cost-effective.

Interconnexion Paris: 750 aluminium-built, large-extrusion design coaches in daily service.



Engineering and consultancy: Swiss Aluminium Ltd., Buchs-Hausenstrasse 11, CH-8048 Zurich, Tel. 01-597 44 22, Te. 822 333

Business Class to Athens is first class.

Everything about Olympic Airways Business Class is first class. Big luxurious seats, space, privacy, quiet and hospitality that makes you feel more like a guest in a four-star hotel. And all this happens up front in our super-quiet A300 Airbus. Every day from London.

OLYMPIC

141 New Bond Street, London W1, Tel. 01-493 7362. Prestel: 3441580.

AMERICAN NEWS

Nicaragua accuses Honduras of trying 'to provoke war'

BY WILLIAM CHISLETT IN MANAGUA

Nicaragua yesterday accused Honduras of attacking a Nicaraguan border post as part of a U.S. plan aimed at provoking all-out war between the two Central American neighbours.

In a note to Sr Edgardo Paz Barrios, the Honduran Foreign Minister, the Nicaraguan Foreign Minister said that on Sunday Honduran troops using heavy machine guns, 81mm mortars and assault rifles attacked the Nicaraguan border post of Vado Ancho.

Government officials in Managua quoted by Reuters also said that there were indications that Honduran troops were massing along the Nicaraguan border.

In New York, meanwhile, the UN Security Council was expected to begin debate last night on Managua's complaint that it was the target of U.S.-backed aggression aimed at overthrowing the Sandinista regime. In Washington, the State Department yesterday refused to discuss the charges.

The left-wing Sandinista Government believes that the U.S. is deliberately trying to push the country into war with Honduras in order to justify an invasion of Nicaragua.

The counter-revolutionary offensive against Nicaragua, which is directed from Honduras where several thousand former members of the National Guard took refuge after the Sandinistas overthrew the Somoza dictatorship in 1979, has been stepped up in the last two months. And for the first time about 1200

guardsmen are officially said to have penetrated Nicaraguan territory, and opened up seven small fronts in mountainous areas in the northern part of the country.

Senior Government officials do not believe that this new offensive poses a serious military threat to Nicaragua, although 200 people on both sides have been killed in the past seven weeks of fighting, and a further 144 wounded. The Sandinista army which is estimated to be at least 20,000 strong and is well armed, currently has the situation under control. The Sandinistas also call on a 50,000-strong militia force.

The Government's main concern is that it will be provoked into invading Honduras to root out the guardsmen, whom it accuses of being financed and armed by the U.S. Central Intelligence Agency (CIA). Washington has not denied this charge, which has been supported by detailed U.S. press reports about the Administration's plans to "destabilise" Nicaragua. The U.S. accuses Nicaragua of funneling arms to left-wing rebels in El Salvador.

Honduras, a close ally of Washington, in the region has become the springboard for attacks on Nicaragua's revolutionary Government. The Honduran air force is rated the best in Central America.

The Nicaraguan Defense Minister, Sr Humberto Ortega, made it very clear this week that the Sandinista armed forces will at all costs avoid crossing into Honduras.

Chile doubles import tariffs

THE Chilean Government in a sharp reversal of economic policy, has announced the temporary doubling of import tariffs from 10 per cent to 20 per cent.

Announcing the change, Sr Carlos Cáceres, Finance Minister, said there would be a crack-down on black market foreign exchange operations. The measures have been taken to ease pressure on the balance of payments.

The Finance Minister predicted Chile's trade surplus this year would reach \$100 up from \$200m this year. Sr Cáceres said the official value of the peso was 75 to the dollar earlier this week.

Mexico GNP falls

Mexico's Gross National Product declined by 0.2 in real terms in 1982, Reuters reports from Mexico City. Sr Silva Herzog, Finance Minister, said Mexican's standard of living was dropping for the first time in 40 years.

The country's central bank said that the fall in production indicated the seriousness of the economic crisis which was marked by high inflation, restructured foreign credit and flight of capital.

Car industry surplus

WHAT Canadian officials once complained were the dinosaurs of the North American car industry have given the industry a record C\$2.85bn (£1.5bn) car products trade surplus with the U.S., Victor Mackie writes from Ottawa.

The 1982 surplus reported yesterday by Statistics Canada was the first since 1972 and only the third since the car pact was signed in 1965.

Jamaica-IMF accord

JAMAICA says it has reached an "understanding" with the International Monetary Fund (IMF) on continuing a loan programme, Canute James reports from Kingston.

At one stage it seemed that Jamaica would reconsider its participation in the three-year programme of \$650m. The final year begins next month.

Nicholas Hirst, in Toronto reports on a row between state and federal government

Canadian energy price battle looms



THE CUT in world oil prices is threatening a new political battle between Canada's main oil producing province of Alberta and the Federal Government of Prime Minister Pierre Trudeau.

At stake are political promises, federal and provincial revenues and the prosperity of the Canadian oil and gas industry.

The Federal Government built its national energy programme, the cornerstone of its industrial strategy announced in October 1980, on the expectation of a sharp medium term rise in world oil prices. The changes in the oil market in the past two years have made a mockery of the assumptions on which the policy was based.

After a 12 month battle over revenue-sharing, Alberta and the federal Government agreed in September 1981 to allow the price of domestic "old oil" already in production to rise in stages to reach 75 per cent of the estimated world oil price in mid-1982.

But stagnating world prices meant that the ceiling was almost reached in January this year. Under the complicated pricing formula last week's cut by the Organisation of Petroleum Exporting Countries (Opec) will almost certainly push domestic prices over the limit in the second half of this year.

Mr Jean Chretien, the Canadian Energy Minister, has

already said that the scheduled price increase for July will not now take place.

The federal Government says that under the agreement domestic prices should be rolled back to maintain the 75 per cent limit. Mr Peter Lougheed, Alberta's Prime Minister, says however that no such agreement was reached.

He is launching a nationwide campaign to persuade Canadians that the prices should not be rolled back to the same level. Alberta would like the agreement changed to remove the ceiling altogether, a move strongly supported by the oil industry. Exporting spokesmen, Mr Harvie Andre,

at a recent meeting, Mr Trudeau and Mr Lougheed agreed to "reassess" their oil pricing accord in the light of Opec price cuts. Mr Chretien has said the two governments "may be forced" to make changes in the deal.

For Mr Trudeau it is a tricky political problem. His promise to shield Canadians from the

full price of world oil helped him win the 1980 election. To reneg on that promise now could be damaging, but it is argued in some quarters in Ottawa that it would be easier politically to move to world prices now than at any time.

On the one hand, if domestic prices are not rolled back Canada which is already suffering from a relatively high inflation rate, will not get the same benefits as competitor countries. On the other, if it allows prices to fall it stands to lose heavily on oil revenues.

Mr Marc Lalonde, the Finance Minister, has estimated that a 55 price cut will push the budget deficit this year above the C\$20bn (£15.6bn) previously estimated.

In 1981, Ottawa estimated that the 1981 price and revenue sharing agreement would produce C\$21.4bn in revenues over a five year period for the two Governments. Latest estimates are that total revenues will be only C\$13.3bn. Lower oil prices, however, as Mr Lalonde has pointed out, could lead to a faster economic recovery bringing in increased revenues from other sources.

The oil industry is warning that a drop in oil prices could damage its recovery, which would in turn damage Alberta's prospects. After years of surplus, the province is running a budget deficit this year and is likely to borrow an international market. Increased taxes and discrim-



Mr Jean Chretien

ination against foreign-owned companies under the National Energy Programme hit the oil industry just as the world market was turning down and interest rates were rising. Two synthetic fuel projects worth around C\$15bn each and expected to provide much-needed employment, have cancelled. Drilling dropped sharply and the effects rippled through the economy.

The federal Government has a problem of its own with gas prices. Under the 1981 agreement with Alberta, the price paid to the producer was to rise

by 25 cents every six months. There is no ceiling on the increases, but the federal Government promised to keep the cost to domestic consumers at 65 per cent of the equivalent heat value of crude oil.

To keep that agreement, the federal Government has already had to reduce excise taxes at a cost of C\$440m in 1982-83. A reduction in the domestic price of oil would lose the Government more revenue, unless it renegotiated with Alberta.

At the same time, Alberta would like to alter the price structure of gas exported to the U.S. at a fixed price of U.S.\$4.94 per 1,000 cu ft. That price is considerably higher than most domestic gas in the U.S., and Canada is presently exporting only half the volume authorised by the National Energy Board. Discussions between Alberta and the federal Government have centred on offering some gas at a discount to increase sales.

So if the federal Government wants to take these steps, there are negotiating possibilities. In return for changes in both the domestic and export gas formulas, the federal Government could alter its pricing formula for oil. Much will depend on what is seen as politically expedient. There are few potential votes for Mr Trudeau's Liberals in Alberta where the federal Government is already deeply unpopular.

Ecuador general strike

BY SARITA KENDALL IN QUITO

ECUADOR was virtually paralysed on the first day of a 48-hour general strike backed by trade unions, chambers of commerce, transport companies and teachers.

Public offices and schools were closed, and the few vehicles that ventured out met with barricades and bonfires on the roads.

The strike follows two days of violent protests against government economic measures to try and solve Ecuador's foreign exchange problems. A 21 per cent devaluation has been criticised from all quarters,

and strikers are demanding the revocation of this and other monetary decisions considered by the Government to be essential for rescheduling the foreign debt.

The Government has been attacked by union leaders for "blind obedience to the International Monetary Funds". Some politicians have called openly for President Osvaldo Hurtado's resignation, and there have been threats to continue the general strike indefinitely, regardless of any danger to Ecuador's democratic stability.

Mr Shamiyara said Mr Worrall "went out of his way to give credence to allegations he knew were unfounded."

Mr Holger Jensen, the Johannesburg-based correspondent for Newsweek magazine was last month

banned from Zimbabwe after his report on brutality in the province was published. Resident and visiting foreign correspondents have, however, all filed reports suggesting that more than 1,000 civilians were killed and others maltreated in operations conducted by the North Korean-trained Fifth Brigade.

Mr Shamiyara's statement began by referring in particular to a series of three articles published in The Guardian by their correspondent, Nick Davies.

'Ditchley Institute' decision near

BY WILLIAM HALL IN NEW YORK

CANDIDATES to head the new Institute of International Finance, set up by 35 of the world's biggest commercial banks, and plans to extend membership to several hundred banks around the world, will be discussed at a board meeting of the new institute in Zurich today.

Mr Bill Ogden, who retired as a vice-chairman of Chase Manhattan earlier this year, will chair the three-day meeting in Zurich.

However, bankers believe it is unlikely that Mr Ogden will take on the top job at the new institute since a European banker or civil servant would

be politically more acceptable. The institute, set up following a meeting of bankers at Ditchley Park in the UK, has been dubbed the Ditchley Institute.

Its intention is to promote a better understanding of international leading transactions by improving the availability and quality of financial and economic information of major borrowing countries.

The institute will co-operate with borrowing nations to promote the collection and dissemination of information concerning their financial situations, development plans,

economic policies and existing and prospective foreign exchange obligations.

The meeting in Zurich follows earlier meetings in New York and Washington and will be primarily concerned with defining the area of operations of the new institute, finding a chief executive and staff and extending membership to several hundred banks.

The new institute has received official support from organisations such as the Bank of England, but some bankers are still sceptical about its usefulness.

Move to set up Europe, Latin America centre

BY OUR FOREIGN STAFF

THE EEC Commission has formally asked the Council of Ministers and the European Parliament to back the creation of a Europe-Latin America Institute. The move is aimed at strengthening relations between Western Europe and Latin America.

The institute, which is to have one office in Europe and one in Latin America, will serve as an information centre and organise conferences and seminars on economic, financial, cultural and political issues of interest to the two regions. It also plans to

carry out research and produce a regular publication. Members of the council are expected to include the Duke of Suarez, the former Spanish Foreign Minister, and Mr Graham Greene, the British novelist.

The management committee is headed by Dr Dieter Oldhoff of the EEC delegation in Caracas and includes Sr Alan Warner of the Peruvian Foreign Ministry, Mr Alain Rouquie, the French political scientist, and Mr Hugh O'Shaughnessy, Latin America correspondent of the Financial Times.

OVERSEAS NEWS

Harare deports correspondent

BY MICHAEL HOLMAN IN HARARE

MR NICK WORRALL, Harare correspondent for the UK's Guardian newspaper, was last night declared by the government to be "an enemy of the people of Zimbabwe," a move which amounts to an effective deportation order.

The Government has also withdrawn Mr Worrall's accreditation and declared him to be an undesirable person. Under the emergency powers legislation the property and assets of a person declared an enemy of the state may be confiscated.

Mr Nathan Shamiyara, Information Minister, announced the move after a series of reports by Mr Worrall on military brutality in the Matabeleland province during action against armed anti-government dissidents.

Mr Shamiyara said Mr Worrall "went out of his way to give credence to allegations he knew were unfounded."

Mr Holger Jensen, the Johannesburg-based correspondent for Newsweek magazine was last month

banned from Zimbabwe after his report on brutality in the province was published. Resident and visiting foreign correspondents have, however, all filed reports suggesting that more than 1,000 civilians were killed and others maltreated in operations conducted by the North Korean-trained Fifth Brigade.

Mr Shamiyara's statement began by referring in particular to a series of three articles published in The Guardian by their correspondent, Nick Davies.

BY EMILIA TAGAZA IN MANILA

THE Influential Catholic Church in the Philippines has called for an end to the shipment of arms to the Philippines from foreign sources. The call, from Cardinal Jaime Sin, the head of the church hierarchy, comes as Philippine defence officials prepare for negotiations with the U.S. on the military bases agreement between the two countries.

Under the bases agreement, the U.S. maintains two major military installations in the Philippines in exchange for military and economic aid. The agreement expires in 1991, but a review has been scheduled for next month.

Cardinal Sin, in the first definition of the church's stand on the country's defence policy, said that military aid from industrialised countries came in the form of weapons which are often used to "slaughter our own countrymen."

"We do not deny the need for subsidies from the First World but they should come in the form of educational aid," he declared.

Apart from the amount received for the use of the

bases, the Philippines government may receive an additional \$149m in military and economic aid from the U.S. President Ronald Reagan has asked Congress to take a further twist as Cardinal Sin tries to enlist the support of another equally powerful group—the private business community.

Various business groups have been showing signs of dissatisfaction over the government's business and economic policies. If Cardinal Sin secures their support, the church-private business alliance could become a formidable force for moderation in relation to President Ferdinand Marcos' administration.

Cardinal Sin yesterday chose the Makati Business Club, a prestigious group of executives from major private corporations, as the venue for a call to the business sector. He challenged the businessmen to join the church in the task of establishing a mature political and

economic order in the country. "Too long have we in the church and you in business gone our separate ways, thereby diluting our respective contributions to national building," Cardinal Sin said.

The church in the Philippines has been on effective opposition force against the 17-year-old Marcos regime because it is the only group whose influence extends to most corners of the archipelago. It commands the following of more than 40m Filipinos out of a total population of 50m.

Other opposition groups have proved to be weak and easily out-maneuvred by President Marcos. The legal opposition

parties are beset by internal intrigues, with their leaders more preoccupied with their personal prestige than with their party platforms.

While the outlawed Communist Party of the Philippines and its guerrilla army has gained sympathisers in the rural areas, it is doubtful that it can muster nationwide political support—Filipinos remain staunchly anti-Communist.

It is against this background that private business executives and associations have come out with criticisms of the Government's economic policies and have secured popularity within the local business community. Among the leaders are heads of two of the country's largest corporations, Mr Enrique Zobel and Mr Jaime Ongpin.

Mr Zobel, the Makati Business Club's chairman and President of Ayala Corporation, the large property and banking conglomerate, has censured the state's pursuit of such heavy industrial projects as integrated steel mill and an aluminium smelter. These are among the 11 industrial projects designed to shift the country's industrial structure away from import-substitution.

Mr Ongpin, president of Ben-

guet Corporation, one of the country's biggest mining firms, is the brother of Mr Roberto Ongpin, the Minister of Trade and Industry and one of President Marcos' most powerful advisers.

Jaime Ongpin has attacked the state programme of rescuing financially distressed firms, many of which were controlled by businessmen close to Mr Marcos. He said the move was saving companies which he described as "demonstrated incompetents whose only virtue is their connection with the powers that be."

The businessmen appear disposed to join forces with the church in the fight to moderate Mr Marcos's policies. A club official told Cardinal Sin that the club might be able to lend support to the church's attempt at maintaining a dialogue with government representatives.

Mr Ongpin has defined the business sector's role in relation to the government: "If those of us in the private sector who are in a position to help solve our nation's problems do not lift a finger, the government by default will act alone and we will have no right to complain in the future if things continue to get worse instead of better."

Mubarak anti-corruption drive strengthens his hold on power

BY CHARLES RICHARDS IN CAIRO

THE DECISION by President Hosni Mubarak of Egypt to sack two Ministers accused of complicity in frauds perpetrated by the Sader family will go some way towards satisfying two aggrieved sections of the population: the poor and the religious.

The drive against corruption which led to the trial of Mr Esmat Sader, brother of the assassinated former leader, is a response to the laissez-faire economic policies of Mr Anwar Sader, which bred resentment. Islamic militants found grassroots support from those who were concerned that the influx of Western goods was corrupting traditional values.

The Minister of Supply, Mr Ahmed Nuh, and the Minister of Industry, Mr Faud Abu Zaghal, were the highest ranking officials named during the trial in the Court of Ethics. The court said that Mr Esmat Sader had headed a "Mafia type" gang that had spread cor-

ruption throughout Egypt. During the years his brother was President, Mr Sader was said to have risen from his job as a humble \$80 a month bus driver to become a multi-millionaire with a fleet of trucks.

The court made detailed allegations against the Ministers, accusing them of complicity in a massive series of frauds perpetrated by Mr Esmat Sader. It said Mr Nuh had allowed one of Mr Sader's sons to import rotten tomato paste and meat not slaughtered, according to Islamic precepts.

Mr Abu Zaghal, while he was head of the state-run Helwan iron and steel works, was said to have given another son a consignment of subsidised reinforcing iron which was then sold on the black market.

The court said that the Ministers bore a very great responsibility for allowing corrupt practices to flourish to the detriment of the ordinary

people. It also named other senior officials including the heads of public sector companies and organisations as well as former Ministers and senior officials in various Ministries.

Mr Mubarak has ordered the dossier on the case be passed to the public prosecutor.

He has also revived the Administrative Control Agency which was set up by former President Gamal Nasser to combat corruption within the Government. It became so riddled by corruption itself that President Sader disbanded it, but Mr Mubarak has now appointed as its head a former Director at the Military Intelligence who has appointed new officers considered less prone to influence.

There had been speculation that the court's findings might lead to the sacking of the whole Government, but Mr Mubarak has contented himself with removing the two Ministers soft-



Mr Esmat Sader during his trial

ing the blow by saying that they had committed errors of judgment, but had not benefited personally. He is thus seen to be acting within the law. Mr Mubarak has more credibility than his predecessor, that no-one is above the law.

It is too early to say, however, whether the investigations into senior officials will be decisive. A few celebrated names, offered as an example to others may be enough, but President Mubarak also runs the risk that having opened up a can of worms, he may not be able to close the lid.

NOW DAN-AIR FLY TO INVERNESS FROM BOTH HEATHROW AND GATWICK STARTING ON MARCH 28

FLIGHTS OFFER DAY RETURN - 7 HOURS IN INVERNESS. * FULL MEAL SERVICE ON BOARD. * FROM ONLY £40 SINGLE - £80 RETURN WITH DAN-AIR'S SPECIAL APEX* FARES.

DAN-AIR 1953-1983 30 years experience
CONTACT YOUR TRAVEL AGENT OR PHONE 01-680 1011

How much do you enjoy the risks of exporting?



Losing £10,000 is no joke at all.

Winning export orders is full of challenges in today's competitive trading world.

For the company that's a success at it, exporting can be highly profitable and exciting too.

But however much you may enjoy the challenge of exporting, there comes a point when ignoring the risks involved proves to be absolutely no fun at all.

When there's a lot of money at stake.

And that's where ECGD comes in.

The risks of non-payment for your exports of goods and services can be insured with ECGD.

Last year 11,000 exporting firms in this country insured their exports with us.

And last year ECGD paid out over £300 million to exporters in insurance claims.

As the world becomes an increasingly risky place for the businessman, so the need for adequate insurance becomes greater.

Overseas governments can get into difficulties just as easily as overseas buyers—and ECGD can protect you against both risks.

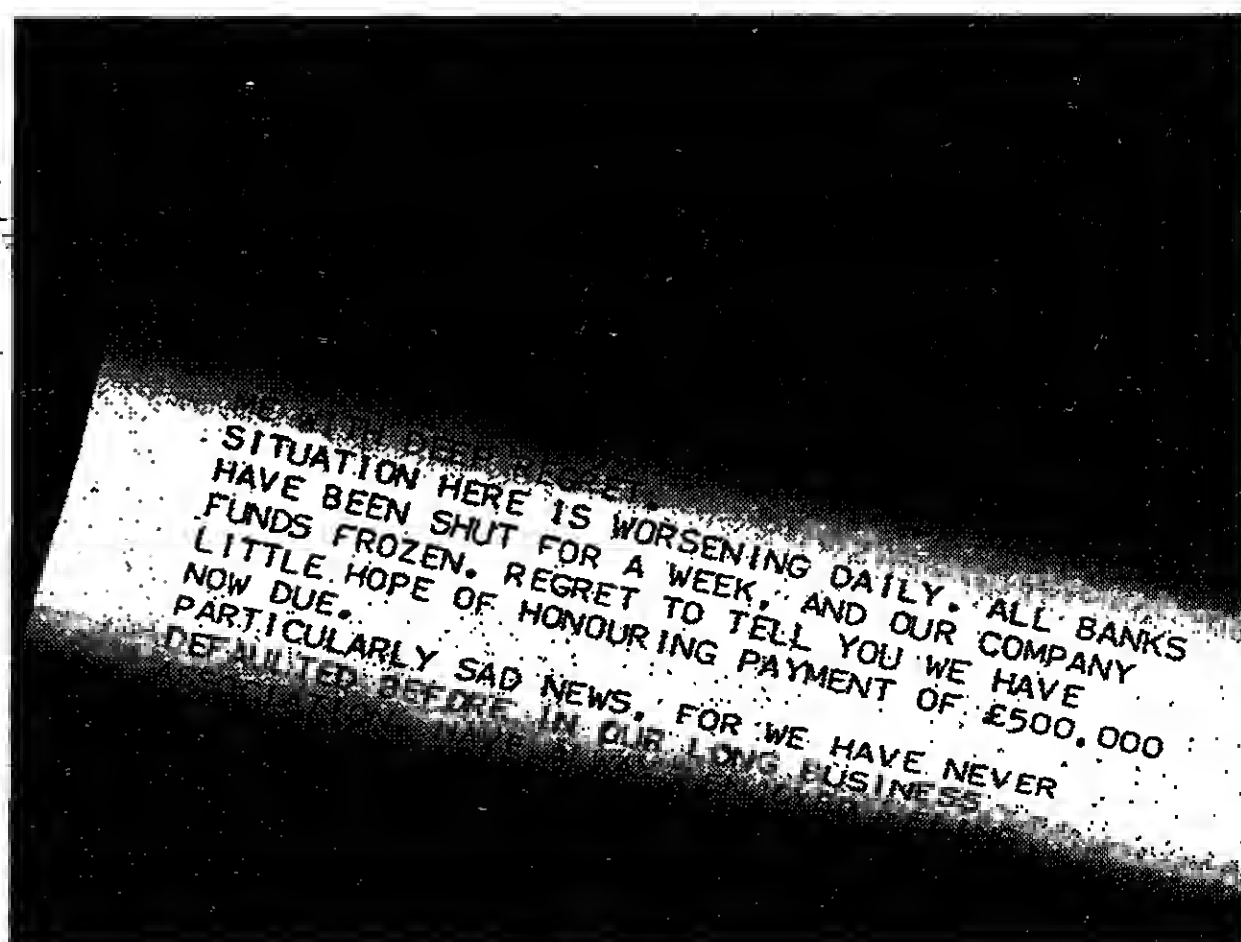
An ECGD policy guarantees you 90% or 95% repayment should the buyer fail or the country get into difficulties and payments be frustrated.

An ECGD policy can also help you obtain better interest rates for the funds you need to finance your credit sales.

Moreover, with a parallel ECGD guarantee to your bank, you can get money for your exports



£90,000 isn't going to make you smile.



£500,000 is enough to make you weep.

at the time of shipment at up to five-eighths above base rate.

This not only means that exporters receive "cash on shipment," it can save them money into the bargain.

Get in touch with us at any time, before the problems of exporting start outweighing the pleasures.

We can't reduce all the risks that attend export business. But we can increase your enjoyment of the challenge.

ECGD

Export with confidence.

WORLD TRADE NEWS

Japanese seek ways to absorb losses on Singapore project

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

THE JAPANESE promoters of a \$200m (£560m) petrochemical project which is to open in Singapore in August have begun negotiations with the government of Singapore on ways to absorb the heavy losses expected to be generated by the project.

This was revealed yesterday by Mr Norihisa Hasegawa, chairman of Sumitomo Chemical, the company which heads the Japanese consortium. Sumitomo apparently hopes that the Singapore project can regain viability as the result of a capital increase to which the governments of both Japan and Singapore would contribute. It appears far from certain that either country is ready to consider this idea.

Bahrain cuts oil imports

BY MARY FRINGS IN BAHRAIN

THE VALUE of Bahrain's crude oil imports from Saudi Arabia fell by 26 per cent in 1982, from \$2.48bn to \$1.84bn, the Bahrain Monetary Agency reports. At full capacity, the island's 250,000 barrels per day refinery takes 80 per cent of its feed-

The Singapore complex consists of a "flagship" company, The Petrochemical Corporation of Singapore, which will produce 300,000 tonnes of ethylene and 180,000 tonnes of propylene per year from a central naphtha cracking complex, together with three independent downstream companies.

ECS is jointly controlled by the Singapore Government and a consortium of Japanese private and public interests. One of the major downstream companies is controlled by Phillips Petroleum, with a 60 per cent shareholding, and will produce 80,000 tonnes of high density polyethylene per year from raw materials supplied by Petrochemical Corporation of Singapore.

stock by pipeline from Saudi Arabia, to supplement Bahrain's own dwindling production, which is currently running at about 42,000 b/d. But crude runs dropped as low as 150,000 b/d in the second quarter of the year.

Washington tightens up on 'illegal exporters'

By Nancy Dunne in Washington

FOUR COMPANIES in the U.S., France and Switzerland have been temporarily denied all export privileges by the Commerce Department which suspects them of "conspiring to export U.S. origin equipment illegally."

The equipment, consisting of \$1.35m worth of integrated circuit manufacturing and testing equipment, used in computers and other high technology products, is believed to have been exported from the U.S. to Switzerland and then re-exported to an unauthorised destination.

According to the Commerce Department, the validated licences required to export the equipment were obtained without identifying its true ultimate destination and intermediate consignees.

The denial order named the following: Dr Elang Chen, an individual doing business as Eaton and Kings Corporation, an international trading company in Massachusetts; P. A. Hamlin of Neuchatel, Switzerland; Joseph Leachy, individual and doing business as Eler Engineering of Paris; and two Swiss companies, Favag of Neuchatel and Eler Engineering.

U.S. copyright law angers European printers

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

THE U.S. International Trade Commission will report in July on the economic consequences of removing what European printers regard as a blatant piece of discrimination from American copyright law.

Representatives of Eurograf, the EEC printing employers' federation, have been in Washington this week pleading the European case before the commission in the latest moves against the now famous manufacturing clause in the U.S. Copyright Act.

The clause grants American authors copyright protection only if their work is printed in the U.S. It had been expected that it would be repealed last summer, but Congress over-

turned a Presidential veto and extended the legislation until 1988. This followed a powerful campaign by the U.S. printing industry, motivated partly by fears of a flood of imports of printed works from the Far East.

Although the clause dates back to 1891, its importance has grown in recent years as printing and publishing have become increasingly international activities.

The U.S. Department of Labour has estimated that employment opportunities would decline by between 170,300 and 386,500 jobs if the clause were repealed. This has been described by the British Print-

ing Industries Federation—because of the common language UK printers are particularly affected by the clause—as "preposterous."

In Washington this week Mr Alan Tyrrell, Conservative member of the European Parliament for London East who represented Eurograf before the commission, challenged the basis on which the U.S. job losses had been estimated. He suggested that the Department of Labour "misunderstood either the nature of the industry it was assessing or the effect of the clause."

EEC printers say they are particularly angry at the suggestion of big job losses in the American printing industry

since, when an attempt was launched under the Gatt procedure to compensate the EEC for loss of trade because of the clause, U.S. officials played down its importance.

Mr Tyrrell told the commission that Eurograf considered that estimates of likely levels of penetration of U.S. markets by imports under the clause were lifted, as also unrealistic. These, he said, were apparently calculated largely by analogy with the UK market, where British publishers place an estimated 25 per cent of work overseas in total value terms.

But, said Mr Tyrrell, British publishers sold up to 40 per cent of their output overseas as that wherever they printed they

had to ship large numbers of books to other countries. U.S. publishers, by contrast, exported less than 10 per cent.

The U.S. also had an efficient and competitive papermaking industry which supplied 84 per cent of the domestic market, while the UK imported more than 50 per cent of its printing and writing needs.

The EEC in general imposes no restrictions on imports of books. But in the long saga over the manufacturing clause, U.S. printers have made much of one restriction in the UK—the authorised version of The Bible may be sold in England and Wales only if it is produced by one of three printers licensed by the Queen.

EEC-Turkish textiles talks

BY METIN MUNIR IN ANKARA

A FRESH attempt is afoot to resolve the question of Turkish textile exports to the European Economic Community. A delegation representing Turkish knitwear manufacturers and exporters visited Brussels yesterday for talks on restrictions imposed on Turkish tee-shirts and cotton cloth exports to the Community.

On Monday the Turkey-EEC Association Council, comprising Turkish and Common Market Ambassadors in Brussels, will convene to deliberate the same

subject. The talks are being held at the invitation of the Community.

The Community wants to conclude a long-term textile agreement with Ankara under which Turkish textile exports to the Community are restricted. Turkey's textiles industry has great export potential, Brussels fears it might flood the Community.

So far no compromise has been achieved and both sides have issued restrictions and levies. The Community has

recently imposed a quota of 3.8m tee-shirts and 12,000 tonnes of cotton cloth from Turkey between March 9 and July 15 this year.

The chances that an agreement might come out of the current round of talks seems to be slim.

"We will propose a quota of 50m to 60m tee-shirts a year," said a member of the Turkish delegation. "Anything lower is not acceptable." An EEC official said: "With great difficulty we might agree to 20m."

Importer attacks UK move against S. Korean cars

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE IMPOSITION by the EEC of import duties on cars from South Korea, a move sparked off by Britain, was "immoral," according to Mr Robert Edmiston, chairman of the International Motors Group which imports Korean cars from Korea to the UK.

As a developing country Korea previously paid no import duty. But in January the EEC imposed duty of 10.5 per cent on cars after an initial duty-free 10,000 a year had been imported. Under the terms of the quota system, cars entering the UK pay duty after the first 2,500.

Mr Edmiston claimed yesterday this would add £300 to £400 to each car at the retail level compared with the current prices which range from £3,296 to £3,999.

The Hyundai Pony went on sale in Britain for the first time in February last year and in 1982 some 3,500 were sold. Mr Edmiston hoped for sales of 6,000 this year but says the duty imposition will probably make that an impossible target.

He pointed out that over the past ten years (1973-81) the balance of trade between Britain and South Korea was substantial-

ly in the UK's favour with a surplus of \$30m.

The Hyundai group had imported many millions of pounds worth of British equipment and automotive components and car kits. Yet in the first year in which Korean cars were sold in the UK they have been purchased on this may have been palatable if it was a general EEC move, but when one considers it was instigated by the UK then it can only be described as immoral.

Ironically, Mr Chung Se Yung, president of Hyundai and since 1973 chairman of the Korean-British business committee, has just been presented with an honorary CBE by the UK Government for his work "to maintain and expand the links between Hyundai, which is among the chief importers of British goods in Korea, and the UK."

Mr Edmiston said: "It would seem they have put the president of the UK on one hand and slapped his wrist with the other. I believe that in the long term Britain will lose by this—we will push the Koreans more and more into the arms of the Japanese."

Orders decline forecast for Japan's shipyards

TOKYO—A Transport Ministry advisory group has predicted a further decline in orders for new ocean-going ships and said Japanese shipyards will be operating at 50 per cent of current annual capacity of 6.2m CGRT (compensated gross registered tonnes) in the year from April 1 1985.

The shipbuilding counter-measures section of the Shipping and Shipbuilding Rationalisation Council in a report to the Minister called for continued restrictions on construction of new facilities and expansion of yards.

Its report, released to the Press by the Transport Ministry, also said the Minister should advise major shipbuilding companies to reduce operating levels.

The Ministry said that Transport Minister Takashi Hasegawa, in response to the report, does not plan to authorise new shipbuilding facilities or expansion of exist-

ing yards after the expiry in June of the Structural Recessionary Industry Stabilisation Law, which helps industries to dispose of unwanted facilities.

Meanwhile, Sanko Steamship of Japan said yesterday it is asking more than 10 Japanese shipyards to submit estimates for bulk carriers and other vessels under a long-term programme to renew its merchant fleet.

● The state-owned Shipping Corporation of India (SCI) plans to buy 45 ships totalling 778,000 gross register tons (GRT) by 1984 at a cost of 600 rupees, an SCI official said in Bombay.

SCI has already begun placing orders for the ships—12 tankers, 18 offshore supply vessels, two product carriers and 13 bulk carriers. One deal to buy eight tankers worth \$200m from Hyundai Shipyards of South Korea has been completed, the official said. Reuter

BRITISH DEFENCE CONTRACT

Chinese political row leads to loss of order

BY COLINA MACDOUGALL

THE BITTER row within the Chinese leadership which apparently led to the cancellation of Peking's highest ever defence deal with the west—a £100m contract with a British consortium—has renewed fears among diplomats and businessmen that Peking is again proving to be an unreliable trading partner.

The cancellation of the deal to refit Chinese navy destroyers with Sea Dart ship-to-air missiles is likely to be raised with the Chinese Minister of Foreign Economic Relations and Trade, Mme Chen Muhua, who arrives today.

The consortium, led by British Aerospace and Vespene Thornycroft, signed the contract last November subject to ratification by the Chinese Government within a fixed period of time. The period expired last month, rendering the contract invalid.

It is understood that a British Aerospace representative to Peking was set to sign the deal, only to be told at the last moment that it was off.

The Chinese reportedly said they were not prepared to go ahead with a deal of such a size and complexity. Chinese officials in London say Peking had decided to devote more money to improving living standards rather than defence.

British officials are claiming that the real reason for the collapse of the deal could be renewed rapprochement with the Soviet Union. China's present naval defences are quite adequate to protect its coasts and offshore oil industry, while sophisticated weaponry would only be needed to counter a Soviet Pacific threat.



Mme Chen Muhua: arriving in London today

The new defence minister, Zhang Aiping, appointed in December, published an article in the party journal Red Flag at the beginning of March stressing self-reliance. It is possible that the Chinese again are trying to revert to a programme of technological self-sufficiency—at least in the military field.

Zhang is also believed to feel that if there is a Soviet threat to China it is more likely to come from the north than down China's coast.

There do not appear to be any commercial reasons why the deal has collapsed. The Chinese had a favourable balance of trade last year and currently maintain healthy foreign exchange reserves.

Whatever the reason, the impression remains that when the Chinese sign contracts they no longer regard them as binding.

Pensions for the 21st Century.

It took Norwich Union, with their understanding of people and their needs, to create a whole new generation of individual pension policies.

Here they are: pensions for the managing director and his key employees plus everyone who is self-employed; professional man, actor or builder. All the pensions are designed to pay off handsomely in the 21st century or even before. Norwich Union's investment performance is legendary. If you're looking for a pension, why look further?

FOR CHAIRMEN, DIRECTORS AND KEY EMPLOYEES.

New: Individual Pension Plan. Modern version of what used to be called a top hat scheme. A company can reward valuable members of its staff with a cash fund to buy benefits on retirement.

These can include all senior people provided they are not self-employed, and the Plan is highly tax-effective.

New: Unit-linked Individual Pension Plan. A unit-linked version of the former which, like it, can be entered into anytime during the individual's employment, even only a

few years from retirement.

Obviously the longer it runs, the more the recipient will benefit from Norwich Union's investment skill.

FOR THE SELF-EMPLOYED.

New: Personal Pension Plan. An up-dated personal pension plan which allows the recipient to take, on retirement, income and a tax-free cash sum.

The total fund can be used to buy a pension from any company.

New: Unit-linked Personal Pension Plan. A highly flexible unit-linked policy also specially suitable for the self-employed and those without a company pension.

Premiums can fluctuate with earnings and even stop altogether. With all unit-linked policies investments can go down as well as up, but Norwich Union's performance record is your reassurance.

Both these plans allow policy holders generous tax-relief.

FOR SELECTED EMPLOYEES.

Coming Later: Controlled Cost Pension Plan. This may be offered

to selected groups within a company, say skilled workers.

It is intended to supplement the state earnings-related pension by building up a fund to provide cash or pension.

The company has total control over the level of payments.

LOAN BACK.

All the above policies excepting the Controlled Cost Pension Plan can be used for loan facilities.

With such a wide choice of policies you'll need the professional advice of a broker, accountant, financial adviser or Norwich Union Branch.

Or perhaps you'd like further details first. Write to the Production Manager (Life) at Norwich Union, Surrey Street, Norwich NR1 3NG.

NORWICH UNION INSURANCE
NORWICH PENSIONS

62/25/11/11/11

Prior boosts Ulster on five fronts

By Anthony Moreton, Regional Affairs Editor

A FIVE-POINT plan to revitalise Northern Ireland as an industrial centre was revealed in the House of Commons yesterday by Ulster Secretary Mr James Prior.

Mr Prior said it would make Ulster the most attractive area for industrial investment in Europe "and possibly in the Western world."

He admitted afterwards that the incentives were intended to counter the attractions offered by the Irish Republic. "We are trying to get a better balance between what we can offer and what they do offer."

The initiative comprises:

- A corporation tax relief grant of up to 80 per cent for new projects;
- 100 per cent de-rating of industrial premises in place of the present 75 per cent relief;
- A 30 per cent grant for approved energy conservation projects;
- A grant-aid scheme to help companies attract good management;
- An advisory service on production methods and processes.

Mr Prior said the package had been introduced in response to requests from the people of Northern Ireland.

It was immediately welcomed by Mr Richard Gordon, regional director of the Confederation of British Industry, who said the corporation tax relief grant was "terrific".

The package put the sugar coating on Ulster's incentives and the only thing that remained was to put right the province's image abroad.

Sir Desmond Lorimer, chairman of the Northern Ireland Industrial Development Board, which had urged Mr Prior to act, said the measures would provide a potent weapon to improve the economy.

De-rating and the energy scheme will cost the Government £3m a year. Mr Prior said the cost of the tax relief grant would depend on the extent to which it was taken up.

In any case, "there will be little effect on public expenditure in the first years after its introduction."

The Irish Republic had, he admitted, "been able to put rather more attractive terms into the shop window than we could. Now we can offer at least as favourable terms."

He did not intend to go immediately to the U.S. to sell the package,

Air losses worst on record for insurers

By Michael Donne, Aerospace Correspondent

AVIATION insurance losses last year totalled about \$200m - the worst figure on record. The present year is also expected to be a difficult one.

Mr Ivor Purdie, retiring chairman of the Aviation Insurance Offices Association, said in his annual report yesterday that 28 Western-built jet aircraft were total losses, last year at a cost of about \$240m.

This compared with 12 total losses in 1981 amounting to \$125m.

In addition, major partial losses accounted for a further \$50m, making the record total of about \$290m.

Mr Purdie said that "while 1982 has turned out to be an expensive year, it is more typical of the experience we must come to expect rather than the 1981 year which had so few losses."

Last year three wide-bodied airliners were destroyed, accounting for about half the cost of all the losses, at \$118m. But of the overall total of 28 airliners destroyed, six were "war losses," two Boeing 707s and four Boeing 720s, destroyed or damaged beyond repair during the fighting in Beirut.

HUMPHREYS AND GLASGOW IN £10M TAKEOVER

Enserch buys engineering group

By David Dodwell

ENSERCH CORPORATION, the U.S. oil and engineering group, yesterday confirmed its agreed takeover of Humphreys and Glasgow, a privately-owned British process engineering group. The sum to be paid was not disclosed, but is understood to be about £10m.

The purchase comes just three weeks after announcement that Enserch has bought a 50 per cent stake in Losinger, Switzerland's largest construction company. It forms part of the groups expansion plans in Europe, and particularly in the areas of engineering and construction.

Enserch mounted a £143m bid for Davy Corporation two years ago which collapsed after the Monopolies and Mergers Commission vetoed the deal.

The Humphreys and Glasgow acquisition, which will also have to be approved by the Monopolies and Mergers Commission, marks a watershed for the 92-year-old British company, which has been run since 1939 by Mr Ambrose Congreve.

It will exchange the anonymity of a private company for that of a small and consolidated unit in a giant that had 1982 revenues of \$3.8bn.

After a decade of unremitting difficulties - Humphreys and Glasgow have reported losses in six of the 10 years to March 1981 - managing director Mr Frank Edwards talked of the takeover as offering "a rich future."

In the 1980s, Humphreys and Glasgow counted itself among the

world's largest process plant contractors, not far behind names like Davy and Snam-Progetti.

But with increasing competition for a dwindling number of orders worldwide, the private company was facing increasing difficulties in competing for multi-million dollar orders.

In recent months, Mr Congreve has approached several possible buyers - including Costain, Mowlem and Simchem, a subsidiary of

Simon Engineering.

Three directors appointed two weeks ago to the board of Sturla Holdings, the beleaguered finance group, resigned yesterday "in view of the background of the company's affairs that have recently come to light."

Share dealings in Sturla Holdings were suspended last Friday, with the company predicting announcements on board changes, publication of long overdue profit and loss figures and details of a loan to a UK company.

The decision of the three directors, who accepted nomination in unusual circumstances at a swiftly

Director appears on fraud charges

By Mary Ann Sieghart

MR ROBERT KNIGHT, chairman of Sturla Holdings, appeared in the Guildhall magistrates' court yesterday facing charges of conspiracy to defraud the company.

Mr Knight and his personal assistant Mrs Rhonda Sue Davis, have been charged with "conspiring with others between January 1, 1981, and March 19, 1983 to defraud Sturla Holdings by dishonestly causing funds belonging to the company to be paid for their own or another's use, and the dishonest appropriation of the assets of Sturla with the intention of deceiving the company and its shareholders."

Mr Knight, 47, was charged on March 4 with conspiring to defraud financial institutions by dealing in fraudulent Eurobonds.

At that time, he was remanded on conditional bail worth £40,000 until May 10. Yesterday, another £30,000 bail was imposed on condition that he does not contact witnesses, does not enter Sturla's premises in South Audley Street in London, surrenders his passport, reports daily to Marylebone police station, and continues to live in his flat in Weymouth Street, in London.

Vauxhall in final bid to lift import bar

By David Goodhart

FURTHER assurances on job security will be put to a meeting of the 6,000 workers at Vauxhall's Luton plant tomorrow morning in a final attempt by the company to persuade the workers to lift the proposed import ban on the "S" car.

National and local union officials are recommending acceptance of the latest package which clarifies a number of points relating to redeployment of staff from commercial vehicle to car production.

But it is not certain that the Luton workers will accept the amended package, having thrown out similar proposals earlier this month. The proposals were, however, accepted by the Ellesmere Port plant which will not be voting again.

The company has previously said it would not import the "S" car until agreement had been reached with the unions, but if Luton rejects the latest assurance it may not hold.

At a meeting in London yesterday between union officials and senior management, the company reiterated its commitment to raise output in the UK with a second shift at Luton and Edsmer Park.

The company also gave specific assurances to Luton workers about maintaining pay rates and redeploying staff. It also repeated the general assurance that if sales drop imports will be cut back before UK-produced vehicles.

More than 100 security and fire guards joined the two week-old strike at Ford's Halewood plant yesterday despite an overwhelming vote on Monday to work normally.

They walked out after it was made clear that the dispute had received official backing from the Transport and General Workers' Union.

There are now growing fears that the strike, which centres on the dismissal of a worker for alleged vandalism, could force lay-offs at other plants.

Ford's chiefs will think hard before letting Halewood go

By Brian Groom, Labour Staff

SPECULATION that Ford may close its strike-dogged Halewood body and assembly plant on Merseyside seems set to reach new heights. Much of it, however, ignores the immense obstacles to such a course of action.

Ford carefully points out that Halewood's future will not be decided by a single strike.

Closure appears not to be under immediate consideration, and a decision to shut the plant is believed to be unlikely before the Escort, currently produced at Halewood and Saarlouis, West Germany, is replaced in four or five years' time.

Ford is not actually promising to keep Halewood open. Mr Bill Hayden, Ford of Europe's vice-president of manufacturing, recently made clear that its future depended on the workforce's ability to deliver higher productivity.

He said: "If we meet our objectives there is no reason the plant should not be in business for the Escort's successor and for its replacement, but that is a big 'if'."

Speculation, nevertheless, will continue - some of it by highly respected figures.

Professor Krish Bhaskar, of East Anglia University, a leading expert on the motor industry, has said that as the strike continues the possible closure is coming close to being a question of "when" rather than "if."

He said: "Ford has surplus Escort capacity at the moment and they may not wait for the investment decision on the Escort replacement."

Ford, however, denies it has surplus capacity, and so an early decision to close seems unlikely.

The Escort replacement is the critical point. Professor Bhaskar said: "At that point they may well decide to either close Halewood and live with the consequences of smaller capacity in Europe, or switch from Halewood to Portugal."

Professor Bhaskar's recent report on the industry predicted that, by the mid-1980s Ford was likely to be short of capacity to meet its target of producing 13 per cent of European car sales.

If sales did not reach these expectations, however, the logical action would be to close a higher-cost plant, probably Halewood. Ford's share of the European car market last year was provisionally 12.4 per cent.

Ford's recently-proposed \$150 investment in a Portuguese assembly plant is now in doubt, and in any case would have been a specialty car mainly for the U.S. market.

The problem with transferring abroad is that Ford would not only be writing off massive fixed investment at Halewood - because the plant would be virtually impossible to sell - but it also would encounter all the problems of reducing its presence as a producer in the European country in which it sells the most vehicles.

Ford last year imported 48.5 per cent of the cars it sold in the UK, and a closure which increased that figure would lead to a political row.

This might not affect Ford's decision, but the company would be worried about the effect on its sales of consumer loyalty to home-built vehicles.

Consequently, it is possible that Ford could decide to close Halewood and make the Escort replacement in a part of Britain with a better strike record. Yet it would still have to contend with the UK's generally low productivity, and would forgo the advantages which a lower-wage country such as Portugal would provide.

Ford is currently trying to avert such a decision by improving productivity at Halewood.

It is, therefore, bitterly disappointed by the prospect that, once the current assembly workers' strike ends, body plant workers are threatening to strike if the company imposes improved working practices associated with 1,300 voluntary redundancies.

Shop stewards claim that 20 per cent of the changes come under the national After Japan package on which agreement was not reached last year, and involve a breakdown of demarcations between craft and non-craft workers such as exists on the continent and Japan.

Ford vigorously denies this. It says it merely wants more flexibility between, for instance, semi-skilled workers, already provided for in national enabling agreements.

Halewood's productivity and strike record is awful. It takes about six Ford workers at Halewood to produce one car in the time taken by three at Saarlouis and one at Toyota's Tsutsumi plant in Japan.

Racal-Milgo appeal

By Guy de Jonquieres

RACAL-MILGO, the UK data communications subsidiary of Racal Electronics, plans to try to take to the House of Lords a legal dispute arising from patent infringement allegations brought by Codex, part of the US Motorola group.

The Appeal Court refused Racal-Milgo leave to appeal to the House of Lords on Monday after upholding a decision made in July 1981 by the High Court in favour of Codex.

Racal-Milgo has two weeks from last Monday to petition the House of Lords for leave to appeal against the Appeal Court's ruling.

The case concerns devices called

modems, which are widely used to connect computer equipment to telecommunications networks. Codex contends that high-speed modems sold in the UK by Racal-Milgo infringe Codex patents.

The courts have ordered Racal-Milgo to pay Codex the net profits from sales of the modems since they were first sold in Britain in the mid-1970s.

Racal-Milgo has also been ordered to hand over to Codex all modems in its possession, which infringe the patents, to commit no further patent infringements, and to pay all Codex's legal costs.

Sturla three stand down

By David Dodwell

THREE DIRECTORS appointed two weeks ago to the board of Sturla Holdings, the beleaguered finance group, resigned yesterday "in view of the background of the company's affairs that have recently come to light."

Share dealings in Sturla Holdings were suspended last Friday, with the company predicting announcements on board changes, publication of long overdue profit and loss figures and details of a loan to a UK company.

The decision of the three directors, who accepted nomination in unusual circumstances at a swiftly

convened board meeting two weeks ago, was made on Tuesday after a boardroom upheaval became public.

On Monday, injunctions were being sought against Mr David Britton, the company's managing director, by chairman Mr Robert Knight, aimed at preventing him from calling an extraordinary general meeting.

Mr Britton had sought a shareholder's meeting because he was concerned at the sudden way the new board members were appointed, and wanted shareholders and creditors to be aware of the change and approve it.

TIME IS MONEY. KNOWLEDGE IS POWER.



NatWest is first to give UK corporate cash managers an AM Position on which to base decisions

Think how much more efficiently - and profitably - you could deploy your corporate cash resources if you had a comprehensive, up-to-date readout of your position at the beginning of the working day. That's just what NatWest can give UK corporate treasurers through the 'Current AM Available' report. It updates your previous closing balance with the current day's automated credits and debits, and unbalanced balances - so you know exactly where you stand.

The 'Current AM Available' report is part of NETWORK, NatWest's custom-designed electronic cash management service. NETWORK includes Cashbeam, the tried and tested system developed by National Bank of North America, NatWest's US subsidiary.

NETWORK enables corporate customers in the UK and abroad to obtain an instant readout on day-to-day balances with NatWest and other banks. It's done simply, quickly and cost-effectively through a desk-top terminal

in your own office connected to an ordinary telephone handset - or direct into your own computer system.

Simply touching a few buttons can show your cash position right round the world. You can have as much detail - or as little - as you choose, on transfers, credits, debits, deposits and overdrafts. And later this year we will add an automated money transfer facility in a range of currencies.

If you deal in millions, NatWest NETWORK could soon be saving you thousands.

To find out more, contact: Derek French, Group Manager, Corporate Cash Management Services, National Westminster Bank PLC, 41 Threadneedle Street, London EC2R 8AP (telephone: 01-726 1899), or your NatWest Manager or Account Executive.

NatWest NETWORK

Corporate Cash Management Services

UK NEWS

Concern over plan for steel link with U.S.

BY MARK MEREDITH IN EDINBURGH

THE PROPOSALS of the British Steel Corporation (BSC) to link the Ravenscraig works in Scotland with a U.S. steel producer were discussed yesterday between Mr Ian McGregor, the BSC chairman and Mr George Younger, the Scottish Secretary.

Mr Younger's comments in a radio interview after the talks, indicated considerable apprehension about the implications of the BSC proposal which would have the Ravenscraig workforce of 4,300.

He said: "We're not going to buy just any deal. We want to find something that's got some security in it and generally is worth having."

Mr McGregor's proposals are understood to involve a consortium with British Steel, the U.S. Steel Corporation, and Hamersley Ore of Australia. Under the proposals semi-finished steel slabs from Ravenscraig would be sent to U.S. Steel for finishing.

Mr Younger, however, is known to feel that shutting down finished steel production at Ravenscraig is against the spirit of last December's Cabinet decision not to close the

Scottish plant and keep Britain's five steel mills going.

Questioned about the U.S. link, Mr Younger said: "The trouble is he hasn't got any proposals yet. And, as I say, he hasn't even got anything like a deal. It is very doubtful whether he will get one or not and when he does he will then have to come to me and (Industry Secretary) Patrick Jenkin and other Ministers."

Mr McGregor was right to look for new markets, Mr Younger insisted, but the Government would have to look at the volume pricing and duration of any proposal for Ravenscraig, as well as its implications for other plants.

Meanwhile, the Ravenscraig works announced record productivity. The March Scottish edition of Steel News said man hours per tonne reached 4.585 in February.

Key elements in the trade union case for retaining the plant are its up-to-date facilities, improved productivity, and documentation of customer approval for its finished products.

European sales hope for television system

BY RAYMOND SNOODY

OPINION seems to be hardening in the European Broadcasting Union (EBU) in favour of adopting the British C-MAC television system as a European standard for direct broadcast satellites (DBS).

One committee of the EBU has recommended the British type of system for picture transmission and the Independent Broadcasting Authority (IBA), which developed C-MAC, hopes that the annual meeting of the EBU in Copenhagen in April will also decide in favour of the British system.

Although the EBU has no regulatory authority such a decision would have considerable persuasive force.

A top-level British delegation led by Sir Anthony Part, who produced an advisory report on technical transmission standards for DBS last year, is visiting all the main European television stations to lobby on behalf of C-MAC.

The two other members of the delegation are Mr Tom Robson, director of engineering at the IBA and Mr Bryce McCricker, director of engineering at the BBC. The team has visited Luxembourg and plans to visit France and Germany.

In his report to the Government, Sir Anthony decided that the IBA's C-MAC system was technically su-

perior because its brightness and colour signals did not overlap, as they do in the PAL system which was advocated by the BBC.

Manufacturers in their evidence preferred the MAC system not only because of its advanced technology and far greater development potential, but also "for its profitable implications in Europe and further afield."

The Part committee concluded that the technical superiority of the MAC system was incontrovertible.

The very fact that European broadcasters have not yet agreed on a common vision standard means that they are still open to conviction about alternatives," the committee said.

Sir Anthony is engaged in doing that convincing. One problem facing the general adoption of the British system is the fact that both Britain and France are offering alternative digital sound systems.

But the IBA believe the two might not be incompatible and that there may be room for compromise.

The BBC is due to begin direct satellite broadcasts in the autumn of 1983 up to a year after the French and Germans.

The IBA is still in negotiations with the Home Office on permission for commercial satellite transmission.

Ray Maughan looks at the official report on the downfall of a secondary bank

Bryanston's boom and bust

DEPARTMENT of Trade inspectors appointed to investigate the affairs of Bryanston Finance, a classic exponent of the 1972-74 property and secondary banking boom and bust, say Bryanston was the story of abuse of position by two men.

Bryanston was the umbrella organisation for National Union Bank, a secondary bank based in the Bahamas acting as a substantial lender to the property market, and Amalgamated Industrials, a holding company with several industrial subsidiaries.

Bryanston was effectively run by Mr Teddy Smith, formerly a hat-maker of Polish descent who, the inspectors concluded, "was an old-fashioned money-lender and secondary banking became the natural outlet for his energies."

His opposite number, not least in temperament, was Mr Per Hegard a Norwegian who "appeared always to have been used to money."

Mr Hegard now aged 50 and living in Norway - ran the industrial side, while National Union Bank was Mr Smith's domain.

Their "abuse of position" is widely argued, not just by the two inspectors, but by the directors themselves and other parties.

The trial judge, who heard the

case brought by the agent for Mr Hegard in respect of expenses paid to Mr Hegard and his wife by the company was even more critical.

Referring to their two homes, a fully-manned yacht, two jet aircraft, four Rolls-Royces, other cars, jewellery and many servants, Mr Justice Cornyn said in 1981: "We now know that much of it was financed by Mr Hegard's skillful and often illegal manipulating of his companies and trusts."

That action was brought in a case in that year in which Seton Trust attempted to recover jewellery, Faberge objects d'arts and other valuables from Mrs Elizabeth Hegard, Mr Hegard's third wife.

The investigation of the Bryanston group of companies, however, preceded that case by seven years. In 1974, an application by 365 shareholders in Bryanston was made to the Department of Trade for the appointment of inspectors under section 164 of the 1948 Companies Act. Next year two inspectors were appointed.

There were several reasons for delay in producing the 396 page report. The DoT decided to broaden its inquiry to Bryanston's electronics subsidiary, Derritron. Also, all the books and papers of the various companies "were voluminous and also extremely disorderly."

The inspectors' report comments on the years 1968-71 when "bad habits developed and remained unchecked" and the boom years, 1971-73 in which Mr Smith was "unable to resist the temptation to indulge in property speculation and which culminated in Bryanston being over-extended."

At almost every stage, the inspectors are sharply critical. Bryanston was at best a marginal case for a public listing but, sponsored by brokers Rowe, Ridd, a listing was duly accomplished.

The inspectors say: "It is an unhappy fact that almost every criticism made by Price Waterhouse, the group's auditors, prior to flotation remained well founded until Bryanston's collapse. Inadequacies of banking control, management and premises were all noted."

Price Waterhouse finally agreed to support the listing sponsored by Rowe Ridd because the accountancy firm felt that the appointment of two new non-executives would be of sufficient calibre "to act as a check on Mr Smith."

The non-executives were appointed very late before the flotation and never properly informed of the group's proper position by Mr Smith or Mr Hegard. They therefore failed to do the job which the audi-

tors had tacitly assigned to them, and their successors were similarly incompetent.

Price Waterhouse, like the rest of the board, were similarly unable to control Mr Smith. The firm resigned in 1974 and the inspectors also criticise the manner of its going.

The departure was set out publicly as by mutual agreement, but that was far from the case. Price Waterhouse was running hot, rather than calm, the incoming auditors of their disquiet, the firm said nothing.

"Had Norton Keen (the new accountants) been told the full story we think they would have refused the appointment," the inspectors say.

The list of points Price Waterhouse had prepared for Mr Smith at what was to prove their final meeting "reads like an indictment," the inspectors add.

That was hardly surprising. Bryanston had made the fundamental mistake of borrowing short and lending long and was in dire straits. Mr Smith, the DoT examiners stress, was quite unable to differentiate between his private and public life. He was a "devious and unscrupulous man."

Proposals to clamp down on tax evasion

BY ROBIN PAULEY

WIDE-RANGING proposals to ensure that more individuals and companies pay their proper contributions in taxes, with particular emphasis on the black economy and moonlighting (second jobs), were published by the Government yesterday.

The plans are contained in the first two volumes of the report by the Committee on Enforcement Powers of the Revenue Department. The volumes deal with income tax, corporation tax, capital gains tax and VAT. Other taxes and duties being examined by the committee will be the subject of a third volume later this year.

The committee says the need for reform is underlined by the "extraordinary" fact that every year some 1.8m estimated assessments on trading profits are needed in the absence of timely returns, and that in 1.7m cases the associated appeal machinery is needed to force the production of tax returns and accounts.

The report recommends that every taxpayer should file a tax return at least once every three years and ideally every year, although the present 30 days allowed for returning the completed form would be extended to three months.

The report supports all the existing powers, however, and says they are used properly by the taxman, although more effort should be put into explaining to the taxpayers what was being investigated and why.

Enhanced safeguards for the public are recommended, many of which would turn departmental discretions into statutory rights for the citizen - getting photocopies of removed documents for example.

Among the recommendations are that trading taxpayers should be obliged to submit accounts in support of their declarations of taxable profit, and that every business be required to keep books to enable accurate returns of income and profit and should keep those books for at least six years.

Unions in pact with Labour

By John Lloyd, Labour Editor

THE Labour Party and the Trades Union Congress yesterday launched a pact laying the foundation for their claim to be "partners in rebuilding Britain." It is a partnership which both see as essential to victory at the next general election.

The pact would bring the unions into the centre of decision-making right across the economy through the medium of a national economic assessment; set up a new Department of Economic and Industrial Planning; and create new rights for workers to receive information, be consulted and take up to 50 per cent of the seats on company boards if they wish.

It envisages giving unions even more power than the arrangements which existed in the 1974-79 Labour Governments, and demands a corresponding measure of new responsibilities.

Mr Len Murray, TUC general secretary said it was "not a soft option for trade unions."

He admitted that all unions were not yet ready for the tasks envisaged, and said: "The reality is we have a job to do to explain to union members the serious responsibilities they will take on."

Harris - 01-267 5855

AN IMMEDIATE \$65,000 SPONSORSHIP!
A change in company policy has resulted in a unique sponsorship opportunity becoming available with major national and regional television coverage together with other extensive media visibility. For further information concerning this important international sporting event involving world-famous competitors please call:
Harris - 01-267 5855

Trust us to find your Telex and Telephone staff.

THE TELETYPE AGENCY 01-359 361



Quality of service is due those who have achieved quality of life.

The Pierre
NEW YORK
A Four Seasons Hotel

The Pierre
Fifth Avenue at 61st Street
New York, N.Y. 10022
(212) 619-0000
Cable: PIERRE NYL
Telex: 177426

Member of
The Leading Hotels
of the World

Every week.

LONDON

Nigeria Airways have introduced Boeing 747's on their Heathrow to Lagos route alongside their current DC10 service. In fact we will be the only airline to fly 747's to Nigeria from London Heathrow.

Which will make life a lot easier for you.

For a start, because of the extra capacity you won't have a problem when it comes to booking.

Plus Nigeria Airways also makes their journey much simpler.

We have 15 destinations throughout Nigeria, far more than any other airline. What's more, transit passengers automatically get a confirmed seat when they fly internally.

So next time you're flying to Nigeria, fly the flag carrier.

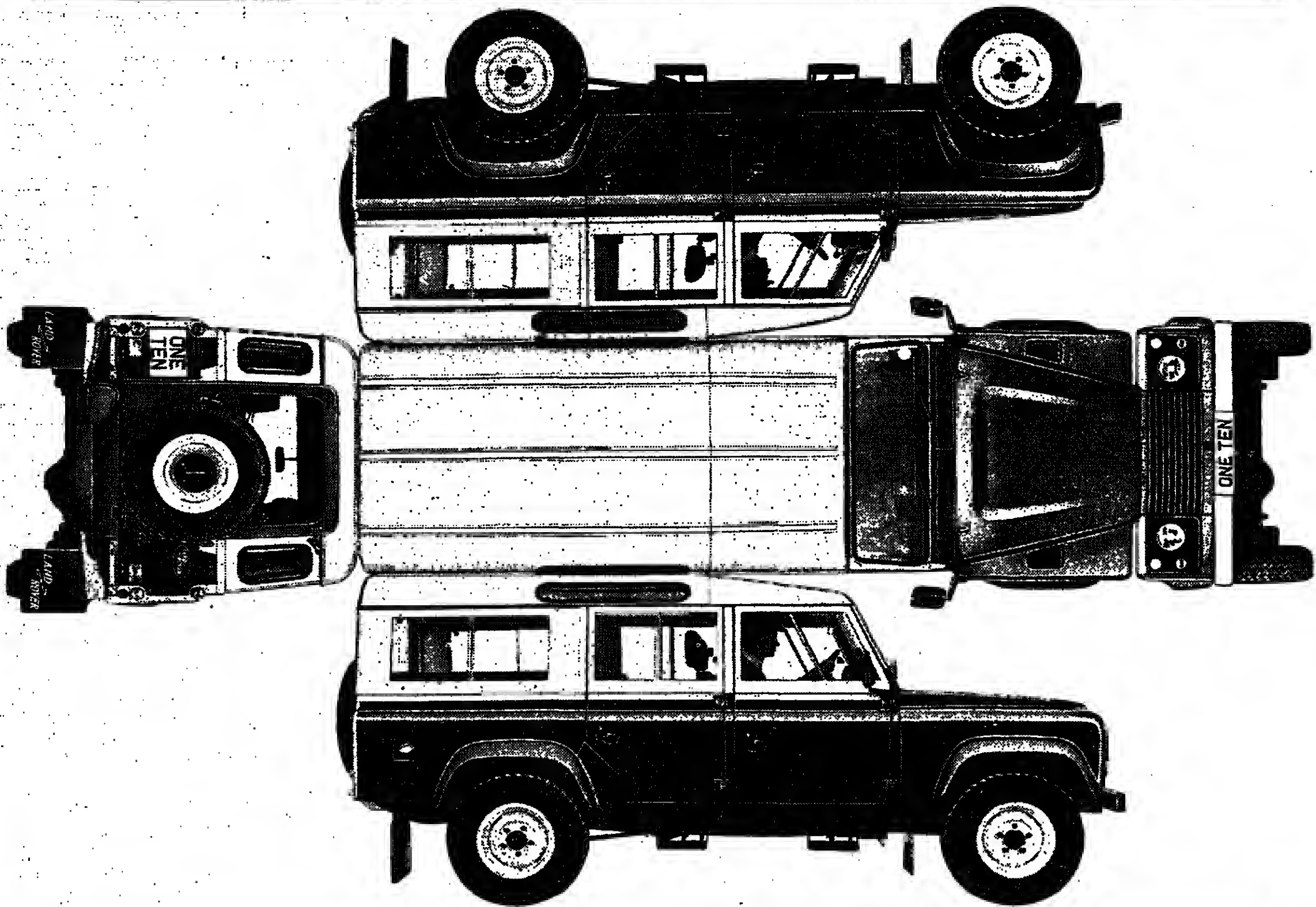
NIGERIA AIRWAYS
The best connections in West Africa.

CALL YOUR TRAVEL AGENT OR NIGERIA AIRWAYS, 12 CONDUIT STREET, LONDON W1. TEL: 01-629 3717.

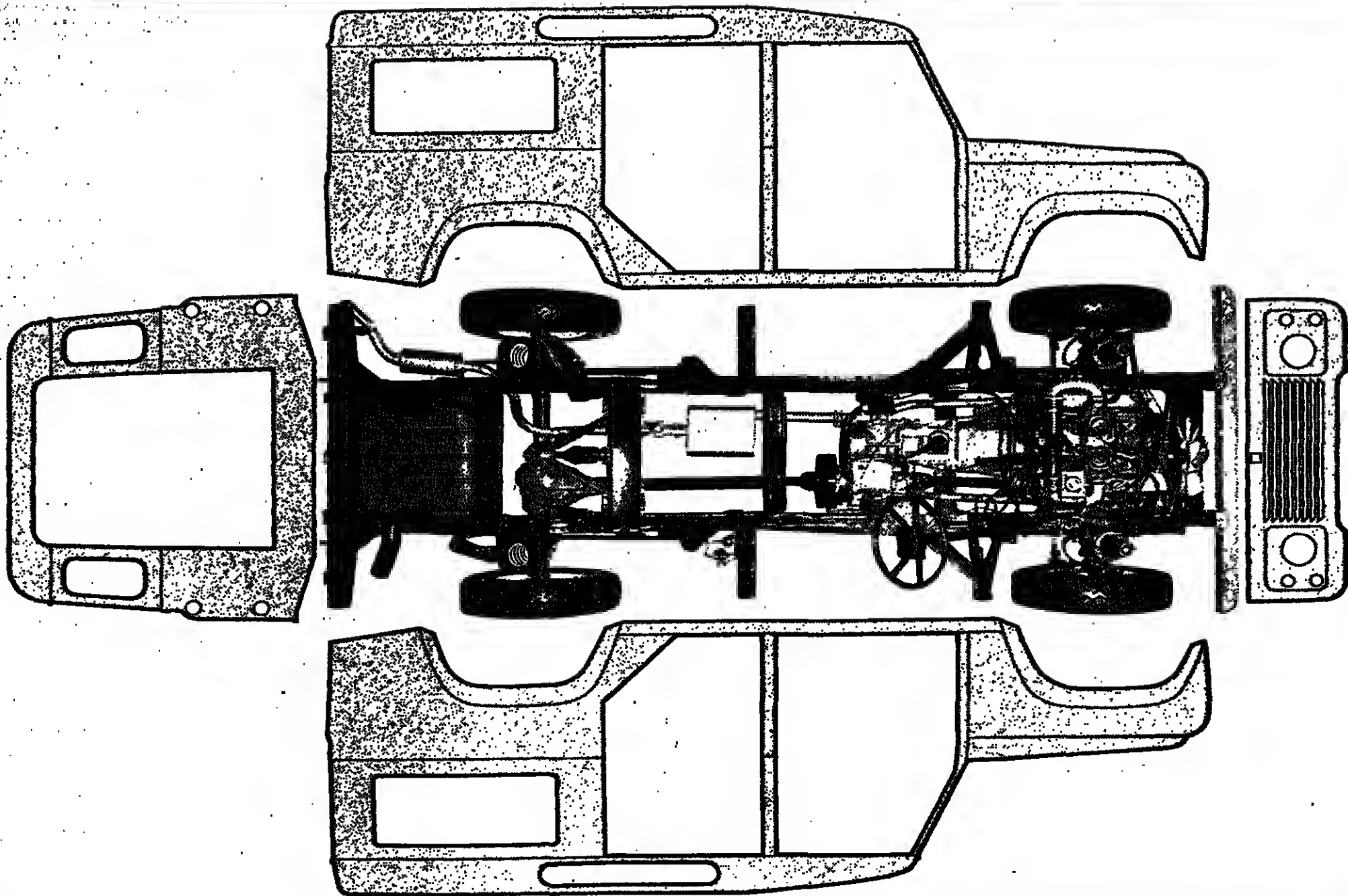
LAGOS

هكذا منه الأصل

BUILT LIKE A LAND ROVER OUTSIDE.



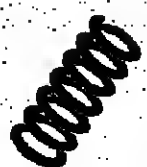
HANDLES LIKE A RANGE ROVER INSIDE.



THE NEW LAND ROVER ONE TEN.



ALUMINIUM BODY



COIL SPRINGS



RESTYLED INTERIOR



IMPROVED STEERING



FIFTH GEAR



FRONT DISCS



REDUCED TURNING CIRCLE



IMPROVED ENGINES



NO. 1 4x4

Land Rover's new Land Rover teams up with the existing Series III long and short wheel base models. From £6,948 excluding V.A.T., Delivery and Number Plates, but including Seat Belts. Land Rover Limited, UK Sales, Lode Lane, Solihull, West Midlands B92 8NW.

THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ



An inspiring get-together

Antony Thorncroft on the Market Research Society's annual Conference

IN STARK contrast to the navel gazing encounters of many previous years, the Market Research Society's annual conference in Brighton last week was notable for a much more outward-going and confident style of discussion—stimulated by the fact that market research is currently enjoying a boom. A high percentage of the UK's 800 or so research executives attend the occasion, which helps to make for a more inspiring get-together than many a similar event, while the disposition of researchers to argue and to backbite leads to lively reactions to the numerous presented papers.

Some papers were of interest only to researchers; others contained nuggets of use to all marketing and advertising executives; a few addressed the general public. Most contained eyebrow raising facts. Here are some.

● Brooke Bond-Oxo's research into its leading brands makes disquieting reading for advertising agencies and the media. It concludes that it is product quality that creates consumer loyalty. Reassuring advertising is wasted on such committed buyers and more challenging advertising is needed to tempt peripheral users. The conclusion which is "perhaps irksome to the marketing man, but reassuring to us is that consumers are loyal to the products they like. While it is a matter of debate we feel advertising has less effect in creating loyalty than is generally accepted."

● Another leading advertiser to unlock some of its research findings was Cadbury, which has carried out advertising tracking studies on 250 brands in the chocolate market over five years. Its conclusion is, in contradiction to earlier research studies,

that there is a connection between advertising awareness and the sales effectiveness of individual brands, at least in the confectionery market. Cadbury is starting to isolate the impact of advertising on a brand's sales—a campaign change for Cadbury's Flake is credited with increasing sales by 16 per cent.

● British Gas came up with findings which should enable companies to save on their market research budgets. It has discovered that it was able to settle for reduced response rates to its questionnaires without sacrificing the accuracy of the data. It saved £23,000 by going along with a 75 per cent response, as against its traditional 85 per cent requirement, and felt it could have got by with an even lower rate. British Gas also released figures showing the wide range of prices quoted by research companies when competing for the Corporation's research assignments. The maximum quote is invariably over two times the minimum.

● An area of research whose time has come is telephone questioning. Over 80 per cent of households now own a telephone and by organising telephone interviewing from a central location and employing sequential sampling techniques, research fieldwork costs can be much reduced. Ford uses the telephone to great effect by calling all customers of its cars within 30 days of their acquiring the vehicle. In this way it gets speedy and involved information about any product defects. It is now applying the technique to enquire about its competitors' quality standards.

● Notable for their absence this year were the big television companies, for which the most important single contribution of

market research is the supply of audience figures, on the basis of which advertisers spend their multi-millions. There was no public airing about the problem of measuring TV viewing when the sets are more and more switched to video recording but some papers were of relevance to TV advertising. One covered the whole role of women in TV commercials and concluded that portraying them in more "realistic" commercials was unlikely to be a success. "It could have the effect of reducing the number of 'silly' commercials by increasing the number of 'horning' ones."

Two TV contractors produced papers in which their use of research was aimed at enhancing themselves. Television South West talked of its efforts to interest advertisers in the 750,000 holidaymakers who watch each week in its area during the summer, and TV South discussed how it changed its children's programme, "No. 73," after talking to viewers about its defects.

● Even more bizarre was a contribution by Business Decisions on how to develop creative ideas in new product development. One of its solutions had an obvious audacity: to advertise for people who considered themselves creative and encourage them to produce new ideas. Since new products need consumers it was a bright idea in its own right to get consumers to contribute the fresh thinking. A 20 strong creative panel of the public is now functioning.

New product development is a hardy annual at the MRS conference and this year Rose Foods told how it has developed 10 new products in two years (one element of the programme is to test every new product that appears in shops and restaurants

each week—an average of 30). In the same area Avon unveiled a technique, developed by Martin Hamblin Research, which enabled it to test 21 male fragrances (or flavours) at one session. This in an odd marker since two thirds of fragrances by value are bought by women for men and the sexes have different ideas on how men should smell. The research highlighted the differences. It was carried out over a number of countries and produced the intriguing incidental that while British and French men might disagree with British and French women French men and British women's opinion of the fragrances dovetailed nicely.

● Other papers covered the "forgotten tribe," the unemployed, and how research studies should acknowledge their existence; and how Devro, a maker of sausage casings, used research to investigate the decline in sausage sales as a means of informing its customers, the sausage makers, of developments in the market place.

And then there were the visits by the gurus. Stephen King of J. Walter Thompson stirred things up by attributing some of the ills of the country to market researchers. The nation was in decline because of a lack of innovation, especially of minor improvements to products and services. Research contributed to this by persuading businessmen to take decisions on the basis of research rather than by using the research as part of the creative process of decision making. A solution, that researchers should talk directly with decision makers, is the kind of thing researchers like to hear—and have done for a decade or more.

European ads potential 'vast'

AN EASING of government restrictions on television advertising in Europe would lead to a vast increase in television advertising expenditure, according to a new survey of television in Europe by advertising agency J. Walter Thompson.

The agency, which has looked at the state of commercial television in all the countries of Europe, believes that if there were a more plentiful supply of advertising airtime the increase in spending would be at least \$2.4bn to \$3.3bn a year at 1981 prices.

JWT's estimates are based on a redistribution of existing total expenditure on all types of advertising and the assumption that between 30 and 40 per cent of annual display advertising in newspapers and magazines would go to television if there were fewer restrictions.

However the calculations are made, it is clear that the potential extra annual television expenditure is vast," concludes the survey, which was edited by Toby Syrett, new media manager for JWT Europe.

Results show, not surprisingly, that the spending on television advertising is much higher in countries where airtime is more freely available.

Britain accounts for 40 per cent of the total advertising budget in Europe despite having only 16 per cent of the population. Up to 90 minutes

		GDP		TV ad exp		TV ad exp		TV ad exp	
		Year	U.S.\$bn	Year	U.S.\$bn	Year	U.S.\$bn	Year	U.S.\$bn
Austria	1981	66	276	1981	58	1981	32	1981	0.04
Belgium	1981	94	402	1981	62	1981	34	1981	0
Denmark	1978	42	429	1978	1.03	1978	0	1978	0
Finland	1981	48	480	1981	43	1981	13	1981	0.13
France	1981	564.5	2,557	1981	435	1981	18	1981	0.08
Greece	1981	38	113	1981	30	1981	61	1981	0.16
Ireland	1981	17	102	1981	0.60	1981	34	1981	0.21
Italy	1981	345	1,391	1981	428	1981	31	1981	0.12
Netherlands	1980	168	597	1980	104	1980	17	1980	0.06
Norway	1980	57	467	1980	0.80	1980	0	1980	0
Portugal	1981	23	70	1981	0.30	1981	40	1981	0.17
Spain	1981	186	1,122	1981	381	1981	34	1981	0.20
Sweden	1981	109	529	1981	0.49	1981	0	1981	0
Switzerland	1981	93	1,248	1981	1.34	1981	58	1981	0.06
UK	1981	481	1,574	1981	1,452	1981	41	1981	0.30
W. Germany	1981	679	4,263	1981	515	1981	12	1981	0.08

Based as close as possible to breakdown offered for UK for which expenditure figures do not include production costs, but do include agency commission. Also, the press figures exclude advertising in directories, financial notices, classified advertising, and advertising in trade and technical journals.

† All figures have been converted to U.S. dollars using OECD annual exchange rate estimates at current prices.

‡ GDP figures are all taken from OECD tables. The figures for 1981 are provisional estimates, yet likely to be close to final estimates.

§ Production costs included.

¶ Advertising on RTL.

from 15 per cent to 14 per cent of airtime and there is growing political pressure for more controls because of TV's effect on the income of the print media.

Despite government controls on television advertising—most marked in Scandinavia where it is either severely restricted or not available—Toby Syrett says "our results show that in eight countries increases in supply have occurred recently or are expected within the next three or four years; there were five instances of no change and a question mark beside the possibility of an increase for the three remaining countries."

Across Europe conservative governments tended to be pro television advertising and socialist governments against—although France is an exception to the rule. Despite differing official attitudes there was almost no mention of cuts in television advertising time. "In the long-term the prospects of greater availability of commercial airtime would seem to depend on the spread of satellite TV, catering for the needs of national, transnational and pan-European advertisers," JWT argues.

Television Today and Tomorrow, price £10, from Toby Syrett, J. Walter Thompson, 10 Berkeley Square, London W1.

Raymond Snoddy

Hello, hello, hello

NEW guidelines for companies that sell by telephone—or use it for market research—are published today by the Office of Fair Trading in a bid to curb what it believes are some of the more obtrusive and objectionable aspects of this fast-growing marketing technique.

Although Sir Gordon Borrie, director general of fair trading, has stopped short of recommending legislation to curb unsolicited telephone selling, more than half of consumers polled in a special survey felt that the practice should be banned by law.

Nevertheless, if companies selling or researching by telephone do transgress the new guidelines, they may face tougher penalties. "If voluntary control proves inadequate, I will consider recommending the introduction of statutory regulations similar to those adopted

in some other countries," says Sir Gordon.

The backlogs of consumerists have been raised by such examples—quoted by the OFT in a special report—as the double-glazing salesman who persuaded a young girl who answered the telephone to fix an appointment for the salesman to see her mother.

The reasons for the growth of telephone selling as a marketing technique are twofold. First, it has the advantage of being more immediate than other forms of direct marketing and also the direct contact between the salesman and consumer can be especially useful where the consumer does not normally take the initiative—for example, when buying insurance.

The second reason is that telephone costs are cheaper than direct mailing or door-to-door sales visits. Between 1970 and

1982, the average cost of a telephone call fell by about 17 per cent in real terms, while average postal tariffs rose by nearly 55 per cent after allowing for inflation. Similarly, a door-to-door salesman can cost a company almost £20,000 a year, while the cost of a telephone salesman (including telephone charges) may only be half this.

Special research carried out by the OFT found that, of 1,500 adults surveyed who had a telephone at home, about a fifth received unsolicited telephone calls. Generally, it was those in London and the South—who were in professional and executive jobs—who were more likely to have received such calls. The average number per recipient was 2.5 per year according to the survey.

By far the most common product was double glazing or window replacement, followed a long way behind by insurance and savings schemes.

The "good behaviour" guidelines Sir Gordon wishes to see adopted would require telephone selling companies to respect the consumer's privacy; to be honest and courteous when making the call, and to give the consumer a "cooling-off" period in which to pull out of any agreement made as a result of the telephone call.

The OFT is also planning to hold talks with the companies operating the recent Mailing Preference Scheme to extend the central register of those not wanting to receive "junk" mail to include those not wanting unsolicited telephone calls.

Selling by telephone, available free from the OFT, Room 109, Field House, Breams Buildings, London EC4.

If this space were in
The Daily Telegraph, it could
make you millions.

On 15th January, Save & Prosper,
with Robert Fleming & Company Ltd.,
used a ¼ page space to advertise their
High Interest Bank Account.

Response to this single advertisement
raised over £9 million.

Have you tried using The Daily
Telegraph for financial advertising?

For further information ring Peter
Adamson on 01-353 4242.

Bonusplan
Results the boss
will congratulate you on
BONUSPLAN

Bonusplan device and modules at promotion campaigns for
company and industry. For more information contact
Richard Kirk Sales Director on 011-235 9272

AN INCENTIVE
TO GET
YOUR TEETH
INTO

At last!
A truly national restaurant
chain offering you eating
out as an incentive

BONDS
EATING OUT BY DOING WELL

Please send me details of the Bondi Bonds scheme.

Name _____ Tel. No. _____

Position in Co. _____

Co. Name _____

Co. Address _____

Bondi Bonds are available in values of £1, £5 and £10
and redeemable in all of Bondi's 270 branches.

Send to: Bondi Bonds, 14 Oxford St.,
London W1N 0HL. Telephone: 01 638 7071.

Our pen, £1.74.

Your pen, £1.92.

Parker proudly introduce a rather smooth
line in business gifts.

The revolutionary Roller Ball.
We can make your mark upon it for the
smallest of considerations.

For ideas and applications ask Pauline Beet
for our latest catalogue. The telephone no. is
Newhaven (079 12) 3233, extension 150.

PARKER

The Parker Pen Co. Ltd., (Incorporated in England), Newhaven, East Sussex BN9 0AL.
Price quoted excludes VAT and based on order of 500 units.

Do you deal in a world
where time zones
are irrelevant?

The Execurader link gives you
access to our flexible office
centre containing the latest
technology and staff with highly
trained personnel which from
July will be manned 24 hours a
day, 365 days a year.

Install a link in your premises
and have access to all our
services from sophisticated message
handling to computerised telex,
fax, WP, telephone dictation
and flexible office accommodation.
View now these and many
other facilities.

Contact Nigel Dibbins between
9 and 6 o'clock at Execurader
Centre, Asphalte House, Palace
Street, London SW1. Telephone
01-428 4377. Telex 913001.

Conferences in Scotland

Scotland has all the facilities you need
for a conference plus a whole lot more.

In fact there's so
much more we've
written a book on
the subject.
For your free
copy write to
the address
below.

NEW Scottish Tourist Board, 23 Ravelston Terrace,
Edinburgh EH4 3EU. Tel: 031-332 2433. Telex: 72272.

COURSES

School of Business Economics & Social Studies
CITY OF LONDON POLYTECHNIC

A senior level conference on
DEBT AND DEVELOPMENT
on 28 APRIL 1982

to review and analyse the changing problems of international indebtedness
Principal speaker: Sir Carlos Tello (former Head, Bank of Mexico)
Further information from: Short Course Unit, City of London Polytechnic,
24 Moorgate, London EC2 (Tel: 01-263 1030 ext. 324).

TV-am

Good Morning,

THE FUTURE OF TV-AM

Since taking over as Chief Executive of TV-am, I have become more confident than ever that with the changes we are planning, the station will soon be established as a successful new medium, attractive to the consumer and therefore to you the advertiser.

Here are my reasons for confidence:-

1. The total breakfast viewing figures (BBC and TV-am) are 3.3 million per weekday and 8.2 million per week. TV-am is now getting 1.0 million per weekday and 4.6 million per week (figures much more revealing than the misused 1/4 hour average). Weekend viewing figures remain encouragingly high. What is more, we believe that our forthcoming programme changes will swiftly increase our share of the growing total viewing figure.
2. A number of advertisers who have maintained a presence on TV-am have had very satisfactory sales results - and these are the figures that really count.
3. Although we are disappointed with our share of the viewing audience so far, we have learned from the mistakes made in what are, after all, still early days. We are strengthening our management and changing the direction of our programming and presentation to a more popular approach.
4. When we are ready to announce our changes, we will capitalise on public interest in TV-am by launching a major promotional campaign to build our audience.

Finally, I would like on behalf of all the shareholders to confirm our financial commitment to and support of TV-am. We are all very confident that with the changes being made and the increased audience and advertising revenue this will attract, TV-am will soon emerge not only as an attractive advertising medium but a very healthy commercial concern.

We are here to stay and we look forward to your support in ensuring the success of this exciting new media opportunity.

Jonathan Aitken

Jonathan Aitken
CHIEF EXECUTIVE

BREAKFAST TELEVISION CENTRE
HAWLEY CRESCENT, LONDON NW1 8EF
TELEPHONE: 01-267 4300

Registered Office TV-AM Limited, Breakfast Television Centre, Hawley Crescent, London NW1 8EF Registered in England No. 1533947

JOBS COLUMN

Myth into reality • 'Human resources' etc.

BY MICHAEL DIXON

FOR OVER four years I have been wanting to find out who is the Government Minister who figures in the best "new job" story I have ever heard.

Appointed to his first ministerial post during the Heath Government a decade ago he was itching to show what new blood could do. He arrived by taxi on the first morning to be met by the chief official of the Whitehall Department he was joining. The permanent secretary conducted him ceremoniously to his office on the building's principal floor. The room was spacious, but somewhat gloomy and sparsely furnished except for an expansive and decisive-looking desk and swivel chair. Apart from a reading lamp and an immaculate blotter, the desk top was empty.

The permanent secretary quietly closed the heavy door behind him, and said: "Now, Minister, perhaps you would allow me to give you a brief outline of the department's position?" The politician had of course heard the various parliamentary legends about the way top civil servants manipulate their temporary political masters. But as he listened to the chief official he felt that those legends must be exaggerated. Every word the departmental mandarin spoke testified to a spirit of co-operation, common sense, and acceptance of the new Minister.

as an equally intelligent human being.

After giving the briefing and answering a couple of questions, the permanent secretary asked leave to return to his own office, adding as he left: "I'll arrange for your current files to be brought in so you can inspect them. I'm confident that you will find that the affairs of the department are in satisfactory order."

The Minister sat down and looked through the files. It did not take him long. For they showed the department's affairs to be in such good order that there did not seem to be anything useful for the new broom to do.

He went through the files again, punctiliously. But the second reading only confirmed that all matters of any importance were proceeding with absolute efficiency. He began to feel the frustration natural to any decision-maker who discovers that everything has already been decided. Surely there must be one thing needing his attention? Then he had an idea.

Picking up a telephone he asked to be put through to the Minister—a friend of his—who until he had been promoted just previously had held the same post in the same department. The call soon came through, and the new Minister sat back and said:

"Sorry to trouble you, but I

need some advice. I've had a briefing from the permanent secretary here and none carefully through the files, and as a result I'm now sitting with my feet on my desk looking out at The Mall with an awful feeling that there's nothing important for me to do. Surely there's something you left out-stander? Can you give me any pointers?"

There was a second's silence before the voice at the other end of the line asked: "What was that you said?"

"I said that I thought when you left here there must have been things that you hadn't managed to finish. So I was hoping you might give me some pointers as to what I should be doing."

"No," replied the friend. "I heard that the first time. What did you say before that bit?"

"Ah," the new Minister answered. "I said that because there's apparently nothing important to do, I'm sitting here with my feet up just gazing out on The Mall."

There was another pause, then the predecessor said: "Yet, there is something you need to do, and it's so important that you must go and do it right now. Go and tell the permanent secretary to put things back as they were. You shouldn't be looking at The Mall. You should be looking at Horse Guards Parade. Some time between when I left

that department and you arrived there, the permanent secretary has pinched your office."

Since being told that tale and assured it was true by a usually reliable source in 1978, I've tried whenever there has been a chance to identify the character. But I was disappointed until at this week's celebration of the silver jubilee of the London Planetarium, I found myself talking to a member of the Government of about the right vintage. So I outlined the story and asked: was it you?

"Yes," said Kenneth Baker, Minister for Information Technology. But he sadly went on to say that the tale considerably improves on the reality.

What actually happened was that he was given his first ministerial post as Parliamentary Secretary to the late lamented Civil Service Department a few weeks after David Howell, now Transport Secretary, had been promoted from the CSD to the Northern Ireland Office. In the meantime the permanent secretary of the Civil Service Department—Lord, but then Sir William, Armstrong—had apparently assumed that no new Parliamentary Secretary was to be appointed, and had had the Minister's superior furniture and fittings transferred to his own office. "But it's certainly true that my first act as a Minister of the Crown," said Mr Baker, "was to go and ask my permanent secre-

tary if I could have my furniture and pictures back."

So I apologise to any reader who remembers the original tale from its first appearance in the last Jobs Column before Christmas in 1978, for having passed on an exaggerated version of the facts. At least we've got them straight now, even though it has taken until the last Jobs Column before Easter in 1983.

People dynamo

RECRUITER Bryan Firth is looking for someone with success in managing as full a range of personnel work as possible across several countries, to be human resources director for a London-based multi-national business in fast moving consumer goods.

Since he may not name the company he—like all head-hunters mentioned in this column who keep the client's identity under wraps—promises to abide by any applicant's requests not to be named to the employer without specific permission. The job will lay strong emphasis on the management of change, Mr Firth says. And he adds that candidates should be personnel experts of the "dynamic" as distinct from the bureaucratic type which seems to be increasingly in the ascendant in this country. People who are used to working with a big American company,

either in the U.S. or Europe, will have an advantage.

Salary indicator about £23,000, plus bonus and car. Inquiries to Bryan Firth and Associates, 1 Garrick House, Carrington Street, London W1Y 7LP, tel 01-499 0321, telex 891112 Arint G.

Software

A SALES manager designate is wanted by consultant Vivian Lawrence of Guy Redmayne and Partners to market the software and systems designed and provided by a London company, specialising in services to accountants.

Candidates need success in building new business as well as in selling software or hardware. Salary bonuses expected to be about £25,000. Car among perks.

Inquiries to Mr Lawrence at 18 Grosvenor Street, London W1X 9FD. Tel.: 01-409 0358.

Acquisitions

JOHN ANDERSON (Norfolk House, Smallbrook Queensway, Birmingham B5 4LJ. Tel.: 021 632 5758) seeks a director for the investment division much concerned with acquisitions of a leading stockbroker outside London. Candidates should have corporate finance experience in banking or investment trusts. Salary not less than £25,000. Rest negotiable.

Opportunities in Paris

Operational Review 160,000 FF

A high-technology US multi-national offers an ambitious newly-qualified ACA the opportunity to gain international experience. Duties are varied and include operational review and acquisition studies. 60% European travel is involved, consequently a good command of a second language—either French or German—is advantageous. Contact David Sattin, BA.

Financial Control 250,000 FF+

A major international bank urgently seeks a high-calibre accountant with previous exposure to U.S. companies and experience in French banking returns. This position offers excellent prospects to a candidate currently based in Paris, however for an individual possessing the right qualities relocation will be considered.

Contact Kevin Byrne, BA

Apply to 31 Southampton Row, London WC1B 5HY. Tel: 01-405 0442.



Michael Page International
International Recruitment Consultants
London New York
Birmingham Manchester Glasgow

Financial director

North West, c£20,000+ car



For a diversified sub group of a quoted British company. The sub group comprises largely well managed autonomous manufacturing companies with total turnover running at around £30m. Working closely with the Group Chief Executive and the Managing Directors of the subsidiaries your role will be far reaching with the emphasis on business/profit/strategic planning, financial appraisal, performance monitoring and the maintenance of sound financial controls.

A qualified accountant in your 30s with a strong commercial orientation, you should combine a high energy level and initiative with a record of achievement in the manufacturing sector. At some stage you will have been a financial controller and you must have had grass roots experience of management accounting. Experience of acquisitions, divestment and funding in a corporate position would be a decided advantage.

Resumes, including a daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. E104.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

St James's House, Charlotte Street
Manchester M1 4DZ

HSI GROUP MANAGEMENT ACCOUNTANT

CITY

c£18,000+Benefits

The provision of quality management information is a high priority for our client, a major American bank. They require a high-calibre Manager, conversant with sophisticated reporting techniques and experience of budgeting, forecasting, profit centre reporting and financial analysis preferably within a financial institution. This is seen as an outstanding opportunity to join a successful American bank in a key assignment.

The ideal candidate will be a numerate Graduate Accountant aged 26-32 who can demonstrate—

- ★ The ability to motivate staff and communicate at all levels.
- ★ Experience in the development and use of computerised management information systems.
- ★ The presence and potential to reach the highest level within the bank.

This senior appointment carries excellent potential for career development and benefits include a subsidised mortgage and a company car.

Please reply with brief career details or telephone D. E. SHRIBMAN.

Hudson Shribman International
College Hill Chambers, 23 College Hill, EC4 01-248 7851

Foreign Exchange/Treasury Manager—City

FennoScandia Ltd. is a newly established joint venture banking operation, owned equally by Swebank, Sweden and Skopbank, Finland.

FennoScandia Ltd. now wishes to recruit a Foreign Exchange/Treasury Manager who, reporting directly to the Managing Director, will be responsible for the initial development and subsequent running of all Foreign Exchange and Money Market functions. Dealing activities will include an active involvement in the spot and forward foreign exchange markets with emphasis on the Nordic currencies as well as Eurocurrency deposit trading and funding of the commercial loan book. Trading in domestic and international money market instruments will be developed over time.

This is a key appointment which requires experience and qualifications at senior level in addition to personal qualities of maturity, leadership and sound judgement. An attractive salary and benefits package will be offered.

Full career and personal details should accompany an application and be addressed in confidence to The Managing Director, FennoScandia Ltd., c/o Swebank, 7 Birch Lane, London EC3V 9BY.

FennoScandia

EUROBONDS

based London salary negotiable

During the past year LBI has lead-managed 16 issues and has co-managed another 82 issues.

The continuing expansion of our activities in this field has created the need for additional executives to join the International Securities Department of our Merchant Banking Division.

Executives will be involved in the management of Eurobond issues as well as maintaining relationships with existing clients and developing new business.

We are interested in meeting candidates who have 3-5 years of relevant experience. We are also interested in high calibre recently qualified Chartered Accountants or Lawyers who wish to embark on a career in merchant banking.

Generous fringe benefits include attractive mortgage and other loan facilities, and a non-contributory pension scheme.

Please telephone Richard Dowling on 01-248 9822 ext. 3779 during office hours, or Tunbridge Wells (0892) 20638 in the evenings, for further details. All responses will be treated in complete confidence.



Lloyds Bank International

Lloyds Bank International Limited,
40-66 Queen Victoria Street, London EC4P 4EL

Northern Engineering Industries is one of the UK's leading electrical and mechanical engineering groups. NEI PROJECTS is the Group Engineering/Contracting organisation responsible for turnkey contracts and package subcontracts for power stations, substations and industrial installations.

Commercial Lawyer

The Company is seeking a Commercial Lawyer to operate mainly in support of its expanding international business.

Applications are invited from experienced Solicitors or Barristers capable of handling, without supervision, a broad range of legal and commercial matters, including multi-million pound contracts in the UK and overseas.

The successful applicant will be based in Newcastle upon Tyne and will be expected to travel worldwide as circumstances dictate in order to take a direct part in contract negotiations. Candidates should have good post-qualification experience in industry or private practice, preferably associated with the engineering industry and be prepared to work under pressure.

Salary will be commensurate with the responsibilities undertaken and fringe benefits include a comprehensive relocation package where applicable.

Please apply with full details to:
The Personnel and Training Officer,
NEI Projects Ltd, Cuthbert House, All Saints,
Newcastle upon Tyne NE1 2DP



MARKETING ASSISTANT £10,000 +

The expanding activities of our marketing team create an exciting opportunity with excellent prospects for a 25/35 year old graduate with marketing knowledge and experience preferably in the financial field.

The activities are wide ranging and include product design, the preparation of marketing briefs and publicity material, training of sales staff and general P.R. and advertising support. It is, therefore, essential that applicants are excellent communicators and have the necessary drive, imagination and

flair to make a positive contribution to the development of our marketing and sales activities.

The commencing salary will be related to experience and there are attractive benefits including a non-contributory staff pension and life assurance scheme and a staff house purchase scheme.

Please send a comprehensive C.V. to

The Staff Manager,
Scottish Provident Institution,
6 St. Andrew Square,
Edinburgh EH2 2YA



SCOTTISH PROVIDENT

The Institute of Chartered Accountants of Scotland
(Incorporated by Royal Charter in 1854)

SECRETARY OF THE INSTITUTE

The Institute seeks a successor to its present Secretary, Mr O. R. O. Stewart.

The Secretary is the chief officer and main adviser of the Institute and is responsible to the President and the Council for contributing to the development of the Institute, for the implementation of policy and for the management of the Institute's operations which provides a variety of services for its members, including publishing and research, and which also undertakes the professional education of its students.

The duties of the Secretary include maintaining an effective relationship with members and students, with other professional institutions in the United Kingdom and abroad, with members of Parliament, with government departments and other public authorities, with non-governmental organisations in industry and commerce, and with the media. The Secretary, who will be based in Edinburgh, travels a great deal and has frequent evening engagements.

The successful candidate will be a proven manager and an effective leader, operator and administrator with skill in dealing and on a commercial basis to have a university degree and/or a professional qualification, to have had experience in other secretarial practice, public administration, banking, the administration of the law, education or company secretarial practice, and to be aged about 35.

The starting salary will be around £20,000.

Please send in confidence with career history, education, qualifications, age, current salary and employment relevant experience to:
The President (address only)
The Institute of Chartered Accountants of Scotland
27 Queen Street, Edinburgh EH2 1LA

Business Development Manager

An Arab Banking Group planning to open a branch shortly in the City of London requires an active bank executive with experience of the London and the Middle Eastern markets, fluent in English and Arabic to be responsible for development of retail commercial banking services in London and for relations with the Arab countries.

Please apply to:

Mrs. H. Risk,
Bartlett House,
9 Basinghall Street, London EC2,
or telephone (01) 606 9021.

Finance Professionals

Britoil is one of the most active and successful organisations in Britain's offshore energy industry, and we are currently investing around £400 million per annum. Our present interests extend to six producing oil fields, one producing gas field, three oil fields under development and an increasing worldwide involvement.

Following reorganisation we wish to strengthen our finance team, and four new appointments will be made to candidates who are experienced in at least one of the following areas:

- Financial Accounting
- Management Accounting
- Auditing
- Systems Development

Candidates must either be qualified accountants, with 2-5 years' post-qualifying

experience, or have an MBA qualification. They must also be able to demonstrate a high level of achievement, and, while oil industry experience is desired, it is not essential.

These interesting and challenging positions based in Glasgow all offer a very competitive salary and benefits package, which includes generous assistance with relocation arrangements, where appropriate, outstanding pension and life assurance provisions and BUPA facilities.

Britoil

We are keen to have early discussions in both Glasgow and London. If you wish to find out more information, please telephone John Ross or Harry Brooks, or simply write or telephone requesting application form to: The Senior Personnel Officer, Britoil plc, 150 St. Vincent Street, Glasgow, G2 5LJ. Tel: 041-204 2525, quoting reference: FP/KWM/FT. All positions are open to men and women.

COMPANY SECRETARY

Berkshire Headquarters From £25,000 + car

Our client is a large sub-group in the U.K. of a multi-million dollar United States group in the food industry with worldwide interests. A recent substantial acquisition in the U.K. has led to a restructuring of management and the consequent need to recruit a senior executive to act as group secretary and head of legal services.

The successful candidate will be responsible for the provision of all legal and corporate secretarial services to the U.K. companies in the group and for co-ordinating those activities with the Senior Vice President and General Counsel of the United States parent corporation.

Candidates, preferably aged 35 to 40, must have an excellent academic background in law, preferably with a degree and/or a company secretarial qualification, together with a wide practical experience in secretarial and legal practice and a well-developed business acumen. The rewards include a salary negotiable from £25,000 p.a., plus car, appropriate benefits and a profit-related incentive.

Applicants should write in confidence with details of previous experience and current salary, quoting reference DF 1881, to John Hills at:

Dearden Farrow A.I.M.,
Management Consultants,
40/43 Chancery Lane, London WC2A 1JJ.

(A.I.M.)

Export Finance Executives

We are a Public Corporation providing commercial, financial and professional services to public bodies overseas. Expansion of our activities has created the need for two executives to join our export finance team based in London, and we wish to appoint:

Team Deputy Head

To £18,000

Major responsibilities will be the international marketing of our services and negotiation and implementation of contracts.

Candidates should be graduates aged 30-38 with proven negotiating experience in the export financial sector.

Project Controller

To £15,000

The work will involve discussions with the ECGD and engineering, commercial and financial parties to establish requirements. Also responsibility for the monitoring of cash flow and the scheduling of projects using advanced techniques.

Candidates should be aged 28-35, professional engineers with project management and financial experience.

Both positions require an in-depth knowledge of ECGD procedures and candidates must be prepared to travel overseas.

Please write with full details of qualifications and experience to Allan Derwent George,

Crown Agents

The Crown Agents for Overseas Governments
& Administrations, Personnel Division,
4 Millbank, London SW1P 3JD.

Assistant Director Corporate Finance

Salary: Negotiable around £25,000

Our client, a Merchant Bank, has established an impressive reputation for its Corporate Advisory work. As a result of their continued expansion they wish to recruit an Assistant Director in this area.

Applicants, who are likely to be in their late 20s or early 30s, will be university graduates, probably with a legal or accountancy qualification, who currently hold a responsible position in the Corporate Finance field and must be able to demonstrate a successful record across the whole range of Corporate Advisory work.

The salary level is negotiable and will reflect the successful applicant's ability to make a substantial and immediate contribution to an extremely successful team.

Applications, which will be treated in strictest confidence, should be made in writing to:

D. W. Clark F.C.A.
Quoting Ref: 0383

Badenoch & Clark

16/18 New Bridge Street, London EC4
Telephone: 01-353 7722/1867

INTERNATIONAL BANKING

CREDIT ANALYSIS/MARKETING £10,000 - £15,000
Progressive career opportunities occur with a number of active international banks for young bankers with a genuine sound credit background. Some cases call for marketing exposure/potential; others place a premium on linguistic skills (French, German).

MANAGEMENT ACCOUNTING to £12,500
Developing City bank seeks a qualified (pref.) Accountant with sound knowledge of international bank accounting/control, acquired either in banking or the profession.

JUNIOR/TRAINEE F.X. DEALER £8,000 - £12,000
Two expanding European banks each seek a young person with basic F.X. dealing exposure and potential. One position demands fluent German; the other competent French.

EUROBOND SETTLEMENTS c. £9,500
A challenging opportunity for a young banker with extensive practical experience to play a formative role in the development of the bank's Eurobond operation.

Please Tel: John Chiverton, Ann Costello or Trevor Williams.

JOHN
CHIVERTON
ASSOCIATES LTD.

5 CASTLE COURT
LONDON EC3
01-623 3861

Company Secretary

London

c£20,000 + car etc

Our client, a successful and expanding public quoted group whose principal activities are property investment, development and trading, wish to appoint an enthusiastic company secretary with well developed skills for this key position.

The successful applicant, reporting to the Managing Director will be responsible for the administration of meetings, compliance with the Stock Exchange requirements, office administration, insurance, pensions and personnel functions for the group.

Candidates should be chartered secretaries, aged 35 to 48 with significant public quoted company experience, keen commercial interest and the desire to participate as part of a small, but highly professional management team in determining the group's continuing development and future.

In addition to salary, an annual bonus is payable plus other benefits which include a non-contributory pension arrangement, fully expensed car, 4 weeks holidays, BUPA and office car park space.

Candidates wishing to apply should send a comprehensive CV to Michael R. Andrews, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY, quoting reference MCS/7103.

Price
Waterhouse
Associates

Managing Director Engineering - East Midlands

The company, employing 500 people and with sales in excess of £10 million, manufactures precision engineered steel products on two sites for the oil, petrochemical and nuclear industries. Heavily export-orientated, it is part of a financially strong British engineering group prospering against the trend.

The appointment, resulting from promotion, carries accountability for the direction and development of an autonomous business.

There is an increasing accent on active marketing worldwide and on protecting and improving margins through increased manufacturing efficiencies.

Candidates, male or female,

around age 40, are likely to be graduate and/or professionally qualified engineers with a strong marketing background. They must be experienced general managers successfully running a sizeable self-contained unit manufacturing and selling engineered products.

Salary negotiable to interest those now earning up to £20,000; benefits include car and excellent relocation package. Career growth prospects are bright.

Please write - in confidence - with full career details to D.A. Ravenscroft, Bull, Holmes (Management) Limited, 20 Albert Square, Manchester M2 5PE.

Bull
Holmes
PERSONNEL ADVISERS

IF YOU ARE A LICENSED DEALER IN SECURITIES

I WOULD LIKE TO SPEAK WITH YOU ABOUT A SPECIAL OPPORTUNITY

We are forming a new unit within a major licensed security dealership to retail select shares to select clients

EARNINGS THE FIRST YEAR SHOULD EXCEED £25,000

That will include liberal salary and expenses

You must have a Representative's Licence and a minimum of 6 months' experience

Please call for an immediate appointment 01-723 8864

STOCKBROKERS

As part of further expansion efficient institutionally orientated firm seek individuals with established institutional/private clientele on commission sharing basis

Please reply Box A.8162 Financial Times
10 Cannon St, London EC4P 4BY

OFFICE MANAGER /CHIEF ACCOUNTANT

To c. £15,000 negotiable

Rapidly expanding City firm of Licensed Dealers in Securities offers attractive prospect to person with thorough experience of Stockbroking procedures and Computerised Accounts

Apply in confidence to: Mr G. Raley
6 Ludgate Square, London, EC4

SECRETARY GENERAL

Society of Company and Commercial Accountants

(founded 1923)

This professional body with offices in Birmingham and Bristol, and 13,000 members and students, requires a Chief Administrative Officer. Membership of the Society is by examination only.

This challenging opportunity calls for competence, confidence, objectivity, initiative, vision and flexibility in working with a non-executive governing body to develop and promote the Society. Commercial experience and knowledge of the accounting profession an advantage. Salary negotiable.

Full c.v. by 14th April to G. C. Smith, ACIS, FSCA, at 11 Portland Road, Edgbaston, Birmingham B16 9HW.

PARTNERS ASSISTANT REQUIRED

in PRIVATE CLIENTS DEPARTMENT of VIVIAN GRAY & CO

Applicants must have good knowledge of Stock Exchange procedures and be experienced in reviewing and advising on trust and personal portfolios. Preferred age 24/27.

Apply in writing, with curriculum vitae, to:-

The Staff Partner
VIVIAN GRAY & CO.
Ling House, 10/13 Dominion Street, EC2

Opportunity in Investment for Recent Graduate

around £7,500

THE CITY

Sun Alliance is one of the country's largest insurance groups with funds in excess of £2,500 million. An attractive career opportunity is immediately available for a recent graduate to train as an Investment Analyst within our small, highly professional investment team with good prospects of moving on to investment management. Training will cover all aspects of the investment function including stock market operations, company financial analysis and, in due course, will involve meeting stockbrokers and industrialists.

The successful candidate will be aged not more than 23, will have graduated recently in Economics, Business Studies or Law and may already be employed in the investment field or alternatively seeking to change career paths.

Starting salary will be around £7,500 with valuable fringe benefits.

Please write to or telephone for more information and an application form: Jane Wright, Recruitment Adviser, Sun Alliance Insurance Group, 1 Bartholomew Lane, London EC2N 2AB, Tel: 01-583 2345, ext. 1229.



SUN ALLIANCE
INSURANCE GROUP

Ensure Systems Meet Expansion Demands

Combine your flair for systems development with your background in management accounting and become the MIS specialist for a small and successful, London-based oil company.

Responsible for building and maintaining systems within a newly created role, you will write and develop programs to support in particular, the Financial and Engineering Departments. Additionally, you will provide management with financial budget data and long term forecasts.

A qualified accountant with at least 2-3 years commercial experience you will

have spent most of your career to date establishing, evaluating and integrating complex systems and developing programs. A self starter, familiar with project economics and taxation regimes, you will be capable of assuming technical responsibility and of progressing with a company which has a positive and aggressive attitude towards further expansion.

To arrange an early confidential meeting, telephone or write to Sue Jagger at Cripps, Sears and Associates Limited, Personnel Consultants, 88/89 High Holborn, London WC1V 6LH. Telephone: 01-404 5701 (24 hours).

Cripps, Sears

C. V. TYPING AND PREPARATION

Looking for a new Position?

A well-presented application is essential. We can assist by providing typed C.V.s and covering letters, or by visiting you to suit each job application. Our service is fast, efficient, economical and TOTALLY CONFIDENTIAL.

01-445 4889 or 01-445 4436 (24 hrs)

PROFESSIONAL DATA SERVICES LTD.

ACT. House, Tottenham, London N15 6BN

CHRIST'S COLLEGE, CAMBRIDGE

BURSAR AND STEWARD

Applications are invited for the post of Bursar and Steward which will become vacant on 1 October 1983 upon the appointment of the present Bursar as Treasurer of the University of Cambridge.

The person appointed will be ultimately responsible for the management of property, investments, College staff, and catering services. The Bursar will be elected to a Fellowship of the College; the salary will be commensurate with age and experience. Letters of application should be received by the Master before 16 April 1983.

CLEARING BANKERS - MANCHESTER

Applications are invited from above average clearing bankers of around Grade IV level who enjoy both travel and meeting people. This is a challenging opening requiring self motivation, lending experience and preferably full AIB. Candidates in the age range 26 to 36 must be presently living within a 50 miles radius of Manchester.

Please contact: Paul Trumble

OPERATIONAL SUPPORT

Major International Bank, expanding its London branch, wishes to recruit a young banker with a varied background in most aspects of international banking i.e. accounting, loans administration, forex etc. This new post will be at Assistant Manager level in Operations.

Please contact: Brenda Shepherd

CHIEF ACCOUNTANT

c£18,000

Our client a well respected European Bank has a new opening for a qualified accountant 33/45. The bank are updating their computerised system from an IBM 34 to an IBM 38 with a Midas package. Applicants must have an international banking background with experience of implementing computerised systems.

Please contact: Brenda Shepherd

Jonathan
Wren

BANK RECRUITMENT CONSULTANTS

170 Bishopsgate - London EC2M 4LX - 01 623 1266

Financial Analyst

Small Team. Major Projects. International Scope.

Central London c.£15,000 + Car

This multinational American corporation is enjoying a period of exceptional growth, through virtue of its product quality and innovation.

In Europe, the Middle East and Africa, there is a variety of markets ripe for development - and as Financial Analyst, it will be your task to overview the Region to ensure that each operating unit within it has both the facts and figures necessary to capitalise fully, promptly and successfully on these market trends and on new business and investment opportunities.

A member of a small, London-based team, this broad, project-orientated brief - demanding a careful mix of desk research and frequent overseas site visits - will give you a highly visible presence at the most senior levels. Demonstrate potential and you can look forward to rapid personal growth on a truly international scale.

As to your background: an accountancy or MBA qualification with between 2-5 years' financial experience, ideally gained with an international organisation, would all be relevant. Languages - German in particular - would be an advantage. You will be aged 26-30.

In the first instance, please write with career details, listing any companies to whom your application should not be forwarded and quoting ref: FT/532 to: Peter Phillips.

Riley Advertising (Southern) Limited,
Old Court House, Old Court Place,
Kensington, London W8 4PD.

A member of the Rex Stewart Group
LONDON ABERDEEN BIRMINGHAM BRISTOL EDINBURGH GLASGOW
LIVERPOOL MANCHESTER NEWCASTLE NOTTINGHAM PERTH

Confidential Reply Service
Riley



David Grove Associates
Bank Executive Recruitment
60 Cheapside London EC2V 6AX
Telephone 01-236 0640

CORPORATE FINANCE £11-16,000

We are currently handling a number of vacancies for leading merchant banks who require NEWLY QUALIFIED ACCOUNTANTS (graduates preferred) and also persons with mergers and acquisitions' experience within a banking environment.

EUROBOND SETTLEMENTS-DEPUTY HEAD £16,000

A newly created position in a merchant bank with busy investment department. Previous supervisory experience in a similar area is essential.

INTERNAL AUDIT £9-15,000

We seek experienced internal audit candidates for a number of positions in International banks in the City. Experience required varies from fairly basic audit procedures, over 2 years, to more senior positions requiring good computer/systems audit experience.

IN RESPECT OF THE ABOVE APPOINTMENTS PLEASE CONTACT DAVID GROVE
ON 01-236 4441 IN CONFIDENCE

ACCOUNT OFFICER

A senior appointment with a major International Bank

Our Client, a substantial and expanding International Bank offering a full range of services, enjoys an enviable record of both success and achievement.

The current requirement calls for an experienced lending officer to be responsible primarily for the identification and development of new lending opportunities with major multi-national companies throughout the U.K.

Candidates, preferably graduates in their late 20's or early 30's, should combine a sound credit training with a proven record of corporate business development in the U.K. Personal qualities of self-motivation, maturity and flair are to be regarded as critical elements in the selection process.

This represents a significant opportunity to contribute to a well-established and ambitious institution intent upon breaking new ground. Salary is negotiable from £20,000 and the comprehensive range of benefits includes a car.

Contact Norman Philpot in confidence
on 01-248 3812

NPA Recruitment Services Ltd

60 Cheapside London EC2 - Telephone 01-248 3812 3 4 5

Management Selection - Executive Search

INVESTMENT ANALYST

£11,162 to £13,932 p.a.

The Electricity Council wishes to appoint an analyst in the Securities Investment Branch, which manages the investment portfolio of the Electricity Supply Pension Scheme. The total value of the Scheme's assets is in excess of £2,000m.

Investment analysts are responsible for keeping under close review the various sectors within a substantial portfolio of ordinary stocks and shares, assessing detailed studies of industries and companies, vetting company accounts and monitoring stock market price performance. The analysts make specific investment recommendations whilst also assisting in the general administration of the investments and preparing occasional reports on a wide range of related investment matters.

The man or woman we are now seeking to join the investment team will have a sound knowledge of economics and investment principles and techniques, and will already have practical experience of share analysis within the Investment Industry. An appropriate qualification is desirable.

Please write in confidence with full details of career to date and present salary quoting reference 14/FT to:

Duncan Ross,
Recruitment & Development Officer,
The Electricity Council,
30 Millbank, London SW1P 4RD.

ELECTRICITY COUNCIL

M.W. Marshall (Sterling) Limited

have vacancies for experienced Interbank brokers. Excellent salary and conditions of employment are offered to suitable applicants.

Applications in writing will be treated in confidence and should be addressed to:-

Staff Director,
M.W. Marshall (Sterling) Limited,
52 Cannon Street, London EC4N 6LU.

A MEMBER COMPANY OF THE
Merchant House Group
Incorporated in England, No. 20, 21, 22

INVESTMENT ANALYST/DEALER-U.K. EQUITIES LONDON EC2

The Equitable Life, a long-established and progressive mutual life office, require an Investment Analyst/Dealer to join their small investment team in the City. This new post has arisen as a result of the continued expansion of funds and will involve specialisation in a limited number of U.K. equity sectors.

Applicants, aged between 28 and 35 years, should have at least 3 years' general experience in the U.K. equity market either in stockbroking or in a financial institution.

The Society offers an attractive remuneration package which includes free lunches, non-contributory pension scheme and interest free season ticket loan. The Society also operates a staff house purchase scheme.

To apply, please send full details of qualifications, salary and experience to:

Miss Barbara Brookfield,
Staff Officer,
The Equitable Life Assurance Society,
Walton Street,
AYLESBURY,
Bucks HP21 7QN.
Telephone: Aylesbury (0296) 33100

The Equitable Life

MARKETING EXECUTIVE

UNIT TRUST & PRIVATE CLIENT GROUP

An established investment management group offers an excellent opportunity marketing its range of unit trusts and private client services. Applicants should be experienced and have a proven track record.

Please write enclosing c.v. to:

K. M. Renton, Managing Director

Craigmount

CRAIGMOUNT INVESTMENT MANAGEMENT LIMITED

40 Bucklersbury, London EC4N 8BD

CROCKER NATIONAL BANK LONDON BRANCH

Invites applications for the post of

CORPORATE FOREIGN EXCHANGE DEALER

to service existing and targeted corporate clients

Applicants, of strong and personable character, should have gained substantial experience of Foreign Exchange and money markets within a dealing broking or corporate treasury environment.

This is a challenging opportunity to organise and run a key function within the Dealing Room.

Salary and benefits package will reflect the importance and responsibilities attached to the position.

Please write with full personal and career details to:

Mrs. H. Thompson,
CROCKER NATIONAL BANK,
34 Great St. Helen's,
London, EC3A 6EP.

UNIVERSITY OF BATH Centre for European Industrial Studies

Two Research Officers are required from 1st September 1983 for an SSRC funded study of Cross Frontier Joint Ventures and UK Industrial Development directed by Professor B. T. Baylis. The first post will be concerned with Competition, Company and Industry policies in the UK and the EEC and would be particularly suitable for a financial economist or accountant with an interest in EEC Competition and Company Law. The appointment will be for between 1 and 2 years with a starting salary up to £11,105 p.a. Quota ref. 83/23. The second post will be concerned with statistical analysis of joint venture incidence and in setting up an analyzing a questionnaire survey of firms. The post would be suitable for an economist with a good statistical background; some experience of microcomputers would be an advantage. The appointment is for 2 years with a starting salary up to £7,225 p.a. Quota ref. 83/24. Application forms available from the Personnel Office, University of Bath, Bath BA2 7AY. Closing date: 7.4.83.

STOCKBROKING

Experienced personal assistant required for the Senior Partner of a leading London firm. Must be fully competent to handle computerised client portfolios and talk to and deal for private and institutional clients. Two or three years' stockbroking experience are essential.

Candidates will probably be aged 25-30, male or female. Write giving details of experience and salary expected to: Box A.8172, Financial Times, 10 Cannon Street, London EC4P 4BY.

TSB North West

Commercial Lending Officers

c.£12,500 and attractive benefits Bury and Ormskirk

TSB North West is seeking to recruit two CLEARING BANKERS who have sound experience of commercial lending and small business finance. The challenge will be to develop the commercial aspect of branch banking and to work closely with senior management within Regional Administration.

Applicants, aged over 30 and fully qualified, should be conversant with the needs of small businesses as well as limited liability companies and have a proven aptitude for assessing lending propositions. A flair for communication and organisation is also essential.

In addition to the commencing salary which increases on an incremental scale, significant benefits include house mortgage subsidy, first class pension scheme, 30 days' holiday and free medical insurance. Relocation assistance in suitable cases.

Please write with full C.V. to Mr. C. Skilling, TSB North West, TSB House, 24 Mount Street, Manchester M60 2EB.

PROPERTY DEVELOPMENT COMPANY-LONDON

Opportunity for experienced commercial developer with proven track record and entrepreneurial flair, to join small team in a cash-rich plc with a view to expanding development activity.

Age probably 28+. Salary by negotiation, but part performance related. Early directorship. Replies to: Box No. A8174, Financial Times, 10 Cannon Street, London EC4P 4BY.

INSTITUTIONAL SALES

Leading firm of international stockbrokers requires a Hong Kong/Singapore Sales Person. Candidates should have at least two years' experience in international stockbroking preferably including exposure to Far East markets.

A competitive compensation package will be paid according to experience and ability. Please reply in the first instance to:-

Box A.8170, Financial Times
10 Cannon Street, London EC4P 4BY

Foreign Exchange Dealer

£ negotiable

Applications sought from high calibre Spot and Forward Dealers to join prestigious International Bank. Specialist experience in Sterling, Dollars, French Francs and Deutsche Marks. Salary to be governed by experience and track record, but will be very competitive. An opportunity to join a prime dealing area.

Please ring Chris Wenborn
on 01-438 9205 or 01-628 0494

ZARAK HAY ASSOCIATES
6 Broad Street, Place, Blomfield Street
London, EC2

JOB SEARCH?

With computerised comparison in today's employment market, the need to check through thousands of resumes has never been greater. Our Career Profile for CV Service aims to be one of our highly successful and professional services designed to assist you in developing your career effectively.

Call 01-493 2646 - career consultants. Your future could depend on it. Career Advisory Services Ltd. 1 Queen Street, Mayfair London W1X 7TH Tel: 01-493 2646

STOCKJOBBER DEALER

Harold Rattle & Co. seek to recruit a capable and energetic dealer. Age and experience are open and the remuneration package negotiable.

Applications in confidence to: A. K. Rugh, HAROLD RATTLE & CO., Salisbury House, London Wall, EC2.

BUSINESS DIRECTOR FINANCIAL TIMES NEWSLETTERS and PUBLISHERS

We are looking for a Business Director for the Business Reports Division, which consists of 20 newsletters and a range of business publications. The Business Director will have full commercial, editorial and operational responsibility for this profitable and growing area.

The successful candidate will have editorial and entrepreneurial flair, and should be able to demonstrate a track record of success in profit-centre management, preferably in a business publishing environment.

Salary: by negotiation, in the area of £20,000 plus car and other benefits.

Applications to:

Petar Sabina
Director, Business Reports Division
FINANCIAL TIMES BUSINESS ENTERPRISES LTD
Bracken House, 10 Cannon Street, London EC4P 4BY

GILT SALES

We require two experienced gilt sales executives to join an expanding institutional department. The appointments are likely to appeal to those who feel that their present opportunities for advancement are limited and who are seeking greater scope to realise their potential in a professional environment. Remuneration is negotiable and is unlikely to present a problem to the right applicants.

Please apply in confidence to
John Davies, Managing Partner

Quilter Goodison & Co.

Garrard House, 31-45 Gresham Street,
London EC2V 7LH. Tel. 01-600 4177

APPOINTMENTS
ADVERTISING
APPEARS EVERY
THURSDAY
RATE £31. 50
PER SINGLE COLUMN
CENTIMETRE

LICENSED SECURITY DEALER

NEW UNIT FORMED WITHIN MAJOR LICENSED DEALER IN SECURITIES

You must have a Representative Licence

You must have 6 months' experience

We will provide

A generous salary

Expenses

Select clients

Proven lead program

TOTAL EARNINGS THE FIRST YEAR SHOULD EXCEED £25,000

For an immediate appointment Phone 01-723 8864

APPOINTMENTS WANTED

CONTROLLER SA, ACMA

age 37 requires senior financial post with manufacturing company or group. Operations orientated. Ten years in manufacturing/engineering environment with a U.S. multinational as controller both at subsidiary and then European headquarters levels. 5 years prior experience in UK engineering companies. Write Box AB771, Financial Times, 10 Cannon Street, EC4P 4BY

01-493 2646

Accountancy Appointments

Financial director South Coast, c£20,000 + car



As a board member of the group's specialist mechanical engineering division, turnover £15m, you will have overall responsibility for the financial control of the operating companies through their individual accounting departments. Reporting to the Divisional Managing Director, the initial emphasis will be on the development of improved management information and product costing systems.

A qualified accountant, probably in your 30's, you should have held a management position in manufacturing industry. Prepared not only to roll up your sleeves, but also to provide financial advice at a senior level, you should have experience of introducing computer based management information systems.

Resumes, including a daytime telephone number to R C Henry, Executive Selection Division, Ref. H015.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants
Fleetway House 25 Farringdon Street
London EC4A 4AQ

c£15,000 p.a.
Financial Manager
LONDON
HVAC

A qualified accountant, male or female aged 28-35. Must be business oriented, and ideally have mechanical engineering manufacture and/or distribution experience. Outstanding career opportunity. Fringe benefits include company car, contributory pension, medical/life cover and relocation expenses.

Suitably qualified candidates please phone 01-631 1444 for an application form quoting MRD30012 (24 hour service).

MRD

Management Recruitment Division
BOYDEN INTERNATIONAL LTD.
51 TOTTENHAM COURT ROAD, LONDON W1P 6HD.
ALCKLAND, BRUSSELS, CARACAS, GENEVA, HONG KONG,
JOHANNESBURG, LONDON, MADRID, MOSCOW, NEW YORK,
MEXICO CITY, PARIS, ROME, SAO PAULO, SYDNEY, TOKYO,
TORONTO and OFFICES THROUGHOUT THE USA.
Consultants to Management on Executive Placement since 1948.

Hoggett Bowers Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

Young Chartered Accountant

First move from the profession
London West End, to £13,000

This is a rare opportunity for a young chartered accountant to move straight into a broad line accounting role with outstanding prospects. Our client is a £25m turnover group of companies engaged in advertising and related fields. This new position will have full financial responsibility for a recently formed sub-group of, initially, 4 companies with a turnover of around £6m but which is expected to expand rapidly by acquisition. Controlling a small staff, the successful candidate will implement and operate new systems to ensure that the function plays its full part in the management of this group and that monthly reporting to head office is timely and accurate. An additional task will be investigation of potential acquisitions. Candidates will be qualified, trained in a recognised firm of chartered accountants and must have the potential for a far bigger assignment.

H.W. FitzHugh, Ref. 20189/PT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 6652, Sutherland House, 5/6 Argyll Street, LONDON, W1E 6EZ.

Young business orientated accountant for travel company ...

FINANCIAL CONTROLLER

London

circa £15,000 + car
plus benefits

This is an excellent opportunity for a young, commercially aware accountant to join a highly successful travel group having a turnover approaching some £20 million.

Initially taking responsibility for a wholly owned subsidiary, the successful candidate will become a member of the key management team, and be expected to make a significant contribution to the company's growth, development and profitability. In addition he/she must be keen to become heavily involved in further expansion.

Applications are invited from qualified accountants aged 28-35 years, who are able to evidence a successful track record to date, including familiarity with computerised accounting, and who wish to develop their skills in financial and general management.

Written applications containing relevant career details should be forwarded, in confidence, to Robert N. Collier, at our London address quoting reference number 3964.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

DOUGLAS LLAMBIAS
Douglas Llambras Associates Limited
Accountancy & Management
Recruitment Consultants



Recently Qualified A.C.A.

International Financial Management

to £13,500 + car

Fifteen months ago we recruited a 26 year old graduate A.C.A. into the Group. He is now Financial Controller of a £150 million engineering business with interests in the U.K., North America and Western Europe, with the prospect of being promoted to Finance Director of a division within the next 12 months, and thereafter to a Commercial Directorship.

We have been asked to repeat the exercise. You will be a graduate in your mid 20's, recently qualified as an A.C.A., with some audit experience in manufacturing/light engineering, and an idea of how computers can be used creatively.

Based in Dartford, Kent, you will concern yourself with every aspect of the Group, its financial reporting and commercial development. Some international travel will be involved. Most importantly, you must be able to meet the considerable demands of the job and have the ambition to develop rapidly into a skilled financial and business manager.

Please send a detailed cv, including contact telephone numbers, in strict confidence to Peter Wilson, F.C.A. at Management Appointments Limited (Recruitment Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel: (01) 930 6314.

Management Appointments Limited

Career opportunity for the engineering accountant ...

AUDIT OFFICER

Major Public Sector Operation

Central London

£15,500-£17,000 p.a.
plus benefits

We have been retained by a major public sector operation to recruit for this senior level appointment which is within the audit function.

Reporting to the Head of Audit, the appointee, with a team of 12, will provide and implement audit plans which will determine the effectiveness of the existing controls on the expenditure incurred by the engineering division of the operation. Furthermore the successful candidate will also provide specialist engineering advice on technical and contractual matters which are related to the agreed audit plans.

Candidates for this appointment will be professionally qualified preferably in accountancy or engineering, aged in their late 20's to early 30's, who have had at least two years relevant experience within a large industrial concern.

Written applications containing relevant career details should be forwarded, in confidence, to Robert N. Collier, at our London address, quoting reference number 3962.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

DOUGLAS LLAMBIAS
Douglas Llambras Associates Limited
Accountancy & Management
Recruitment Consultants



Merchant Banking Opportunities

Commodities
Accounting

Systems Development

£11-12,000
+ banking benefits

The client is a City-based British merchant banking group with a diverse range of interests in financial and commodity markets throughout the world. Rapid and successful expansion has been achieved through market development and acquisitions. As a result, two new appointments are required to strengthen its young, professional management team.

The Commodity Trading Accountant will have full involvement in a fast-moving, challenging environment. Working closely with traders as part of a small team and reporting to a Director, the job will include responsibility for all records, control of positions and contract administration. A knowledge of commodity markets and of computerised systems would be an advantage.

The Systems Development position will take a key role in the bank's management services department, being involved in a wide range of projects throughout the group.



Arthur Young McClelland Moores & Co.

A MEMBER OF AISA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

Computer systems exposure is essential and knowledge of banking, commodities or foreign exchange markets would be an advantage.

Both positions will suit recently qualified accountants aged 24-27. Both require bright outgoing personalities, and an enthusiastic and flexible approach. In return, the career opportunities are excellent and benefits include a mortgage subsidy and profit sharing scheme.

Please write in confidence giving concise career and personal details and quoting Ref. ER594/PT to P.J. Williamson, indicating which position interests you the most.

Arthur Young McClelland Moores & Co.,
Management Consultants,
Rolls House, 7 Rolls Buildings,
Fetter Lane, London EC4A 1NH.
Telephone: 01-631 7130

ACCOUNTANCY
APPOINTMENTS
APPEARS EVERY THURSDAY

NORTH KENSINGTON
AMENITY TRUST
ACCOUNTANT

£13,935

Charitable trust developing land in North Kensington for commercial and community use seeks energetic, experienced and qualified accountant as Associate Director, Finance. The post entails overall responsibility for the management and development of the trust's financial affairs.

Please apply for job description to:
ROGER MATLAND, NIKAT
1 Thorpe Close, London W10
(Telephone 01-869 7511)

FINANCIAL ACCOUNTANT

TV-am require a graduate Chartered Accountant with a minimum of 3 years commercial experience to be responsible for all financial accounting, accounts payable and credit control within the company. We operate a PDP 11/44 computer with 12 terminals. Salary circa £13,500 + car and usual fringe benefits according to age and experience.

Applications in writing with CV to:
Libby Stokes, Personnel Administrator, TV-am,
Broadcast Television Centre, Hawley Crescent,
London NW1 8EE

We are an equal opportunities employer

TV-am

Corporate Finance Executive

ICFC Corporate Finance Limited invites applications from candidates with experience of working at a senior level in the Corporate Finance Department of a Merchant Bank or Stockbroker or who have acquired suitable experience in a firm of Solicitors or Chartered Accountants.

The successful candidate, who is likely to be a graduate aged between 30 and 40, will be capable of working with a minimum of supervision and be experienced in advising on mergers, acquisitions and new issues.

He or she will currently be earning not less than £20,000 p.a. The salary offered, plus company car and the usual banking fringe benefits, will be attractive to the right individual.

ICFC Corporate Finance is the financial advisory company in the Finance for Industry Group.

Please write giving full details of experience, salary and career to date to:

N. M. Williamson, Managing Director,
ICFC Corporate Finance Limited,
91 Waterloo Road, London SE1 8XP

All applications will be treated in strict confidence.

ICFC

Senior Accountant Southern Construction Division

Balfour Beatty is a highly successful, major international civil, electrical, mechanical engineering and construction group engaged in more than 75 countries worldwide. An experienced Chartered Accountant is required to fill a challenging role within Southern Construction Division at their Head Office in Croydon.

Reporting to the Divisional Finance and Administration Manager you will have considerable involvement with Unit Managers for the monitoring and forecasting of civil construction contract performance as well as responsibility for the normal monthly and annual accounting requirements. The information systems are based on a network of mainframe and micro computers with communications links which are distributed throughout the various Unit Offices and major sites.

Experience within the civil construction industry is desirable although not essential but you must be able to demonstrate the ability to manage a department accounting for a turnover approaching £90m.

Salary is attractive and terms and conditions, including company car, pension and private health insurance are in line with the responsibility and seniority of the position.

If you are interested and suitably experienced, please send a comprehensive career resume along with personal details and day time telephone number to: Mr. T. J. MacDonald, Personnel Manager, Balfour Beatty Construction Limited (SCD), Randolph House, 46/48 Wellesley Road, Croydon, Surrey CR9 3QD.

BB Balfour Beatty
THE INTERNATIONAL ENGINEERING
AND CONSTRUCTION GROUP

Profit Orientated Accountant (FINANCE/BUSINESS OPERATIONS)

to £14,000 + bonus

HOUNSLOW CENTRAL, MIDDX

Proven ability in marketing and planning are two key requirements of this role, which heads and controls a particularly interesting business division — within this successful UK company — and which has achieved an annual growth rate of c.50% over the last 5 years.

As an accountant with post qualification experience the company expects you to develop the reporting systems in line with expansion, co-ordinate planning, take a leading part in determining strategy as well as conduct outside negotiations.

Expected growth is such that the selected candidate will need to be technically astute, innovative in a practical way, a good line manager, but above all have the intellectual capacity to handle new challenges in readiness for a more senior position within the organisation.

Apply in confidence to:

Sedgwick, Sedgwick & Goodhyer

170 Bishopsgate, London, EC2M 4LN. 01-623 1266

Senior accountancy & financial management selection

Accountancy Appointments

Chief Internal Auditor

Citybased
£20-22,000+car & benefits

This UK operation is part of an international financial services organisation. Turnover exceeds £100m and over 2,600 people are employed in the UK. Following a Board decision, the group is committed to developing a high calibre internal audit function able to contribute significantly to the improvement of financial control. Reporting directly to the Board, whilst working closely with the Chief Financial Officer, the prime task is the rapid development of the existing department. Candidates must be Chartered Accountants with extensive auditing experience at a managerial level either with a substantial company in which the internal audit function is well developed or with a major professional firm. Knowledge of

computer based systems and their development is essential. Experience of the financial services sector is preferable. Benefits include a basic salary of £20,000-£22,000, a worthwhile performance bonus and a quality car. Please reply in strict confidence, to Tony Beresford, with details of age, career and salary progression, education and qualifications, quoting reference 1171/FT on both envelope and letter.

Deloitte Haskins + Sells
Management Consultants
128 Queen Victoria Street, London EC4P 4JX

OIL INDUSTRY FINANCIAL DIRECTOR

c.£35,000 + car

Surrey

FINANCIAL DIRECTION PLUS OPPORTUNITY TO ACT AS DEPUTY TO THE EXECUTIVE CHAIRMAN. EXPANDING BRITISH PUBLIC COMPANY IN OIL SERVICES.

Essential: Chartered Accountant experienced in financial control, systems design, computers & consolidation. Demonstrated general management ability & decisiveness. Budget, treasury & tax strengths. 35-50 years.

Ideal: General manager of a company. Experienced in oil industry, acquisitions, international accounting conventions.

Benefits: Car, Pension, Life Ass, BUPA, Good Relocation.

Telephone or Write to Tony Barker in confidence:
Telephone: 01-408 1612

Anthony Barker Consultants

Executive Search Consultants
67/68 New Bond Street London W1Y 9DF

Financial Controller

West Midlands

c.£15,000+car

Our client, a rapidly-expanding UK subsidiary of a multiple retail group, has a t/o in excess of £60 million. A highly-motivated accountant is sought to be responsible for the operation's finance function.

Previous exposure to computerised accounting is essential as developing the company's information systems is a major factor. Retail experience would be advantageous, however vital qualities for this challenging role include:-

- ★ Ability to work towards attaining operational and financial targets.
- ★ Determination, initiative and the capacity to solve problems.
- ★ Personal presence and the communication skills to motivate, supervise and liaise with staff at all levels.
- ★ Ability to manage and plan for change in a dynamic environment.

For an individual, aged late 20's/early 30's with the required technical and personal skills, this position offers excellent career prospects.

Candidates should write to **Adrian Wheale**, enclosing a comprehensive curriculum vitae at
24, Bennetts Hill, Birmingham B2 5QR

Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Glasgow

APPOINTMENTS ACCOUNTANCY

APPEARS EVERY

THURSDAY

Rate £31.50

Per single column centimetre

Two Chief Accountant openings with real potential for the future

Furness Withy & Co. Ltd.

Recession or no recession, there are still plenty of job advertisements aimed at qualified accountants with experience and youth on their side. They should be looked at carefully by discerning applicants, as many merely offer a move from one rut to another. So why give this particular one more than a cursory look? Essentially because the organisation is able - indeed keen - to offer future development moves either into Head Office finance with one of the City's most interesting widely spread groups, or into financial or general management with one of the group's feet-on-the-ground decentralised operations.

Mid-Twenties Chief Accountant - up to £15,000 + car

A good qualification and some industrial experience (ideally in a distributive operation) could lead to a Chief Accountant role with a Finance Director Designate tag. There is nothing glamorous about either business or location - the distribution of pipe-line accessories from a suburban South East London base: £10 million turnover, seven branches, and about 200 people, gritty day-to-day accounting responsibilities and an under-used computer. Deeper interest will come from working closely with the new Chairman to add commercial bite to the operation, from handling a broader range of personnel and administrative functions than the average accountant - and from the prospects. (Ref 3007/TRW).

Early-Thirties Chief Accountant - at least £15,000 + car

Please note the 'at least'. This is a more senior appointment and calls for an equally well qualified Accountant with broader commercial experience, including in-depth knowledge of overseas subsidiaries, negotiations and exchange. We are talking about a City-based ship operating and broking Company, working on a world-wide basis. Once again, the job underestimates the Finance Director, with prospects involving possibilities within the autonomous operation itself, and within the parent company. Intellect, presence and a strong commercial flair are pre-requisites and again we would emphasise the need for experience of international financial dealings. (Ref 3008/TRW).

Male or female candidates should send career details in confidence to **Terry Ward**, quoting the appropriate reference.

BROOK STREET EXECUTIVE RESOURCES LIMITED

63 Oxford Street, London W1R 1RB. Tel: 01-434 1661.

The Executive Selection Company of the **BROOK STREET** Employment Service Group

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374

Interesting and varied appointment with scope for further development.

CJRA

ACCOUNTANT - PART QUALIFIED

CITY

£10,000 - £12,000

LEADING INTERNATIONAL FINANCIAL SERVICES GROUP

Our Clients require a part qualified accountant (ACA, ACCA) aged 26-35 for a Lloyd's Underwriting Agency. The selected candidate, who will report to and work closely with the Board, will be responsible for producing budgets and monthly management figures for the Agency and syndicates, producing year end accounts. It will also involve controlling the accounting function related to investments of members reserves. Essential qualities are an eye for detail and the ability to communicate effectively at all levels, both verbally and in writing. Initial salary will not be less than £10,000, contributory pension, free life assurance and other large company benefits. Applications in strict confidence under reference APQ14663/FT will be forwarded unopened to our Client, unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON, EC2M 1NH.

ACCOUNTANT PROGRAMME ACQUISITION

The department which buys films and television programmes for BBC use needs a business graduate or qualified accountant with experience of statistics and computer applications to manage its computer system. Duties also include the preparation of ad hoc financial reports and forecasts for management and maintaining accounts for specific areas of departmental activity including the "seed money" scheme for investment in feature films.

Must be a qualified accountant or have a recognised business qualification, at graduate level with a strong component of accountancy, O.R. and computer studies.

Salary £11,910-£14,597 (according to qualifications and experience), general salary review in April. Relocation expenses considered. Based West London.

Contact us immediately for application form (quote ref. 2273/FT and enclose s.a.e.) BBC Appointments, London, W1A 1AA, Tel. 01-580 4468, Ext. 4619.

We are an Equal Opportunities employer

BBC tv



MANAGER, TECHNICAL ACCOUNTS

c.£13,500 + Mortgage facilities

The Victory Insurance Company Limited, a member of the Legal & General Group, is one of the leading International Specialist Reinsurers in the UK, with several overseas subsidiaries.

This new appointment reporting to the Chief Accountant, will carry responsibility for all general insurance technical (client and broker related) accounts and associated credit control, as well as completion of D.O.I. statutory returns for The Victory Insurance Company Limited and portfolios managed by the Company.

Staff Benefits

include attractive house purchase facilities, Private Patients Plan, permanent health insurance, contributory pension scheme, flexible working hours, as well as an active sports and social club.

Applications are invited from qualified Accountants in their thirties.

Experience in the insurance/insurance broking industry would be an advantage, but is not essential.

Applications, in confidence, should be sent to:

Group Personnel Manager, The Victory Insurance Company Limited, Victory House, Castle Hill Avenue, Folkestone, Kent CT20 2TF.

VICTORY INTERNATIONAL SPECIALIST REINSURERS



Chief Accountant

S.E. London

Negotiable c.£12,500

A profitable Engineering company with two operating sites and a turnover approaching £20 million in packaging products, requires a qualified Accountant - preferably in his/her mid-30's with several years' broad Accounting experience and an understanding of computer-based systems.

The Chief Accountant reports to the Finance Director and controls the preparation of annual budgets, monthly and annual accounts and other statistics within a strict timetable. The ability to motivate staff is a vital factor, as is co-operation and integration with the Management team.

A competitive salary package is offered and career prospects are excellent. Please write enclosing a full C.V. and indicating companies to whom your application should not be sent, to:

The Recruitment Co-ordinator (Ref 8309), Lockyer, Bradshaw & Wilson Limited, 178 North Gower Street, London NW1 2NB.

Corporate Auditor

c. £14,000 + CAR

Wilkinson Sword Group is a major worldwide company manufacturing and marketing a wide range of consumer and industrial products, many of which are household names.

The Corporate Audit Department, based in Slough, is responsible for operational auditing and special investigations in the Eastern Hemisphere.

The person we are looking for should be professionally qualified with previous experience auditing a large company. Self-motivation is essential as much of the work is done with minimal supervision. Ability to communicate at all levels and a working knowledge of a European language are also requirements.

As well as the attractive salary there are other benefits associated with a large international company. Prospects for promotion within the department and into line management are excellent.

For further details please apply with a full CV to:

Maureen Ashcroft,
Wilkinson Sword Group Limited,
Langley Hall, Station Road,
Langley, SLOUGH, Berks
SL3 8BZ.
Tel: Slough 44212

**WILKINSON
SWORD**

RECENTLY QUALIFIED A.C.A.

W. SUSSEX • FINANCIAL PLANNING & ANALYSIS • c.£13,000

This appointment, with Duracell UK, should be particularly attractive to graduate A.C.A.'s who see their future in industry, and initially in a planning and analytical role. Part of a major international organisation, Duracell UK has a record of profitable growth which it intends to sustain through the professionalism and vigour of its young management team.

Reporting to the UK Finance Manager you will lead a small team that analyses and interprets trading results and most importantly develops detailed plans and forecasts. It is in this latter area that you will personally be particularly closely involved, utilising and further developing a range of predictive techniques made possible through the company's IBM System 38 capability. The role offers variety

in many ways. This arises both in terms of the content of the work and also in a requirement to be equally effective both at the detailed level and also in discussing more strategic issues with senior management.

Our client is unashamedly only interested in the qualities of excellence, and in return for this, offers excellent career prospects in a stimulating environment. If therefore, you have recently qualified and are seeking this kind of challenge then we would like to hear from you.

Candidates of either sex should apply, in confidence, quoting ref: 459/FT to: Johnson Wilson - Management Search, 67/69 High Street, Winchester, Hants, or telephone Winchester (0962) 53319 (24 hour service).

**JOHNSON
WILSON** MANAGEMENT SEARCH

The Qatar General Petroleum Corporation requires the following qualified accountants to establish and run a small internal audit department.

Head of Internal Audit

Applicants must be chartered and have at least 10 years post graduate experience of which 5 will have been gained within an audit group at a senior level. The maximum age is 45 and only those with oil/petroleum industry experience will be considered.

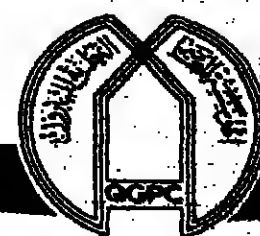
Internal Audit

Again applicants must be chartered with 5 years experience of which 2 years will have been spent in an audit group working independently. The maximum age is 35 and preference will be given to those with oil/petroleum industry experience.

A substantial tax free salary together with free accommodation for these married status positions. Free local or subsidised U.K. education for up to 4 children and first class medical and recreational facilities including generous settling in allowance are offered together with many other excellent benefits.

Applicants should write with a full C.V. to Mr R. Fawcett as Consultant to the Corporation. Interviews will be held in London. Please quote ref 0001/PL on both the envelope and your covering letter.

Jaffa Shaw, Recruitment Consultants
6/8 Eastern Avenue,
Wanstead,
London E11 2JG.



International Appointments

International Financial Controller

France

£40,000+
(Negotiable)

An international manufacturing/marketing group, presently being reorganised, wishes to appoint a financial controller to develop and administer its financial management systems and to advise the president on matters concerning business planning, acquisitions, investments, tax and group financial structure. Operating from Western Europe, the group's main activity is the assembly, export and servicing of heavy duty automotive related equipment worldwide. Current sales are in excess of 100 million dollars and increasing, other activities are planned.

Candidates aged 35-50 with appropriate international experience should be familiar with the language and tax laws of France and Germany. They will be qualified accountants, preferably with a business or law degree.

The job is demanding and needs someone with practical accounting experience and an understanding of the international business scene. Reply in confidence with brief career details to, E. M. Nell, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD, quoting reference 37271L.



Peat, Marwick, Mitchell & Co.
Executive Selection Division

In the Name of Allah, the Beneficent, the Merciful
DAR AL-MAAL AL-ISLAMI (DMI) SA
Takaful Group
A NEW International Force in Life & General Insurance

MANAGEMENT APPOINTMENTS EUROPE, AFRICA, MIDDLE EAST

The Takaful Group of Dar Al-Maal Al-Islami (DMI) SA are expanding their sphere of operations into Luxembourg, West Africa, Sudan and Bahrain and require Managers to supervise and run their offices. A knowledge of French, English and Arabic in the latter case, is a requirement for these senior positions, together with experience in Life and General Insurance.

An appreciation of Islamic economic principles would be a necessity of these appointments. The selected candidates should be preferably of an age to make a career with this new, innovative and financially strong group which is destined to become a powerful force in the field of international finance.

Written applications giving qualifications and experience should be addressed in the first instance to:

Mr. Mohammad H. Alvi
Dar Al-Maal Al-Islami (DMI) SA
Takaful Group
World Trade Centre
110 Avenue Louis-Casas
PO Box 454-1215 Geneva 15-SWITZERLAND

Head of Internal Audit Sudan

The Kenana Sugar Company Limited, in central Sudan, is one of the world's largest integrated sugar estates. Sugar production this season will reach 2/3rds of rated capacity (330,000 metric tonnes) which figure is expected to be achieved during the 1988/89 crop.

The Company seeks a Head of Internal Audit with the objective of ensuring that systems and controls are effective, accounts are accurate and assets safeguarded. The head of the Internal Audit Department will report to the Managing Director and act as Secretary to the Audit Committee of the Board.

The requirement is for an accountant with an internationally recognised accountancy qualification, and at least six years experience of managing audits, who can demonstrate instances of having his recommendations implemented. Experience of training staff in a developing country would be highly relevant.

Conditions of service include a competitive salary, end of contract gratuity and incentive bonus in addition to:

- free furnished air-conditioned accommodation
- free medical attention
- 60 days annual leave plus leave air fares to country of origin
- assistance with children's educational expenses
- free Life Insurance cover
- Sports and Club facilities

Please write in confidence quoting reference MCS/7104 and requesting a personal history form to: Michael R. Andrews, Executive Selection Division, Southbank Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse
Associates

Banking Opportunities in South Africa

Nedbank is the largest South African owned bank, with assets exceeding 8 000 million rand. Our progressive, innovative approach to banking, combined with an energetic new business policy has led to outstanding growth and profitability. We are highly automated and have an extensive and sophisticated country-wide, on-line facility which takes the frustration out of communications. Decisive management, initiative and original thinking are recognised as key factors in the continuing development of existing and new services encompassing a broad spectrum of banking activities both in Southern Africa and internationally.

To join our Team - the Senior Management of tomorrow - and to play a vital part in our future success, we are looking for men/women who are:

- in the age range 30-35
- A.I.B. qualified and preferably graduates
- possess proven ability, gained in a large commercial, organisational or equivalent banking environment

• experienced in either/or credit lending, project finance, corporate banking
Above all else we need talented professionals who want to advance in the world of banking by merit and achievement.

The successful applicants will be based in one of South Africa's major commercial centres and will enjoy working in a truly stimulating environment where personal contribution is encouraged and recognised.

Attractive salaries and excellent benefits are the immediate rewards - the long term rewards are unlimited.

To apply, write to the Chief London Manager, quoting Ref. No. FT 243 on both envelope and letter, with details of qualifications and experience - Nedbank Limited, Nedbank House, 20 Abchurch Lane, London EC4N 7AD. Full details of relocation expenses and the life-style you can expect in South Africa will be furnished at the initial interview.

If you're serious about a career join the people who are serious about banking.

NEDBANK
Nedbank Limited Registered Commercial Bank

TECHNICAL DIRECTOR FOR PROGRAMMING AND BANKING STUDIES

The Emirate's Bankers Training Institute invites applications for the above vacancy on the following terms and advantages.

I-Conditions:

1. The applicant should hold a Master's Degree in Business Administration (Banking) or its equivalent as a minimum qualification requirement.
2. Experience of not less than 7 years in Banking and Bank training with previous experience in programming, planning and designing of courses and its execution.
3. Should have a good command over spoken and written Arabic and English Languages. Priority shall be given to those with previous knowledge of the Middle East.
4. Age should not exceed 50 years.

II-Job Specifications and Advantages:

1. Salary shall range between U.S.\$70,000 and U.S.\$80,000 per annum, plus other benefits.
2. Suitable furnished accommodation shall be provided.
3. Free Medical care in the U.A.E. for the employee and his family.
4. A suitable car shall be provided.
5. Annual air tickets for him, his wife and up to three children below 18 years of age.

III-Date of Application:

Applications with photocopies of qualifications and experience certificates should be received not later than 30.4.1988 addressed to:-

The Governor, UAE Central Bank, P.O. Box 854, Abu Dhabi, United Arab Emirates.

PROFESSORSHIP SCHOOL OF FOREIGN SERVICE GEORGETOWN UNIVERSITY

The Edmund A. Walsh School of Foreign Service, Georgetown University, announces a search to fill the Marcus Wallenberg Chair in International Financial Diplomacy. Applications are invited from individuals who have distinguished themselves in the field of international economics and finance, banking and business-government relations combining practical experience with demonstrated academic achievement. In addition to undergraduate and graduate teaching (with a focus on international financial markets and institutions, banking transactions, public policy and financial diplomacy), the Chair holder will co-ordinate the School's extracurricular seminars and mid-management training in these areas. The appointment will be made at the full professor level at a salary commensurate with seniority and qualifications. Applications should be submitted by April 30, 1988 to:

David D. Newsom - Associate Dean
School of Foreign Service
Georgetown University, Washington, D.C. 20057
Georgetown University is an Equal Opportunity Employer.

BANK EXAMINERS ABU DHABI

Age: 30-45 Salary: \$32,000-50,000

A major bank in the United Arab Emirates seeks three examiners to strengthen its inspection function.

NATURE OF WORK

As leaders of a team of examiners they will be involved in review of loan portfolios and cover all aspects of retail and money market banking operations. They will be expected to form an opinion on the soundness of bank assets, profitability of its operations, quality of management and internal controls.

EXPERIENCE REQUIRED

Candidates must be qualified accountants (ACAS or equivalent) and have at least five years' post-qualification experience in an audit firm as external auditors for client banks or senior bankers with a minimum experience of 10 years, at least five of which as internal inspectors.

TERMS

The contract will be for an initial period of two years, renewable thereafter annually. Salary will be negotiable in the range of \$32,000-\$50,000 according to the candidate's experience, free of tax. In addition, free furnished accommodation, medical expenses and other attractive benefits will be offered. Details of such benefits will be discussed at interview.

Please send c.v. with full details to:

Box A8176, Financial Times
10 Cannon Street, London EC4P 4BY

CONTROLLER EUROPE

Medium-sized international corporation, headquartered in the USA, with extensive operations in the industrial goods field, seeks a Controller for its European headquarters.

The European HQ team is responsible for conducting the business of one of the corporation's divisions in the geographical area of Europe, Africa and the Middle East.

This is an outstanding opportunity for an international Controller, experienced in modern planning, accounting, financial and EDP management methods. He will be working closely with the Divisional General Manager to whom he will report.

The successful candidate will either be a qualified accountant or have a degree in economics or HEC. A minimum of five years' experience in an international management position is a must. Excellent command of English and fluency in German and French are required.

Please send your application with full details about education and business experience under confidential cover to:

J. P. Barthelmé
BLACKHAWK S.A.
13 RUE DU TANIN
F-67380 LINGOLSHIM

Jonathan Wren International Ltd

170 Bishopsgate, London, EC2M 4LX

As a Bank Recruitment Consultancy specialising in overseas appointments we carry a wide ranging portfolio including the following vacancies in:

BAHRAIN

FX DEALER c.\$45,000
This important international bank seeks an additional trader, ideally aged 25-32 able to demonstrate a minimum of 3 years FX/Money market experience.

PROGRAMMERS (2) c.\$34,000
This major international bank seeks two programmers who can demonstrate a minimum of two years experience of ARBAT/AMES gained within a banking institution. Three year contract offered.

All the above posts carry a tax free salary plus free furnished accommodation, utilities paid, flights etc. Please send a detailed curriculum vitae to Roy Webb, Managing Director.

NEW ISSUES c.\$70,000
This major international bank seeks a high calibre Merchant Banker with a minimum of 5 years experience of all aspects of Corporate Finance.

MONEY MARKET TRADER c.\$50,000
This important international bank seeks an additional deposit dealer ideally aged 25-32 with a minimum of 3 years experience. Must have capability to handle FX in due course.

CORPORATE BANKER c.\$70,000
This major international bank seeks an additional lending officer preferably a graduate with a minimum of 6 years experience of line management. Fluent Arabic essential.

INVESTMENT MANAGER c.\$60,000
This important international bank seeks an experienced portfolio manager with a minimum of 7 years experience of domestic and international capital market instruments.

INVESTMENT PROMOTION ADVISER MALAYSIAN INDUSTRIAL DEVELOPMENT ASSOCIATION

MALAYSIA

Required urgently to advise and assist in identifying and evaluating industrial projects which the Malaysian authorities may decide, would be suitable for joint ventures with British firms or for British investment; advise and assist in identifying potential British investors and in negotiations with them; undertake such other duties as may be agreed with the object of promoting industrial co-operation between the United Kingdom and Malaysia.

Applicants should be UK citizens aged between 40-60 years with in-depth experience in the Public Service and/or development corporations and/or the Private sector in all aspects of Industrial finance and investment.

Appointment 2 years. Salary (UK taxable) in accordance with qualifications and experience, plus a variable tax-free Foreign Service Allowance currently in range £2,645



OVERSEAS DEVELOPMENT

to £4,960 per annum, depending on domestic circumstances.
The post is wholly financed by the British Government under Britain's programme of aid to the developing countries. In addition to basic salary and overseas allowances other benefits normally include paid leave, free family passages, children's education allowances and holiday visits, free accommodation and medical attention.

Applications must be made within three weeks of this notice.
For full details and application form please apply, quoting ref. AH 372(x) stating post concerned, and giving details of age, qualifications and experience to:

Appointments Officer,
Overseas Development Administration,
Room 351,
Abercrombie House,
Eglington Road,
EAST KILBRIDE,
Glasgow G75 8EA.

BRITAIN HELPING NATIONS TO HELP THEMSELVES

COFO

Junior Investment Manager

Commerzbank Fonds-Verwaltungsgesellschaft mbH (Cofu), Düsseldorf, a wholly-owned subsidiary of COMMERZBANK AG and one of the leading German institutional investment management companies, offers an excellent opportunity to train as an Investment Manager.

You will initially work closely with a team of experienced Fund Managers and will be involved in the complete range of Fund Management activities, with particular emphasis on overseas investments.

You will be encouraged to take early responsibility with a view to manage your own funds later.

The candidate we seek will probably be in the mid 20's with up to three years experience in a financial related area. Knowledge of German is required.

To apply please write to: Commerzbank Fonds-Verwaltungsgesellschaft mbH (Cofu), z.H. Herrn Kammerlocher, Breite Straße 25, 4000 Düsseldorf 1 Telephone (0211) 827 28 23.

INTERNATIONAL APPOINTMENTS

Internal Auditor/Controller

Nigeria 32/45 to £25,000 net

The Merchant Banking Corporation (Nigeria) Limited, an affiliate of the Paribas Group, is expanding its new Lagos banking operation and requires an Internal Auditor/Controller.

The job is to create and organise the Audit Department, entailing not only all the internal controls usually made by a bank, but also organisation, procedure writing and staff training. The position calls for a thirty-two to forty-five year old with an AIB as minimum qualification and at least ten years' experience in banking operations and internal audit, preferably in a computerised banking environment.

A first class salary will be supplemented by generous expatriate benefits including housing, car etc.

Replies will be forwarded direct to our clients but please write in the first instance to Keith Fisher at Overton Shirley and Barry (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP.

Overton Shirley and Barry

FINANCIAL CONTROLLER

Papua New Guinea c. £20,000 after tax

Booker Agriculture International manages agro-industrial operations overseas and in the UK. Current on-going overseas projects are in West Africa, Kenya, Madagascar, Somalia, Papua New Guinea and Sri Lanka.

An opportunity has just arisen for an experienced Financial Controller to join the large and highly successful cane sugar farming and factory project in Papua New Guinea, which commenced commercial operations in August last year.

The Financial Controller is a member of senior management, responsible to the General Manager for the established financial and management accounting functions. He has a major treasury role to fulfil and is also the company secretary.

Essential requirements are a recognised accounting qualification and overseas senior management experience in industry, preferably gained in a developing country. The successful candidate should expect to spend around 24 months in Papua New Guinea and then continue his career either overseas or in the UK.

The project is in an area of scenic beauty and offers modern facilities which include a golf course, sports club, primary school and clinic. There is an established expatriate community.

Terms of service include:

- * 18 month tour
- * Pension scheme
- * Executive style house with hard furnishings
- * 2 months end of tour leave
- * Local leave
- * Clothing and disturbance allowances
- * Education allowances
- * Children's holiday passages
- * Medical scheme
- * Company car
- * Air passages to and from home country at the beginning and end of tour

Written applications giving age, experience, achievements, qualifications and a contact telephone number, should be sent to: G. D. N. Southworth, Personnel Director, Booker Agriculture International Limited, Bloomsbury House, 7477 Great Russell Street, London WC1B 3DF.

BOOKER AGRICULTURE INTERNATIONAL LIMITED

Foreign-Exchange Dealers New York

Nordic American Banking Corporation is expanding its foreign exchange trading activities in both the spot and forward markets, including deposit arbitrage, with particular emphasis on Scandinavian currencies.

We invite applications from dealers with a thorough knowledge of the foreign exchange markets. Whilst candidates must have had at least two to three years active dealing experience, the bank's development plans will also appeal to individuals already at Senior Dealer level. A degree of fluency in a Scandinavian language will be a distinct advantage.

A competitive remuneration package will reflect the importance of the positions which represent positive opportunities for career development.

Initial interviews will be conducted in either London or Scandinavia and interested applicants should submit full career details or direct enquiries to TOM KOLLINSKY at NORDIC BANK PLC, 20 St. Dunstan's Hill, London EC3R 8HY.

NORDIC AMERICAN BANKING CORPORATION

THE EUROPEAN PARLIAMENT

Intends to recruit a

head of the data-processing division

(m/f)

Qualifications required:

- university degree or equivalent professional experience;
- proven experience in data-processing; □ knowledge of the structure, functioning and activities of the Community institutions;
- several years' experience in the field of management;
- thorough knowledge of one official language of the European Communities, good knowledge of another; □ a national of one of the Member States of the European Communities; □ maximum age 50 years, except officials or other servants of the European institutions having been employed for at least 12 months.

The salary will be that of grade A3 of the scales set out in the Staff Regulations applicable to officials of the European Communities. Candidates should submit their application letter together with a detailed curriculum vitae and documentary evidence not later than midnight on 29th March 1983 as evidenced by the postmark to:

EUROPEAN PARLIAMENT,
Recruitment Service,
P.O. Box 4001
LUXEMBOURG.

CONTRACTS

Racal recorders for the RAF

RACAL RECORDERS has won its largest single order since the company began trading 12 years ago.

The contract is to supply over 250 worth of multi-channel recorders to the Ministry of Defence (Procurement Executive) for use by the RAF in logging ground/air communications. The recorders are from the International Communications Recorder (ICR) range which provides 24-hour recording per eight-inch reel of tape. The recorder's two decks give complete, hands-off, 48-hour sequential coverage, or 24-hour recording with emergency back-up.

A £500,000 contract has been awarded by the London Borough of Islington to J. LAWSON BUILDING, part of the Lawson Construction Group, for the installation of entryphone and alarm systems, together with other security improvements, at 31 medium-rise blocks of flats comprising some 1,200 homes. Included in the contract are redecoration and improvement of communal areas and improved lighting.

CIRCUS EQUIPMENT has been commissioned by Pratt and Whitney to design and build two turbine blade encapsulation plants costing £500,000, which are used in the manufacture of turbine blades used in jet engines. After casting, the semi-finished blade must be precision-machined, but because of the high accuracy needed, and the complex shape of the blade, the blade cannot be handled directly. The Cirrus machine locates the blade and casts around it a block of metal alloy. The encapsulated blade can be handled and the blade machined. The low melting point alloy is then melted away.

RICHARDS STRUCTURAL STEEL, Leicester, has overseas contracts worth over £500,000 for equipment to be used in the recovery of tin. Components are being supplied for the screens and the rig is being installed into a dredge currently being built in Indonesia. A mobile concentration plant is being shipped to Zaïre for the handling of 100 tons per hour of alluvial material.

SPACE-TIME SYSTEMS, supplier of computerised estate management systems, has two orders totalling £300,000. The City of Bradford has ordered a BOCS system, dual PDP/11 44s and 38 out terminals, for a housing project. The GLC has also ordered a BOCS system, dual PDP/11 44s and 38 out terminals, for a housing project at the Festival Pier on the

comprising dual PDP/11s 23+ installed at three booking centres.

HINDLE COCKBURNS of Leeds, has signed a contract to supply free floating ball valves for use on the terminal processing facilities of the Statipe development, project at Kaarstoe, near Stavanger, Norway. The contract, expected to exceed £250,000, has been placed by Linde A.G. of Munich acting as contractors to Statipe.

METAMATIC SYSTEMS, package handling and controls arm of Metal Box Engineering, is playing a part in the expansion of Europe's largest milk canner, the Cooperative Condensfabriek Friesland whose head office is in Leeuwarden, Holland. It has won a second contract to supply equipment and services for a condensed milk canning line to be installed at the C.C.F. factory Wierman in West Germany. To be completed by May, it will operate at 540 cans per minute and handle cans which are 73 mm diameter x 80 mm high and 73 mm x 106 mm.

ICL's TRADEPOINT sales division has secured one of its largest orders to date. The contract, worth almost £180,000, and entails the supply of computer hardware and software to two insurance organisations, Paramount Insurance Company and R. Rushion. Select Management Services was the third party software house involved.

£2.7m for Tilbury United

Orders worth £2.7m have been placed with TILBURY CONSTRUCTION. The principal award, worth nearly £900,000, is from the London Borough of Havering for the construction of repairs and renovations to inter-war housing. In Fernborough, Cornwall, Tilbury is to build 40 flats for old people and the instruction of the Greater London Council under a £750,000 contract. The GLC has also called for the construction of a £382,000 access platform and canopy for a floating pier on the

South Bank of the Thames. A £250,000 order for re-roofing and re-cladding the main naval workshop at RNAS Culterose in Cornwall has been placed by the Property Services Agency. For British Rail, Tilbury is re-aligning platforms and providing a new station building at West Drayton under a contract valued at £125,000.

BALFOUR BEATTY, a member of the BICC Group, has been awarded contracts worth around £2.2m. The central building unit at Sharnston, Manchester, has won two contracts. The first, worth £220,000, is for a Travel-centre and modifications to a canteen at an existing garage, for the West Midlands block Agency. Transport Executive. The second award is by Sibeac Developments and is valued at £758,000. The work consists of the demolition of existing buildings and the redevelopment of the site involving construction of a three-storey office building, a two-storey load bearing brickwork. Balfour Beatty has been awarded a management contract, valued at £100,000, by the Borough of Kingston-upon-Thames, as part of the Government's scheme to bring derelict land up to a standard of residential development by private funds. Work is due to be completed before the end of March.

DELAC, New Malden, has won a contract worth over £100,000 to supply air conditioning plant for a major office redevelopment by Norwich Union Insurance at Number One Old Bailey.

Refurbishing Dukes Hotel

CHARLES HAMMOND has been awarded a contract for the first phase of a planned £1m project by Dukes Hotel for the refurbishment of the Edwardian hotel in St James's Place, SW1. This initial contract, valued at £100,000, covers design, building and furnishing of the hotel's first floor bedrooms. Building services account for £55,000 of the contract's value with design and furnishing services making up the balance. Completion of the first phase is scheduled for May. Dukes Hotel envisages spending a further £800,000 in the second and third phases of the refurbishment and anticipates appointing Hammonds to be responsible for the complete design concept and refurbishment of the reception, bar, the suites and the other bedrooms.

APPOINTMENTS

Managing director for Thomas Cook travellers cheques

The THOMAS COOK GROUP has appointed Mr Robert C. Kelly to the group's managing director for travellers cheques and wholesale sale of dealing operations. He was formerly the group finance director. The company is a subsidiary of the Midland Bank.

THOMAS MEADOWS has appointed Mr Robert C. Kelly to the group's managing director for travellers cheques and wholesale sale of dealing operations. He was formerly the group finance director. The company is a subsidiary of the Midland Bank.

Mr C. R. Baker, group corporate planning manager of COMMERCIAL UNION ASSURANCE will retire on June 30 when Mr D. G. Beale, investment manager international, will succeed him. Mr Beale will be succeeded by Mr M. A. Evans, investment manager. From June 1 Mr A. E. Wynd, a senior investment fund manager in the UK, will be appointed first senior vice president of Commercial Union Corp in the U.S. for some 18 months.

Mr J. G. Campbell, chairman of Cincinnati Milacron, has been elected president of the MACHINE TOOL TRADES ASSOCIATION. He succeeds Mr J. L. D. Galley, chief executive and managing director of Toolings and Lewis Frazier. Mr E. N. Addison, chairman of the Addison Tool Company, has been elected vice-president.

Mr Ned Smith, the NATIONAL COAL BOARD's director of manpower and deputy director-general of the industrial relations department, has been appointed director-general.

Mr G. C. Clark has been appointed chief executive of PAYEN INTERNATIONAL, a director of Reed Publishing and chief executive of Business Press International, has become chief executive. Mr Christopher Garrett, currently deputy chief executive, and Mr John Legate, currently group sales director, have been appointed executive directors. Mr Derek Lyons, previously chief executive, has resigned.

Mr Michael B. Taylor has been appointed director of CITY FINANCIAL SERVICES, a wholly-owned subsidiary of Industrial Finance and Investment Co. He will be responsible for broadening the group's involvement in property development finance.

Fearson becomes managing director. Mr G. Marshall has been appointed director for the Midlands region. Mr J. Monaghan director for the Northern Region of Hogg Robinson (Benefit Consultants), and Hogg Robinson (Financial Planning).

Mr Jonathan M. Cowan has been appointed as an associate director of J. BESO AND COMPANY. For the past few years he has worked in the London and overseas reinsurance market in a broking and production role with the Stewart Wrightson Group.

Mr J. G. Farrish, a director of LLOYDS BANK INTERNATIONAL, is taking early retirement from the bank, at his own request, with effect from May 31.

Mr William T. Baxton has been appointed as director of FAIRLINE BOATS, Oundle. He was sales manager.

Mr R. K. Bagri, chairman of Metlist, has been appointed to the board of THE METAL MARKET AND EXCHANGE COMPANY from April 1.

METAL CLOSURES VENUS PACKAGING has appointed Mr Jack Elliott as chief executive. He was chief executive of Roslito, a Metal Closures Group Holding Company controlling three operations in various sectors of the plastics industry.

Following acquisition of INDUSTRIAL AND TRADE FAIRS HOLDINGS by Reed International, Mr Bryan Hepe, a director of Reed Publishing and chief executive of Business Press International, has become chairman. Mr Peter Yapp, a director of Business Press International, has become chief executive. Mr Christopher Garrett, currently deputy chief executive, and Mr John Legate, currently group sales director, have been appointed executive directors. Mr Derek Lyons, previously chief executive, has resigned.

Mr Michael B. Taylor has been appointed director of CITY FINANCIAL SERVICES, a wholly-owned subsidiary of Industrial Finance and Investment Co. He will be responsible for broadening the group's involvement in property development finance.

DKB ECONOMIC REPORT

March 1983; Vol. 12, No. 3

Japan's economic growth will remain low in FY1983 due to weak exports and consumption

1. The Economic Environment in Fiscal 1983

(1) Delay in world economy's recovery

The U.S. economy failed to get out of the doldrums in 1982. The tight monetary policy caused inflation to subside, but the number of corporate bankruptcies and the unemployment rate hit the highest levels since World War II.

The Federal Reserve Board has lowered the official discount rate seven times since last July in moves to stimulate business. This accommodative policy generated some improvement in consumer spending, as is seen in housing starts and automobile sales.

But the pace of economic recovery will be extremely slow and improvement in employment is hardly a realistic hope for the time being.

In the aftermath of the second oil crisis, European economies continued to stagnate in 1982, followed by further aggravation in employment. It appears most likely that full-scale recovery of the European economies will be delayed until 1984, lagging behind that of the U.S.

On the basis of the above outlook, we make the following projections: the real growth rate of the world economy will be 0.4 per cent in 1982 and 1.8 per cent in 1983; the real growth rate of the world trade will be 0 per cent in 1982 and 1.8 per cent in 1983; the prices of primary products will drop 4 per cent in 1982 and rise 1.0 per cent in 1983; and for Japan the import price (CIP) of crude oil will be \$34 per barrel in fiscal 1982 and \$33 in 1983.

(2) Economic stimulation measures limited due to weak yen and budget deficit

In Japan there is no progress in reducing fiscal deficits. The fiscal 1983 general account budget provides for a 1.3 per cent increase in tax revenue resulting from low economic growth and an increase in outlays such as a partial implementation of the National Personnel Authority's

recommendation on wages. Should the Government fail to take concrete measures for fiscal rehabilitation, it will have unfavorable psychological effects on business management, too.

The reduction in overseas interest rates will sustain the yen's exchange value against the U.S. dollar at a relatively high level until summer. However, if the domestic business outlook, affected by the fiscal situation, should remain unclear, the yen will be weakened again after the summer, when overseas interest rates are likely to go up.

What with the vigilant attitude other countries are maintaining against Japan, as is seen in mounting protectionism, and with the possibility of the yen's depreciation in the near future, it will be difficult for Japan to lower interest rates. In this report, therefore, it is assumed that the official discount rate will be maintained at the current 5.5 per cent.

2. Economic Outlook

Inflation may abate but weakness of demands will keep growth rate around 2%

(1) Final private consumption expenditure: The real growth rate is expected to fluctuate -1.1 per cent in fiscal 1981, 3.5 per cent in 1982 and 2.1 per cent in 1983. The sharp increase in personal consumption spending in the first half of fiscal 1982 was caused by a temporary reaction to the stagnation in the preceding periods. The growth in consumer spending, therefore, is expected to slow down as the growth of employees' income (nominal) drops from 7.9 per cent in fiscal 1981 to 6.5 per cent in 1982 and 5.0 per cent in 1983, and the increase in personal disposable income will slow down due to the suspension of the income tax cut. Stabilization of prices and a rise in spending habits will bring an increase of 2 per cent in personal consumption expenditure in fiscal 1983. But the growth in consumption expenditure will also serve as a factor in curbing the growth of personal savings, housing in-

vestment and capital investment by unincorporated enterprises.

(2) Private housing investment: Housing construction is expected to remain slow in both fiscal 1982 and 1983 because of the above-mentioned trends in personal income, saving and interest rates, coupled with structural factors, such as the decrease in marriages.

Economic Outlook for Fiscal 1982 and 1983

	Fiscal 1981	Fiscal 1982, estimate	Fiscal 1983, projection	Fiscal 1984, projection
Domestic gross national product	25.9	27.7	29.5	31.3
Real growth rate	2.3	2.7	3.0	3.2
Domestic private consumption	11.0	11.9	12.8	13.7
Private housing investment	1.1	1.0	0.9	0.8
First and second investment	1.1	1.0	0.9	0.8
Private inventory buildup	0.2	0.1	0.1	0.1
Government total consumption	2.9	2.9	2.9	2.9
Public investment	0.2	0.2	0.2	0.2
Current account surplus	1.1	1.1	1.1	1.1
Exports, etc.	1.1	1.1	1.1	1.1
Imports, etc.	0.0	0.0	0.0	0.0
Balance of trade	1.1	1.1	1.1	1.1
Current account balance	1.1	1.1	1.1	1.1
Long term capital balance	1.1	1.1	1.1	1.1

1. Gross national product: Figures under "Real growth rate" represent percentage change from preceding year. Figures in "Domestic private consumption" and "Private housing investment" are based on 1977 prices. Figures in "First and second investment" are based on 1977 prices. Figures in "Private inventory buildup" are based on 1977 prices. Figures in "Government total consumption" are based on 1977 prices. Figures in "Public investment" are based on 1977 prices. Figures in "Current account surplus" are based on 1977 prices. Figures in "Exports, etc." are based on 1977 prices. Figures in "Imports, etc." are based on 1977 prices. Figures in "Balance of trade" are based on 1977 prices. Figures in "Current account balance" are based on 1977 prices. Figures in "Long term capital balance" are based on 1977 prices.

2. Because the world economy is not likely to rebound before mid-1983, the real annual increase in exports, etc. in the second half of fiscal 1982 and the first half of fiscal 1983 is expected to be barely above 1 per cent. Although the export growth rate is projected to rise to about 3 per cent in the second half of the year, mounting protectionism will hamper a substantial pickup. Considering that returns from overseas investment constitute a part of the increase, export volume is

and current account surplus (exports, etc. minus imports, etc.) will be small in both fiscal 1982 and 1983. The contribution of domestic private demand will diminish considerably in fiscal 1983, due mainly to the slowdown in the increase in personal income. The nominal growth of gross national expenditure, on the other hand, will slacken from 5.5 per cent in fiscal 1981 to 4.7 per cent in 1983 due to the stabilization of commodity prices.

Talk it over with DKB
The international bank
that listens.

DKB
DAI-ICHI KANGYO BANK

The next DKB monthly report will appear April 28.

TECHNOLOGY

EDITED BY ALAN CANE

TI DESIGN TIMED TO MEET NEW REGULATIONS

How to absorb crash energy

BY KENNETH GOODING MOTOR INDUSTRY CORRESPONDENT

EVERY working day in Britain there is at least one under-run collision—where a light vehicle buries itself under the back of a truck.

To combat this menace new legislation insists that from May 1 all trailers over 1.02 tonnes unladen weight and all rigid vehicles over 3.5 tonnes gross weight must be fitted with rear under-run protectors. This will involve about 54,000 vehicles a year.

TI Tube Products, part of the TI Group (formerly Tube Investments) has carefully timed the introduction of its new TI Rearguard to coincide with the advent of the new regulations.

The key to the effectiveness of the new TI Rearguard is a process known as inversion. The two cartridges which take the strain and absorb all the energy when a collision occurs are each made of two steel tubes of different diameters. The smaller one is turned back on itself at one end, then peripherally welded to the open end of the larger tube.

When subjected to a compressive force as happens in a collision, the small tube completes its inversion, turning outside itself as it is forced into the larger tube.

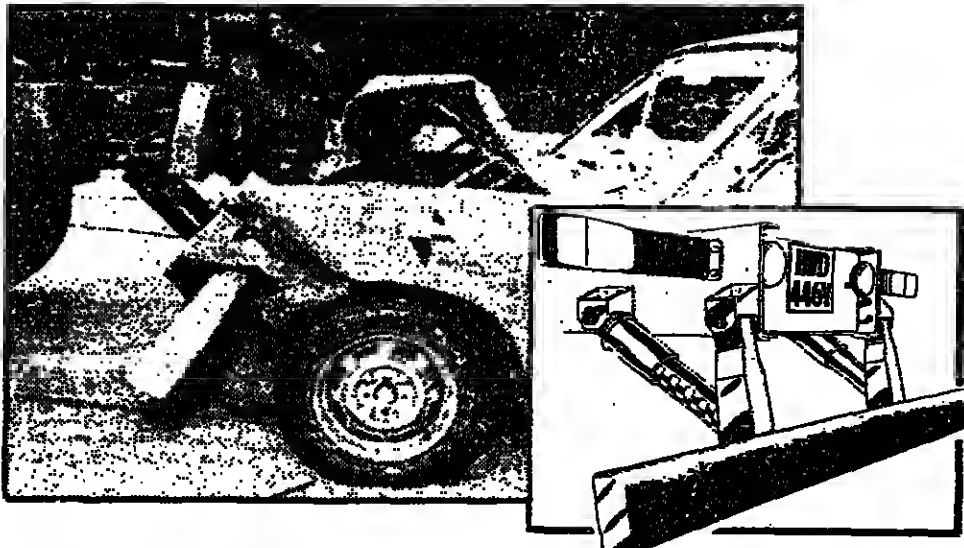
Mike Page, designer of the TI Rearguard, says this complex process is "like taking your socks off. The smaller tube is turned back outside itself as it collapses, exactly the way a sock turns inside out when you pull it down, from the top, over your foot."

He hastens to add, however: "Obviously there is more to it than that. A great deal of technological research went into the final design to get the energy-absorbing properties exactly right."

But this research was right in the mainstream of TI Tube Products' operations because the company is the UK's largest producer of electric resistance welded steel tube, with extensive experience in tube manipulation and fabrication—mainly for the transport industry.

TI claims its Rearguard is half the price of other energy-absorbing under-run protectors currently available and should only require the replacement of its collapsible cartridges after a collision.

The TI system is marginally more expensive than rigid under-run protectors which comply with the new laws but



The result of an impact between a stationary Rearguard equipped lorry and a saloon car travelling at 30 mph. Energy absorption has reduced damage to the passenger compartment of the car

after a collision a rigid unit has to be completely replaced.

The cartridges in the TI system, which require no maintenance during normal service, can be quickly fitted and allow a vehicle to get back on the road.

TI reckons that the simple Rearguard kit takes only two hours to fit.

The other advantage claimed for the TI Rearguard is that it can absorb collision energy

equivalent to a one-ton car striking a stationary commercial vehicle at 40 mph—four times the effective speed required by law.

Paul Harris, TI Tube Products Marketing Manager, explains: "What we asked ourselves was: Is the minimum standard required also enough to prevent extensive intrusion damage to axles, tyres and brake pipes on the commercial vehicle involved?"

More from TI Tube Products, PO Box 13, Oldbury, West Midlands B69 4PF (021-532 1511).

funded. EMB at Moor Street, West Bromwich, or the Zinc Development Association, 34, Berkeley Square, London (01-499 6836), will provide more information.

Hardware High speed processor

A VERY high speed flexible hardware processor has been launched by Micro Consultants for its Intellect 100 image processing systems. Called the Real Time Analyser, it allows manipulation of grey level and binary pictures. More information on the system is available

from Micro Consultants on 01-668 4151.

Microcomputers Acoustic coupler

A BATTERY-POWERED acoustic coupler for use with the Epson microcomputer is now available from Norbain Micro, the Reading-based microcomputer company. The company has adapted the Sendata 700 series acoustic coupler and the HX-20 handheld microcomputer from Epson so that the acoustic coupler draws power from the microcomputer's internal power supply. An acoustic coupler allows

POWERFUL FORCE IN INTERNATIONAL MARKET

Swedish merger results in new grinding machines

BY MAX COMMANDER

A MERGER of two Swedish companies—Jungner Maskin and Nyberg and Westerberg has resulted in the formation of a new company entitled, Jungner N & W AB (JNW) and the announcement of two completely new machines in the metal grinding field.

The US-450 is a precision tool grinding machine with a two axis digital readout. The PLS-600/300 is a hydraulically driven surface grinder intended mainly for toolroom applications.

Rapid

JNW says that it has also taken over manufacture of the CNC cylindrical grinding machines, the 10 MD and 10 VP which were made formerly by Bofors-USA. The latter are machines for the rapid grinding of stepped shafts for the automotive, electrical, pump and compressor industries.

The merger, undoubtedly, brings together two companies which could provide a powerful force to an international market. Jungner's manual and automatic range of precision tool grinding machines, particularly its fully programmable PSA-600, and Nyberg and Westerberg contributing surface and cylindrical grinders ranging from bench-top to auto-

mated production lines, suggests that about 70 per cent of output could be exported through Jungner's network of overseas agents.

The US-450 tool grinder has an unusual triangular shape which has been achieved by mounting the cross slide on vertical bearings. This enables the operator to inspect the work from back or front with duplicated handwheels allowing grinding from both positions.

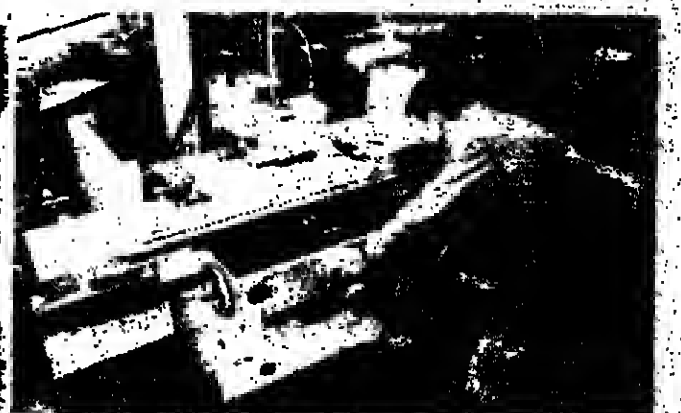
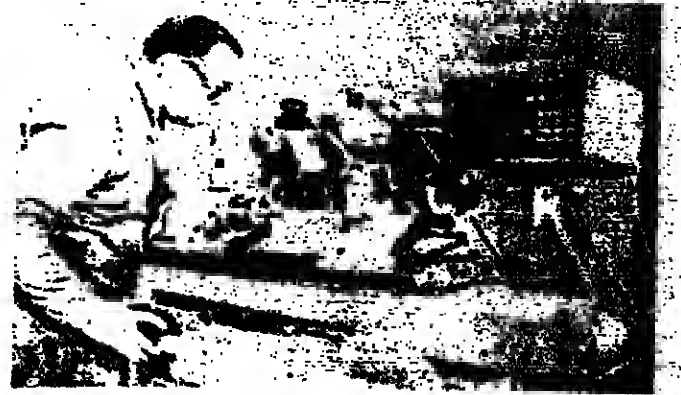
The PLS-600/300, the hydraulic surface grinder, has a 600 x 300mm clamping surface, 770mm longitudinal traverse and an unusually large cross traverse of 340 mm.

It is interesting to note that the new company is 45 per cent owned by its employees, and all production has now been concentrated at the former N & W works at Akersberga near Stockholm.

Details

Mr Bo Hallberg, formerly managing director of Nyberg and Westerberg, has been appointed managing director of the new company.

Full technical details of the new machines are available direct from Sweden (Tel: 46 764 640 60 telex 19522) or in London, Eibis International, 3 Johnsons Court, Fleet Street, (01-353 5151).



The US-450 tool grinder (top) has the cross-slide mounted on vertical bearings. The PLS 600/300 is shown in the lower picture

Casting Valve package

EMB, the West Bromwich, West Midlands, company which manufactures pneumatic pressure die casting machines is to market a valve package, which it claims, can increase the output of the injection ends by 25 to 50 per cent according to the model.

The development is a by-product of work carried out by the British Non-Ferrous Technology Centre as part of the Zinc Development Association Technology Transfer Project for zinc die casting. This is partly government

funded. EMB at Moor Street, West Bromwich, or the Zinc Development Association, 34, Berkeley Square, London (01-499 6836), will provide more information.

Hardware High speed processor

A VERY high speed flexible hardware processor has been launched by Micro Consultants for its Intellect 100 image processing systems. Called the Real Time Analyser, it allows manipulation of grey level and binary pictures. More information on the system is available

from Micro Consultants on 01-668 4151.

Microcomputers Acoustic coupler

A BATTERY-POWERED acoustic coupler for use with the Epson microcomputer is now available from Norbain Micro, the Reading-based microcomputer company. The company has adapted the Sendata 700 series acoustic coupler and the HX-20 handheld microcomputer from Epson so that the acoustic coupler draws power from the microcomputer's internal power supply. An acoustic coupler allows

a computer to send and receive information over the telephone. The Norbain coupler transmits information at the rate of 300 bps. More details on 0734 752201.

Tooling Spark erosion

HIGH Tech Developments of Weston-super-Mare has developed a portable spark erosion machine which can be mounted directly on to workpieces too large to fit into existing tanks. Portaspark 2000 can also be fitted to most machine tools to operate as a conventional spark erosion machine. It

costs less than £1,500 and, says the company, is an attempt to "stem the tide" of imports in the field.

High Tech Developments is at Quantock Road in the Somerset town (0934 23156).

Medicine Heart monitor

AN astrophysicist of Tel Aviv University has developed an electronic device—originally designed in conjunction with Nasa—which might pave the way for better heart monitoring and, perhaps, a new generation of electrocardiograph machines. Professor S. Sadeh and

Professor S. Lantado noticed that their device for measuring pulsars could be adapted for heart rhythm measurements and could also help blood pressure and respiration monitoring. The work is still at an early stage but the professors will be glad to give more information. Sadeh is at Tel Aviv University, Ramat Aviv, and Lantado at Ichilov Hospital, Tel Aviv.

Biotechnology Industrial scale

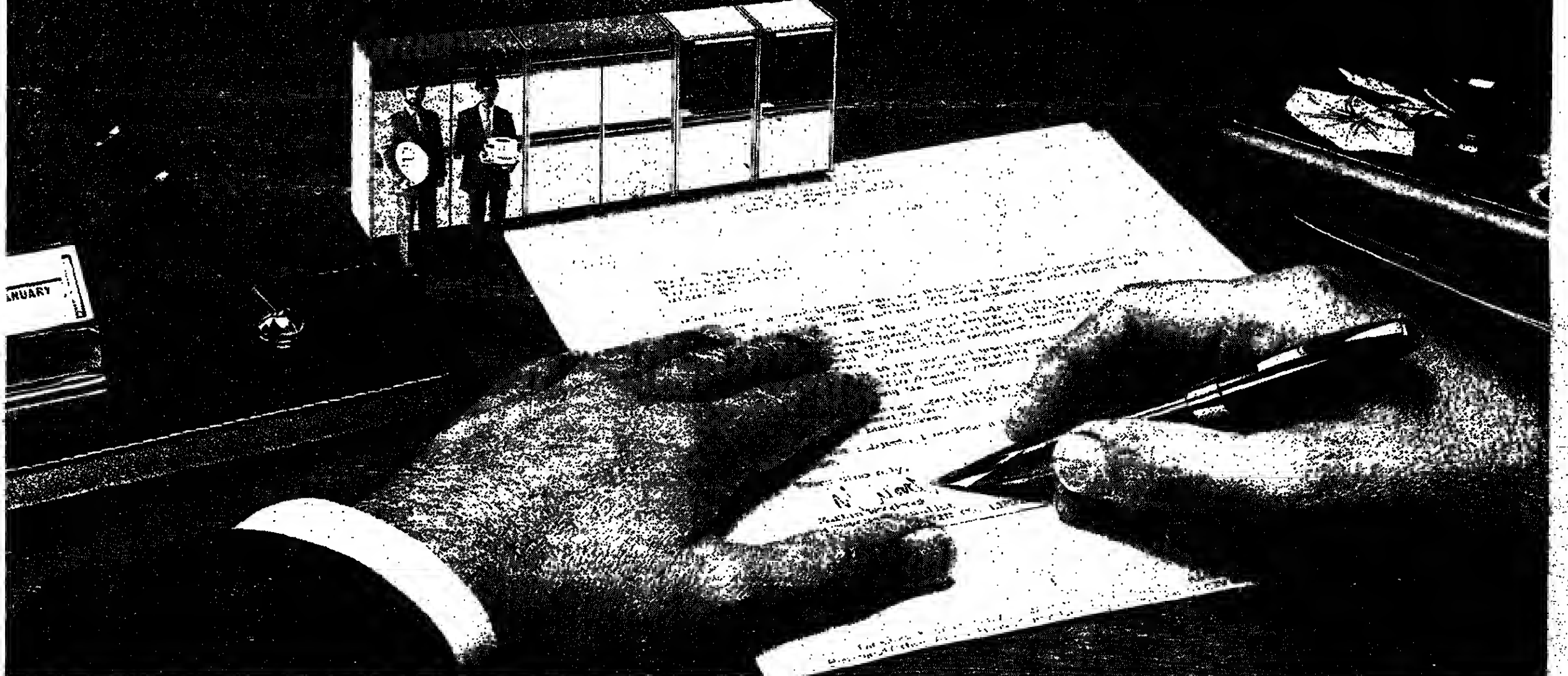
THE Biotechnology Group at Harwell has developed a continuous electrophoretic separator for isolating and purifying

biochemical materials on an industrial scale. The separator has been developed with support from the Department of Industry's Minerals and Chemicals Requirements Board.

Harwell says that a single machine can process 24 litres of material per hour allowing up to 29 separate fractions to be drawn off.

The separator is to be manufactured and sold worldwide by CJB Developments, a John Brown subsidiary. This company sees uses for the machine in the commercial scale production of high value pharmaceuticals, the fractionation of blood cells and plasma, and in biotechnology research and development. More information is available on 0235 24141.

Mountains can be moved.



In the sixties there was a mountain of machinery in the computer room called a mainframe. It didn't move.

And people queued to have their data processed by the computer room staff.

Then, in the seventies, distributed minicomputer systems put terminals at every desk. And interactive computing came of age.

But now companies need computers that combine the development facilities of a mainframe with the flexibility and

responsiveness of a minicomputer.

In other words, they need to put mainframe power at every desk.

The Personal Mainframe

Which is why so many companies today rely on DECsystem-10 and -20s to integrate their existing mainframe and minicomputer systems for maximum productivity.

We call these systems Personal Mainframes because they allow up to 512 people direct and interactive access

to mainframe power.

Our Personal Mainframes mean ease of use, increased productivity, responsiveness, versatility and low cost per terminal.

But then we have been offering unmatched price/performance in large scale interactive computing since 1966.

Complete the coupon to see how our Personal Mainframes can make your company more productive.

After all, seeing is believing.

To: Teresa Tomsett, Digital Equipment Co. Limited, P.O. Box 110, Imperial Way, Reading RG2 0TR. I'd like to know more about the Personal Mainframes.

Name _____

Position _____

Company _____

Address _____

Application _____ Phone _____ FT24/9

Doing more. The Digital difference.

digital

THE ARTS

Record Review/Max Loppert

Rameau, Handel, Gluck

The Rameau rediscovery continues, with the English Bach Festival at its forefront. Just as the 1981 EBF production, at the Royal Opera House, of *Castor et Pollux* could be reckoned the festival's most successful, this year's venture, thus far, so this Erato recording, based on the staging, proves just about the most successful Rameau opera recording yet issued. It is manifestly far from the ideal in many details, yet it transports the listener into the elevated, musically entrancing world of Rameau masterpieces with conviction, style, and address.

This *Castor et Pollux* is the 1754 score, a radical revision for a revival 17 years after the premiere. Of the 1757 original there already exists a Nikolaus Harnoncourt recording on Telefunken; and the two performances bearing the same title demand comparison—as Rameau operas, as Rameau interpretations. In brief, the latter work, though it jettisons some beautiful numbers, sharpens the music drama—as Graham Sadler's excellent booklet essay insists, the "re-constructed and tauter libretto... is arguably the best the composer ever set." And though under Charles Farncombe's soberly secure direction Rameau's ancient gods shine less brilliantly than under Harnoncourt's (the latter *Castor* is in any case orchestrally less faithful), the proportions of the whole are much more impressively surveyed without Harnoncourt's overblown virtuosity.

Castor, turning on the virtues of brotherly love, intrepid resolve, and the ultimate reward of virtue, may create a less compelling theatrical entity than *Hippolyte et Aricie*, but its composer was never more tenderly lyrical, and the later version, above all in its ethereal close, distills that lyricism to a magical radiance. The main characters of the Erato performance is that not all its singers are worthy of its best members—Jennifer Smith (wonderfully distinguished as *Phaëdra*), Peter Jeffrey, and in smaller roles as *Arctus* and *Henry Herford*. The Pollux of Philippe Hutenlocher (single native linguist of the cast) is stylish but vocally hoity, Cynthia Buchanan's *Phoebe* is impassioned but overly vibrant in the end, though the satisfaction of hearing a great Rameau opera worthily recorded outweighs every passing qualification.

The desires of polish, instrumental and directorial, in Rameau are quickly evoked by the Erato's elegant, if not entirely new, entry in the catalogue hardly less welcome, for though the work has figured there previously (the most complete account of the title role remains Jennifer Vyvyan's in the Oiseau-Lyre set of the 1950's), neither of those earlier recordings approaches Elliot Gardiner for polish and refinement of style. After the handed opulence of the recent Covent Garden *Semele*, the lightness is tonic, though ungraciously one begins at times to wonder whether the direction of an excellent period hand isn't even too frisky and feathery—the grandeur and pathos that are also part of Handel's miraculously multifaceted conception are here slightly underweight.

In the singing likewise: Norma Burrows, brave and fresh, doesn't finally persuade us that for all her vanity and ambition *Semele* is more than a charming piece of buff.

Rameau: *Castor et Pollux*. Peter Jeffrey, Philippe Hutenlocher, Jennifer Smith, Cynthia Buchanan, et al. Erato digital NUM 750223 (3 records).

Handel: *Semele*. Norma Burrows, Anthony Rolfe Johnson, Della Jones, Catherine Denley, Timothy Penrose, Robert Lloyd, et al. Monteverdi Choir, English Baroque Soloists/John Eliot Gardiner. Erato STU 714453 (3 records).

Gluck: *Orfeo ed Euridice*. René Jacobs, Marianne Kuehnel, Magdalena Palevici / Collegium Vocale Ghent, La Petite Bande / Sigvald Kalkbrenner. Accent ACC 8223-4 (2 records).

Gluck: *Orfeo ed Euridice*. Janet Baker, Elisabeth Speiser, Elisabeth Gale/Glyndebourne Festival Chorus. LPO/Ramonde. Erato digital NUM 750423 (3 records).

Anthony Rolfe Johnson's war-torn *Mighty Thunder* croons in "Where'er you walk," the biting attack of Della Jones' Juno is sometimes assured by aspirates; Patricia Kwella's Iris is, David Thomas' Gnomus lacks legs. Enough of carping—few Handel opera recordings are as good as this, few capture his pleasures in such profusion.

Three new recordings of Gluck's *Orfeo* enter an already crowded field. At first one must regret the failure of the record companies to redirect some of his efforts towards filling such gaps elsewhere in the composer's discography. Then one may recall that the title of *Orpheus* belongs to at least

three authentic and quite distinct Gluck operas, as well as to several others, arranged by later hands; and that, further, versions of any of them are hardly plentiful. The latest *Orfeo* is not quite the same case of needless repetition as, say, the latest *Tosca*.

Even so, only one of the three under review here can be judged any kind of a success. And this, alas, is neither of the performances of the 1762 *Orfeo*—the short, unadulterated Vienna original, purest form of Gluck's revolutionary vision, which has proved in the past and now proves once again strangely resistant to effective translation onto disc. The Accent *Orfeo* possesses at least the intrinsic interest of being the first Gluck opera recording based on period instruments and performance practices. But though it is a triumph in playing of *La Petite Bande* may be, it is channelled to no dramatic purpose; there is not a hint of theatrical impulse in an opera that without just such a counterpoint comes hardly closer to the old *Orfeo* sound than female alto, and for me Mr Jacobs' voice is an unlovely sound at all points of its compass.

Via a different route Muri's 1762 set reaches an even more disappointing end—thickly carpeted in its string articulation, bushy and sanctimonious in its manner, a Sunday School *Orfeo* unauthentic from every point of judgment. It is the conductor above all, one feels, who prevents Agnes Baltsa's *Orpheus* from fulfilling most of its considerable potential, from communicating anything except a generalised, distanced pathos. EMI's digital recording process creates its now-familiar aural no-man's land.

The third *Orfeo*, in all senses something entirely different, uses the 1889 Ricordi score—that is, Gluck's radical 1774 Paris reworking for a tenor hero as re-cast in 1859 by Berlioz for Pauline Viardot and later "back-translated" into Italian and newly re-ordered. This Glyndebourne-generated performance, preserving Janet Baker's final operatic appearances last summer, live in the theatre, that vision has been infused into every groove of the five Erato record sides. Raymond Leppard is a superbly theatrical Gluck conductor—which means that he has mastered the difficult art of balancing energy and spaciousness, passionate emotion and smoothly moulded line; and Dame Janet, despite moments of frayed tone, is again what was in the theatre, one of the handful of great Gluck artists.

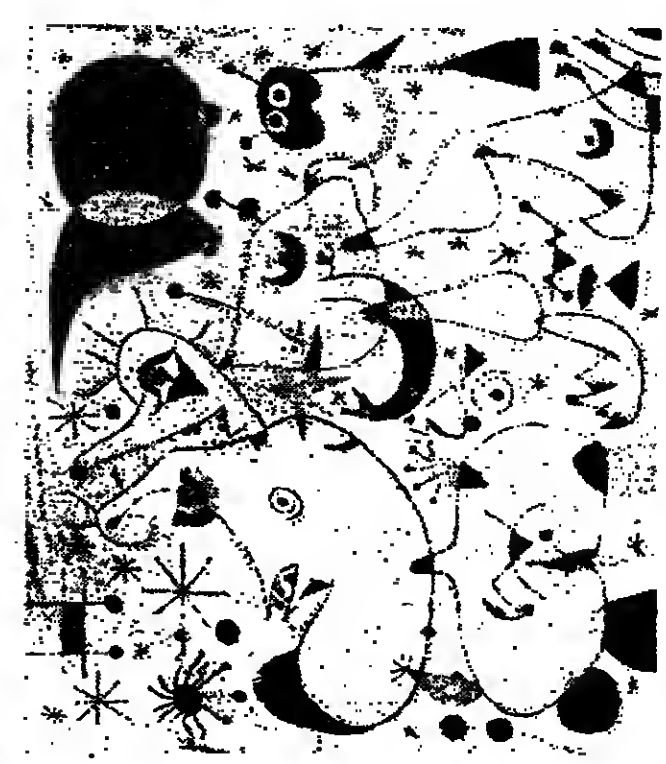
Auction record for Miro Nocturne

Sotheby's major spring sale of Impressionist and modern pictures yesterday could not emulate Christie's on Monday but still was a success, with a total of £2,817,480, with 28.17 per cent bought in. The high bought in percentage was partly due to the failure of Monet's "Plage de Juan-les-Pins" to find a buyer. It was reserved at £220,000.

The top price was the £308,000 paid by a private buyer for "Danceuse bleue," a typical ballet scene by Degas. There was a record price of £297,000 paid for a work by Miro, his "Nocturne" (illustrated here). The previous best for a Miro was £167,347 paid in 1980. "La pere Melon acian du bois" by Pissarro went to JPL Fine Art for £214,500.

Other high prices were the £197,000 for a painting of a scene by Rodin, for "Fugit amor," and "Thorn head," by Graham Sutherland, sold for £19,500, a record for this artist.

ANTONY THORNCROFT



clining mother and child," and £132,000, a record for a marble by Rodin, for "Fugit amor," and "Thorn head," by Graham Sutherland, sold for £19,500, a record for this artist.

New York Theatre/Michael Coveney

Middle Ages to Extremities

The only new play of note on Broadway this season has been David Hare's *Plenty*, and that comes off at the weekend. Of Broadway is, in effect, the new Broadway, and it is here that audiences find new drama at \$20 a ticket, handsomely designed and presented and often featuring well known actors.

A good example of the new respectability of off Broadway is A. R. Gurney's comedy at the Theatre at Saint Peter's Church, *The Middle Ages*. It is a charming, witty, and intelligent play, deftly and indeed beautifully written, but strangely lacking in anything resembling a knockout punch. The Shubert Organisation is involved, as a Broadway transfer is no doubt in the offing. John Lee Beatty's design is a solid oak-panelled club room in a large Eastern seaboard city. The action covers 30 years and starts a love affair between Barney and the girl who has married his brother, Eleanor. Family social occasions—a funeral, a wedding, a christening—bring the cast of four together and we see them at different stages in their lives, but not in consecutive order. Barney's father, Charles, and Eleanor's mother, Myra, fret and fuss over their respective

children before reaching an emotionally arid compromise themselves. As always with Gurney, the Bostonian WASP environment is richly observed and exactly communicated. David Trainer's production, however, is seriously flawed in the acting department. Jack Gilpin as Barney looks and sounds as if he forgot to remove the coat hanger before donning his jacket. There is a painful rigidity to everything he does and the performance never really explains the dangerous attraction he offers Eleanor. The message I felt is perhaps to do with the fact that Mr Gilpin is obviously playing what he rightly sees to be a comedy of manners. A similar sort of self-consciousness affects Andre Gregory as his father, Mr Gregory, the former off Broadway guru who was last seen on film having dinner with Wallace Shawn, works hard at exuding polished fastidiousness with the result that he achieves exactly the opposite. This is light comedy acting by numbers, full of jerks and twitches, resembling the signals of a man who knows the semaphoric but doesn't understand the message. Ann McDonough, on the other hand, has a touching warmth as Eleanor. The best performance of the evening is

from Jo Henderson as Myra, a woman who makes the best of life from the little it offers her. Extremities by William Mastrosimone at the Westside Arts Centre is a much cruder play, but it sets the pulse racing in a way *Middle Ages* cannot. Using all the suspense devices of the cheap thriller, *Extremities* is nonetheless a serious piece about rape. Susan Sarandon, best known for the wonderful performance opposite Burt Lancaster in the film *Atlantic City*, turns the tables on her assailant (James Russo) and cages him up in the heart of another high, wide and handsome off Broadway setting. There are plenty of hysterical twists and turns, but the stage is alive with the sound of a real issue, and Miss Sarandon's central motivation—"It's him or me"—fuels a performance of rare power and conviction. Both of Caryl Churchill's major recent plays, *Cloud Nine* and *Top Girls*, have been and gone in London, and it says a lot for New York that both are still running here. The new American cast of *Top Girls* at the Public Theatre is very fine. Especially notable are Lisa Hilbirt as the Thatcherite careerist Marlene and Linda Hout as a splendidly Muggedgean Pope Joan.

Rostropovich and Georgian

Max Loppert

An interesting coincidence brought to London on two evenings at the Festival Hall, the world's leading Russian cellist and one of his rising young Russian pupils, both now in exile: Rostropovich, with the London Philharmonic, under Hugh Wolff on Monday, playing the Dvorak concerto, and Karine Georgian with the Philharmonia on Tuesday, in the first Shostakovich. The proximity was not by design—for Miss Georgian was a late replacement for the indisposed Yo Yo Ma—and nothing conclusive was proved thereby, apart from the pleasure of hearing the instrument played with two different kinds of mastery in close succession.

Rostropovich's Dvorak is well known; it was good to find, after disappointment with his recent solo recital, that the cellist can still train his concentration upon the instrument with matchless candour and intensity when the spirit takes him. In *Yo Yo Ma*, the performance remains almost too intense: Dvorak's lyricism, pressed in a close, passionate embrace, releases all of its warmth but perhaps less than all of its simple charms (instructive to note how, on reaching the first heart-easing strains of D major, *dolce e molto sostenuto*, Rostropovich squeezes each phrase to its maximum). There was a little roughness in the passagework, but also a great releasing glow at the climax of each movement, a focusing of dramatic intent well aided and underwritten by the orchestra and its young American conductor (Rostropovich's Washington orchestra associate).

Ideally, though, one might have liked to invite the two players to exchange assignments—Rostropovich to undertake the Shostakovich concerto written for him, which suggests

his stamp of identity in every bar. Miss Georgian to demonstrate her beautifully meticulous technique, firm bowing, impeccable phrasing, and apparently quite unassuming personality in Dvorak's dramatically less taxing invention. As it worked out, the Shostakovich was delivered accurately but with little bite—the brooding solo cadenza, which in its dedicatee's performance evokes a point towards which everything moves and from which the finale naturally grows, went just as it should, carefully graded to the soloist, matched her playing in lack of dramatic vitality—the feeling of untamed Tatar energy at the work's beginning and end was notably reduced.

Another pleasing coincidence was the provision of substantial amounts of Berlioz in the second halves of both concerts. Mr Wolff, in five movements of the *Roméo and Juliet* symphony, revealed impressive affinity with the composer, the playing of the LPO broke down the odd mixture of brilliant rostrance and scrappy, short-winded imagination (particularly in the second movement, its waltz rhythms lumpy traced). Neither performance seemed to have been rehearsed to an absolutely sufficient degree, as detail betrayed on both occasions. Even now, Berlioz retains the uncanny ability to expose the slightest sign of orchestral complacency or inattention.

Gloriana/Logan Hall, WCI

Andrew Clements

Next season the English National Opera is scheduled to revive its production of Britten's *Gloriana*. On Tuesday the Camden Festival provided a good primer for that occasion, when the Chelsea Opera Group under its conductor Nicholas Cleobury gave a concert performance of the opera with a cast generously sprinkled with ENO singers. On its own terms the evening must be accounted a success, even though the orchestral score implicitly mutes the virtuosity and virtuosity than the COG Orchestra (largely amateur) was able to provide. On more profound operatic terms, however, *Gloriana* presents a whole galaxy of problems to audience and interpreters.

It has become almost as fashionable to regard it as Britten's grievously abused masterpiece nowadays as it was smart to deride the piece after its gala premiere at Covent Garden in Coronation year, 1953. It's seen in some quarters as an artful juxtaposition of the personal and public tribulations of the great English monarch (Elizabeth I) in which character development necessarily plays no great part. Elizabeth's dilemma is the thing; should she have Essex executed because of supposed treason, or spare him out of her own fondness? Yet in truth this moral problem is posed only in the last third of an overlong opera; the rest is filled with embarrassing set pieces, pastiche and semi-pastiche.

In the final analysis it is the lack of psychological depth that is the overriding fault. Among all the flamboyant pageantry (that comes so self-consciously

from the least public of all English composers), the main characters appear in puppet relief; no one is given a chance in this opera of set pieces to explain his or herself; they remain as firmly wedded to the neutralising distance of the 16th century as the end of the opera as they do in any dry history text book.

As if to mitigate this, Mr Cleobury devoted a good deal of energy to the masques and dances, to those parts of the score in fact that have survived in the concert hall. They emerge usually as whimsical but passably charming; in the context of the opera, however, they seem irritatingly prolix. In the central role in a scenario without a true hero or heroine, Lois McDonnell brought a measure of imperious command to Elizabeth, though she could not make the closing, spoken moments anything but bathetic. Ian Caley's Essex was forthrightly projected; it is measure of the failure of the work that this character seems so easily overbearing, and Mr Caley caught the stridency well.

To Sir Robert Cecil, Secretary to the Council, Henry Herford brought smooth, clear lines; Tom McDonnell did as much as he could with the pompousness of Sir Walter Raleigh. The supporting female roles were taken with uniform excellence: an incisive Penelope Rich from Helen Walker, neatly turned Lady-in-Waiting from Eileen Hulse, and gloriously rich Countess of Essex from Jean Rigby. Robert Dean's lightly lyrical Mountjoy and Mark Richardson's drily cynical Ballard Singer also deserved more than honourable mentions.

The Rape of Lucretia/RNCM

Martin Dreyer

Up until the epilogue Malcolm Fraser's new production of Britten's first chamber opera at the Royal Northern College of Music, Manchester is as memorable for its classic lines as for the high quality of voices on display. The action is set upon a marble, trapezium, exactly mirrored by a plain back drop. Pitch blackness encroaches on the stage, the light is dim, the music is dark and the legend itself. Up to four crumbling columns are the only suggestion of antiquity. What lends a sense of place to this basically stark canvas is an assortment of Tuscan landscapes and Roman temples, projected on a permanent gauze curtain at front stage. The effect is remarkably three dimensional.

Marty Flood's designs and Philip Edwards' lighting must share the credit. Deborah Stuart-Roberts brings considerable intensity and a wide dynamic range to the Female Chorus. She will command even more attention when she can control her twitching fingers and find a slightly higher, more distinctive focus for her vocal sounds. As Male Chorus, Nicholas Buxton is more consistently aggressive, too much so to reflect his allegro, the safe but non-top-headstrong "Tartarus of Ovid" Thomas Young Howard, at first misses Lucretia's passionate under-currents but finds the right pathos in her lower range later. Collatius needs a slightly heavier bass than

Clive Bayley has yet achieved, but Ian Platt is a superbly insinuating Junius. Lonise Winter and Meir Williams make charming, if chaste, attendants.

The doubtful relevance of Britten's Christian epilogue might even succeed here but for an accompanying slideshow of modern military violence, ranging from the trenches to Hiroshima. Such a gratuitous descent from the universal to the particular is bound to irritate an audience's intelligence. It cannot undermine the memory of David Jordan's individualistic orchestra, sometimes too bold, but always incisive, especially in bary and ror angles. There are further performances on Friday and Sunday.

Arts Guide

Exhibitions

WEST GERMANY
Düsseldorf, Kunsthalle: The show offers a comprehensive survey of Henri Matisse's 60 paintings to include works on loan from Paris, New York, London, and Moscow. They are supplemented by a dozen sculptures. The focal point of the show is the gigantic *Le Danse* (June 4).

Cologne, Rathenaustrasse-Jugend Museum: The only German venue of an exhibition featuring 2,000 Matisse's modern dance and death masks. Also Pre-Columbian objects on loan from the Instituto Nacional de Antropología e Historia in Mexico City. Ends May 15.

Hanover, Kestner-Gesellschaft, 18 Warburgstrasse: The complete graphic work of Oskar Kokoschka, the Austrian expressionist, carefully guarded against daylight so as not to damage the delicate water colours and drawings. Ends May 15.

Mannheim, Kunsthalle, 38 Auguststrasse: The only German venue of a roving exhibition with sculptures and paintings by Michael Sandle. A British artist. Ends March 27.

Berlin, Akademie der Künste, 10 Hansastrasse: More than 800 paintings, drawings, photographs, posters and sketches from between 1945 and 1953 by German artists. Ends March 27.

Munich, Lenbachhaus, 33 Luisenstrasse: More than 200 paintings by the Russian artist Alexey von Jawlensky (1864-1941), and 15 works of

friends and contemporaries. Ends April 17.

PARIS
Galerie du Château de Beaubourg is showing some 100 paintings by the artist de Chirico, including the most important ensemble of his metaphysical work ever. Centre Georges Pompidou, Grande Galerie, 201 Rue de la Harpe, 75531 Paris. Ends April 25.

Sèvres From 1850 To Our Day: A panorama of the Sévres production from the Second Empire creations to contemporary abstract designs with— at its centre—an enchanting ensemble of monumental belle époque vases in pastel colours. Louvre des Antiquaires, 3 Place Vendôme, 11am—7pm. Closed Mon. Ends April 10.

VIENNA
Museum des 20. Jahrhunderts: Painters of the American West and circles of the world. Art and culture from the world of the Red Indians. (End March 13).

LONDON
Hayward Gallery: Landscape in Britain 1800-1900. A lucky-dip of an exhibition rather than a close scholarly survey, but none the less enjoyable for that. The good things are there to be discovered among the interestingly moderate and even sometimes rather awful general part; and if some of the great names are not too well represented, Whistler and Sickert for example, enough

of the more obscure are all the more in evidence, and on their very best behaviours, from minor pre-Raphaelites to fierce expressionists. Ends April 17.

The Barbican Gallery: Rodin and the Contemporaries—the great formative genius of modern sculpture seen for once not in isolation, but in his true and proper context, his work itself conditioned by the romantic mid-century tradition, and reflecting the achievements of his great contemporaries, Degas for example, and running on to affect directly the next generation—Picasso, Bourdelle and Maffiol conspicuous among them. Ends April 10.

NEW YORK
Metropolitan Museum of Art: Those overwhelmed by the sheer volume of art at the Vatican will much appreciate the present loan of 230 choice pieces, including the Apollo Belvedere, Caravaggio's *The Boy with a Snake* and even modern pieces by Matisse in what the museum is calling its show of a decade. Ends June 12.

Asia Society: The Silk Route and the Diamond Path follows the spread of culture and wealth in Buddhist art from the 7th to the 17th centuries, with works in all media borrowed from the British Museum, the Cleveland Museum and Los Angeles. Ends April 3.

Whitney Museum: The 75th anniversary of the exhibition of *The Eight*, the group surrounding artist and teacher Robert Henri, is being remembered with nearly half of the 80

paintings first shown at the New York Museum Galleries in defiance of the National Academy of Design. Besides Henri, works by Luke, Lawson, Shinn and Davies will recreate the origins of modern art in America. Ends March 26.

WASHINGTON
National Gallery: Seven major series by sculptor David Smith are represented in the 60 large works in a multi-media included in the exhibit. Ends April 24 (337/2700).

Corcoran Gallery: The latest in the Corcoran's Biennial, a tradition going back to 1907, concentrates on regional artists of the American west with 30 living painters represented by 106 works. Ends April 3.

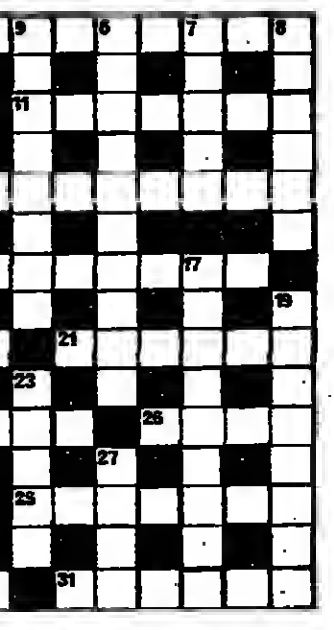
CHICAGO
Chicago Historical Society: Besides a permanent collection with a visual biography of Lincoln, audiovisual account of the great fire and daily depersonations of weaving and candlemaking, this regional institution has a special show of something Chicagoans must know well: cold-weather clothing over the last century. Ends May 1.

BRUSSELS
From Worth to Chanel: clothes, drawings, object d'art, prints etc from the Belle Époque to the Twenties. Musée de la Costume et de la Dentelle. Printmakers from the Atelier Agha: British Council (ends March 18).

F.T. CROSSWORD PUZZLE No. 5,130

ACROSS
1, 4 & 8 down's programme—biography of the viewer? (4, 2, 4, 4)
10 Struts: cane could be the answer? (7)
11 Course of medieval study—an unimportant matter? (7)
12 See 28 across.
13 No lady—and no oil-painting? (5, 5)
15, 16 Study the form of 24 26 across? (3, 3, 4, 3)
20 Kept horses in bed last? (7)
21 He's an archdeacon—this is where he hopes to go (6)
24, 26 Been mild for a change, thrice round: unique spectacle in 4 across? (5, 5, 4)
28, 23 down Work of art, if Ken is solved, for joint use? (7, 5)
29, 12 across Few firms are restructured by employer of 28 across 23 down on 24 26 across (7, 4)
30 "Let... people slay" (people's problem, inverted) for clothes (8)
31 How the people sing reforming the unions (6)

DOWN
1 As far as the hour is concerned—use a stop-watch on Ernie? (4, 4)
2 Unfortunate result I shall put into operation? (3, 6)
3 A little way to a little island? (4)
4 Defeated Tories? Decisively (8)
6 Train people to wear mainly shifts (10)



7 I get faint about love, in a manner of speaking (5)
8 No name for Andrews—or is it? (6)
9 One of two calls removed from 24 26 across (5)
14 Charge twice as much for two feature films (6, 4)
17 Do they make exposures of Unilevers? (8)
18 Danger signal to port? (3, 5)
19 Fairy tale writer and Irish Pole? (8)
22 Keeps an old punishment (8)
23 See 28 across.
25 Repeat performance in the poorer unions (2-3)

FINANCIAL TIMES
operates a subscription hand delivery service in the business centres of the following major cities:
AMSTERDAM BOMBAY DUBLIN
BOSTON BRUSSELS CHICAGO
COLOGNE COPENHAGEN
DUSSELDORF EINDHOVEN
FRANKFURT GENEVA
THE HAGUE HAMBURG
HONG KONG HOUSTON
JAKARTA KUALA LUMPUR
LISBON LOS ANGELES LUGANO
MADRID MANILA MIAMI
MONTREAL NURNBERG
NEW YORK PARIS PORTO
ROTTERDAM SAN FRANCISCO
SINGAPORE STOCKHOLM
STUTTGART TAIPEI TOKYO
TORONTO URBEC VIENNA
WASHINGTON
For information contact: G. T. Dumer, Financial Times, Gulilei-Strasse 54, 6000 Frankfurt am Main, W. Germany. Telephone 358-6. Telex 410122 or Leiracel Allen. Financial Times, 75 Rockefeller Plaza, New York, N.Y. 10019. Telephone 489-5300; Telex 234849 FTOL UL.

ECONOMIC VIEWPOINT

How the EMS has become a mere crawling peg

By Samuel Brittan

UNDER THE latest currency realignments, the European Monetary System becomes, in effect, a crawling peg. There has been no harmonisation of underlying inflation rates or of economic policy inside the Community. These exchange rate changes are inevitable. The EMS is simply a way by which the party changes are made in a series of steps by governments, instead of continuously in the market place.

The pros and cons of making exchange rate changes this way are much less important than many people think. But if there is to be a European crawling peg, it might be less disruptive to the foreign exchange market if the changes were smaller and more frequent.

If the French authorities want to maintain a higher rate of inflation than the Germans, that is their business. More realistically, as in the case of Britain some years ago, they believe that the transitional costs of going down to the German rate would be too large. But in that case they must accept the need for occasional devaluations without these being seen as a national humiliation or defeat.

In practice the EMS has been used by successive French governments, not to align the French inflation rate with the German one but to put a limit to the French divergence. French ministers seem to believe that they can sell spending restraints better to their own public if the EMS is seen as necessary to maintain the French position in the EMS than if presented on their domestic merits.

But I wonder how many more times they will be able to play this trick as the French public tumbles to the fact that the exchange rate can and does change quite a lot inside the EMS. The advantages of an exchange rate objective as an intermediate objective for some countries in some circumstances are clear. Their function is to serve as a guide to domestic monetary and fiscal policy. Whether the cumbersome machinery of "fixed but flexible" official exchange rates and expensive log-crawling official

intervention in the foreign exchange market helps at all, I am extremely doubtful.

How far devaluation helps to maintain employment and how far it is just frittered away depends crucially on the wage response. A successful devaluation is a way of reducing real wages below what they would otherwise be, just as putting the clock forward is a convenient way of making us all get up a little earlier.

UK pay costs and effect on unemployment

THUS, WE are back to the relation between real wages and unemployment, which is simple in principle but complicated in detail. If the price of labour increases then, other things being equal, less of it will be bought. In that respect the labour market is like the banana market, however much this analogy irritates certain British economists, who are right to point out the complications, but wrong not to see the wood for the trees.

One set of complications arises from trying to identify exactly what it is that corresponds to the price of labour from the point of view of the employer.

LABOUR COSTS — CASH OUTLAYS		
% increase over same quarter of previous year		
	1981 (3rd Quarter)	1982 (3rd Quarter)
Contribution of:		
Earnings	10½	8½
Other labour costs (including NIS)	1	-1
Productivity growth	-4	-4
Approximate total rise in labour costs per unit of output	8	3½
Import prices	9	3½
GDP deflator	11½	6½

Source: Financial Statistics

The table, which is taken from the Budget "Red Book", shows the rise in UK labour costs in money terms in 1981 and 1982. Under the influence of recession the rise in real earnings did slip back, but painfully slowly from 10½ per cent to 8½ per cent. Total labour costs were however more restrained. Productivity increase reduced them by 4 per cent in both years. "Other labour costs," which are mostly National Insurance contributions, accounted for 1 per cent of the rise in labour costs in 1981. In 1982 they accounted for -1 per cent, thanks to the reduction of the employers' National Insurance surcharge (NIS).

These complications only reinforce the fundamental relationship between pay and jobs. NIS, which has come down from 3½ per cent to 1 per cent, cannot be below zero.

The productivity factor is more complex to assess. Increases in productivity mean that the same output can be produced with less labour. If there is a 10 per cent productivity increase, 100 workers become the equivalent of 110. Each worker becomes more valuable for a given level of pay per head. On the other hand more output needs to be generated than before to prevent unemployment from rising; and it is an open question which effect is stronger. Pay restraint is the one force which unambiguously

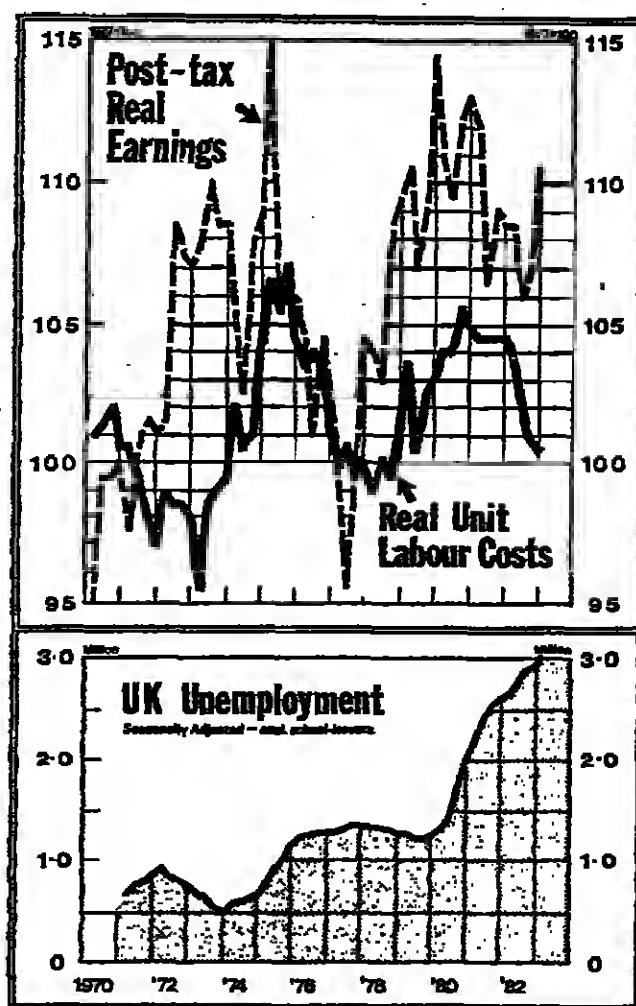
promotes the demand for labour, given a moderately rational financial policy.

The figures in the table do not tell the whole story. For the cost of labour which matters to the employer is not the money cost, but the real cost. The key point about the year to the third quarter of 1982 is not just that labour costs per unit of output rose by only 3½ per cent; it is also that final prices measured by the GDP deflator rose by somewhat more, namely 6½ per cent. This suggests that real labour costs fell and that (as import prices were also restrained) profit margins increased.

In the top part of the chart, which is an extended version of one which appears in the Treasury's Red Book, an attempt is made to measure real labour costs per unit of output. They are shown by the continuous line, which is derived by dividing labour costs in money terms by nominal GDP. The index is thus charting a ratio, which is always less than one. Its movement is therefore constrained. In contrast to the broken line of post-tax real earnings, which can rise much further. Indeed the sky would be the limit in an economy with rapidly rising productivity.

The interesting relationship between the continuous line measuring real labour costs from the point of view of the employer, and the bottom section of the chart showing unemployment, if one looks at the absolute level of unemployment there seems little relationship with labour costs. But if one looks at changes a stronger relationship emerges.

The fall in unemployment during the Heath boom was preceded by a fall in real wage costs (1970-73). The rise in unemployment during the first three-fifths of the Wilson-Callaghan Labour Government was preceded by a sharp rise in real labour costs in 1973-75. A levelling-off in unemployment in 1977-79, was preceded by a fall in real labour costs associated with the early phase of the Labour Government. The more than doubling of unemployment under the present Government was pre-



Post-tax real earnings are average wages and salaries, minus taxes and employees' National Insurance contributions, adjusted by the Retail Price Index. Real labour costs per unit of output consist of total wages and salaries and National Insurance and related contributions, divided by the Nominal GDP at factor cost.

Source: Treasury

ceded by a sharp rise in labour costs in 1978-80.

Since 1980 real labour costs have been falling. At first gradually, but much more rapidly in the course of 1982. If past form is anything to go by, this suggests that unemployment may have levelled off by the end of this year. A flattening of the unemployment trend at over 3m is hardly a brilliant success; but it is at least a sign that the deterioration has not all that much further to go.

Of course, the figures of labour costs and unemployment alone do not tell us the complete story. In the banana market a surplus may develop because the growers' cartel raises banana prices. But it may also develop because of a fall in the market-clearing price of bananas, which the growers refuse to accept. There have been developments curtailing the market-clearing price of labour. In the 1970s a

slowdown in productivity growth and deterioration in terms of trade reduced the market value of British labour. In the 1980s it has been reduced by world recession and possibly by the shift towards capital using and labour-saving production methods. For full employment to have been maintained, real labour costs would have had to be on a downward trend instead of a fluctuating one of the last decade.

The test of the new attitudes which are supposed to have developed in the labour market will be whether settlements stay down in the 1983-84 wage round, when the retail price index will be rising by 6 per cent or more and output and activity will be rising, too. If pay settlements remain restrained, it will be a sign of genuine breakthrough; if not we will be back with the stagflation dilemma.

Lombard

All quiet in the City club

By John Plender

THE BRITISH are extraordinarily kind to animals and bankers. One has to look no further than the events of the past few months to see that in Britain bankers are actually a protected species.

Here, after all, is a group of people that contrived to lend countless millions of other people's money to business, Brazil, Argentina, Chile, Poland and the rest, without taking the seemingly elementary precaution of ensuring that their clients used the cash with a modicum of prudence, so facilitating ultimate repayment of the outstanding debt. The excuse for this combination of overindulgence and lack of oversight is that states, which are run by politicians, are alleged by bankers to be more reliable debtors than corporations. Now that the banks have been forced to acknowledge past error by raising big provisions in their recent accounts, it might be thought that one or two august banking heads would be on the block. Yet instead of calling for heads, potential critics of the banks seem more anxious to soothe bankers' nerves.

Sir Geoffrey Howe, for example, has no reason to be grateful to clearing bankers who have conceded high pay increases at politically embarrassing moments. He also knows that banks pay little mainstream corporation tax. Yet he announced in last week's Budget that it would not be sensible to tighten the tax regime for banks "in the light of current circumstances." Curious, when you bear in mind that the banks themselves felt that current circumstances justified fat dividend increases.

Then there is the Bank of England. Mr Peter Cooke, the Old Lady's head of banking supervision, lectured the banks last autumn on the need to strengthen their capital base. If need be by exercising restraint over dividend payments. The banks' provocative decision to ignore him would in other countries constitute a signal for a dose of red-blooded regulation, particularly since there is an overwhelming case for increased disclosure on country debt. Yet few expect

this — least of all the clearing banks, who live in the comfortable knowledge that the Old Lady does not believe in allowing big banks to founder; she reserves her disciplinary zeal for small fry and international conundrums.

As for the auditors, it would have been logical, after the secondary banking crisis exposed a writer of curious accounting practices in the mid-1970s, to support the early development of standard accounting practice in the banking sector. Nothing much happened. Institutional shareholders, meantime, have shown no conspicuous urge to press for management changes. Beleaguered managers at Rank Organisation must be wondering whether they could have kept the institutions off their backs by paying much increased dividends out of diminished profits like most of the banks.

Such gentility is not to be found in the U.S., where politicians are now howling for bankers' blood and have been seeking to make additional funds for the IMF conditional on increased bank regulation. A Bill recently put forward by Senators Heinz and Proxmire has called for new powers for the Federal Reserve, including the right to call for higher loan loss provisions, limits on further lending to troubled countries and tougher accounting requirements. The head of the Federal Deposit Insurance Corporation is, in addition, calling for increased disclosure and less insurance protection for big depositors.

This populist disrespect for the banks owes much to the American experience of widespread foreclosures in the 1930s. And the U.S. banks are more heavily committed in the larger over-indebted countries than the British. But the attack on U.S. banks also reflects an underlying belief that capitalism cannot work if bad management goes unchecked.

By contrast the British prefer the kindly club ethic to competitive capitalism — in the financial sector, that is. If Mr Peter Jay, late of TV-am, should ever be tempted by the quiet life, he could do worse than head for the City.

Letters to the Editor

The Opec agreement and the outlook for oil prices

From Mr T. Skeet MP

Sir—The difficulty with the recently negotiated agreement between Organisation of Petroleum Exporting Countries members is that it is an arrangement reached between producers and is imposed upon reluctant consumers, many of whom are within the Third World. It did prove, however, that the movement in oil prices was not like a ratchet and moved for ever upwards, but could under certain conditions fluctuate like any other commodity when supply and demand moved out of balance.

It is worth recalling that in 1979 the price of Saudi light rose from \$13.94 to \$24 a barrel and in 1980 the price advanced further to \$32, a total of about \$18.00 in two years during the second world oil crisis. This was a shock to the world, but when the price receded by \$5 to \$29 a barrel under the recent agreement, Middle East producers were covered with appreciation even though production costs of several of the leading states were under \$1 a barrel. Really over a period of time the West should not be reasonably disturbed if the price falls substantially further. Continued instability, however, is obvious.

The agreement makes no provision for correct differentials which normally obtain between

Middle East and African crudes. Further, the higher quality Nigerian crude oil is wrongly priced, being less expensive than its Opec counterpart.

The production ceiling of 17.5m b/d (million barrels a day) contains at least three flaws: It takes insufficient account of the potential of non-Opec production, including imports from the USSR, makes inadequate provision for de-stocking which could add 3 to 6m b/d to the market, and is subject to no disciplinary code for gooding participants into line.

The allocations to member states is equally precarious as it leaves states expected to honour their obligations while the thirteenth and leading producer, Saudi Arabia, is expected precisely to balance the market by cutting its own production to meet its quota of 2.4m b/d. (1.5m b/d quota) on the other hand, is under severe pressure internally to raise additional revenue on a declining market to meet its budget. Opec members have a reputation for breaking ranks.

When demand exceeds supply, Opec is not in a position

to dictate prices, but when supply exceeds demand, a number of smaller states acting independently may exercise considerable pressure on the market through the inability of Opec collectively to accommodate marginal supplies over which it has no control. Even the patience of Saudi Arabia is exhausted when participating states expect the Kingdom to lower production to below 5m b/d from sub vast resources.

For Britain the position is clear. Being party to the Rome Treaties the UK is not in a position to fix its prices to the detriment of its neighbours, nor should it do so in a free market. North Sea production is expected to peak in 1985 but the state trading corporation, BIOC, may not be able to place its crude unless it lowers its price to remain competitive. Further, it is unlikely the Government will relish the prospect of paying BIOC's losses for failing to follow market trends. The reference price of \$30.50 could be short-lived and the wider Opec package placed in jeopardy. There is a serious danger with new developments that in the short term the carefully prepared Budget concessions for North Sea producers may be overtaken by a continuing fall in oil price.

Trevor Skeet
House of Commons, SW1.

Lloyd's council's actions

From Mr J. Burrows

Sir—It must be unacceptable to members who do not work at Lloyd's that Mr Ian Fosgate, whom many helped elect to the committee, was removed by a secret ballot of Lloyd's council. Last Monday, because apparently of allegations by U.S. brokers, the truth of which we await.

From your pages we learn that Mr Fosgate has been a most influential and successful underwriter in generating underwriting profits. This must surely benefit members and the country through foreign currency earned.

We also read that it was on his evidence to Parliament that Lloyd's at last agreed to divest itself of conflicting interests between Lloyd's underwriters and brokers, a step universally considered to be in the best interests of the insuring public. But what we have awaited for the past six months are the results of enquiries into Lloyd's reinsurance practices, on which matter Mr Fosgate could doubtless have made yet another valuable contribution.

If Lloyd's council does not wish to be seen as having acted from the worst of motives, in the removal of Mr Fosgate, it should now give reasons for the decision, and publish conclusions of its enquiries into reinsurance practices.

J. D. Burrows,
Cophold, Bury, Pulborough,
West Sussex.

A moveable feast

From Miss S. Neish

Sir—I am very fond of my Financial Times desk diary, because the anniversaries which you include at the top of the page provide me with an endless source of interest and amusement.

In 1982 my favourite entry was April 4 Taiwan Ancestor's Tomb-sweeping Day, and I was most impressed with this Taiwanese version of spring cleaning. This entry, however, has disappeared from the diary for 1983, which I find most disappointing as I was looking forward to sweeping my ancestor's tomb on the correct day.

What am I to assume from this? That they won't be sweeping their ancestors' tombs in Taiwan on April 4.

(Miss) Sheila Neish,
144 Midland Road,
King's Norton, Birmingham.

Post-Budget blues

From Mr E. Avery

Sir—"No benefit for the £15,000 pa earner." This post-Budget headline in the FT does not tell the whole sad truth. The £15,000 a year man is probably typical of a large slice of British junior/middle management—people who generally work longer and harder than their subordinates, and just as hard and long as their seniors, with less perks and benefits. More than likely the one perk he has is a company car, on which benefit his tax burden has been further increased.

Possibly he also now has children old enough for higher education and will be expecting shortly to hear yet again that the parental contributions towards education grants are to be increased in real terms.

Perhaps he has also been unwise enough to marry the mother of his children, who is now working, and whether or not a tax divorce is in force will be paying a higher tax bill than he would if he lived in sin.

Sir, does it pay to make her an honest woman and to try and make an honest living?

E. Avery,
27, Breckton Road,
Handforth, Wilmslow, Cheshire.

New company start-ups

From Mr N. Davies

Sir—One piece of Budget legislation which was largely hidden by the banner headlines of "cigarettes up 3p, wine up 5p, etc." was the new tax relief provision for new company start-ups. This has far-reaching implications which, if enough people were alerted could go some way to easing the current unemployment situation. Essentially these measures encourage investment in new and existing small businesses by making it easier and cheaper for investors to buy shares in these types of businesses, thereby facilitating the formation of new companies.

The problem is that because of the way in which this sort of legislation is presented and re-

ported the main potential beneficiaries (the unemployed who are not necessarily financially sophisticated) are unlikely to understand it or to realise its implications. I would have thought that there were numerous people who have been made redundant or who are unemployed for other reasons who have the necessary skills and talents to start their own business employing other people but do not have the capital to do so. This excellent legislation would enable them to escape this distasteful situation if only someone would bring it to their notice.

I suggest that this should be done through the media and also that Jobcentres should be instructed to alert people to these potential benefits. It would be an enormous psychological boost to be told that one had the chance to start a new business rather than that, for the unemployment successive week, there were no vacancies.

Nicholas Davies,
Hungerford Wine Company,
128 High Street,
Hungerford, Berks.



What you see at the bottom.

Nearly 50% of the typing in a busy office is revisionary or repetitive. So imagine the time-saving you could make with a word processing system. With the right system you could recoup your capital outlay within 24 months. But before you decide to halve your typing work-load with a new WP, there's one thing to keep in mind. You're not going to have to operate it. And a WP's super efficiency is not much use if your typist is struggling at the keyboard. Our Dual Display WP has something no one else can match. Two screens.

One displays the print out exactly — without confusing codes or prompts. The other shows operator instructions and highlights errors. It's easier. It avoids mistakes. And it's faster. It's a unique system that WP typists prefer. Use the coupon below and we'll prove it.

Dual Display word processor

To Dictaphone Co., Ltd., FREEPOST, Regent Square House, The Parade, Leamington Spa, Warwickshire CV32 4NL. (No stamp required)

I'd like to see the unique Dual Display in action. Please arrange a demonstration.

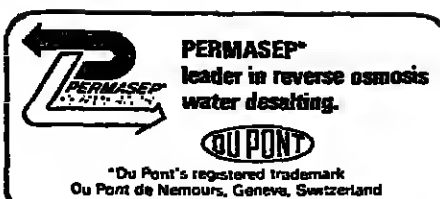
Name _____ Company _____ Address _____ Tel No. _____

Dictaphone Company Ltd, Leamington Spa, Warwickshire. Dual Display is a registered trade mark. FT24-3.83

saves time at the top.



Dictaphone
A Pitney Bowes Company



FINANCIAL TIMES

Thursday March 24 1983



Warburg sells stake in NY bank

By Alan Friedman in London

S. G. WARBURG, a leading merchant bank, has pulled out of its nine-year old involvement in A.G. Becker-Warburg Paribas Becker (AGB-WPB), the Wall Street investment bank which since last July it and Paribas, the nationalised French bank, held a joint equity stake of more than 50 per cent. Paribas now becomes the sole owner of this stake.

Warburg said last night it had realised an after-tax gain of £3.4m on the disposal of its 25 per cent stake in the Becker group. Warburg also received £700,000 of after-tax profits for the 1982 financial year.

The Becker group, just over 49 per cent of which is owned by Becker employees, has a shareholder's capital of a little under \$100m. On this basis, it is believed that Warburg and its parent, Mercury Securities, could realise a total of around \$25m from the disposal of its stake.

The withdrawal by Warburg comes less than a year after both Warburg and Paribas increased their holding in the New York bank from a joint stake of 40 per cent to just above 50 per cent. This move last July came in the wake of a variety of problems for AGB-WPB, which included a statement by the president at the time, Mr Ira Wender, that the business had lost \$2m in the eight months to last June. Mr Wender resigned as president in early July.

The Becker group had suffered from a contraction in private client business, competition from money-market funds and rising expenses, in the late spring, it laid off 250 of its 2,700 staff.

Mr David Scholey, Warburg's joint chairman, said last night that the decision to withdraw from the Becker group reflected Warburg's desire to develop its own international capital markets business in New York. He said Paribas had a similar preference.

"The importance in markets of having the closest possible co-operation is complicated by the relationships. We in Warburg feel that driving our own engine is something which suits us. Paribas equally felt this fitted in with them and so we decided to go our individual ways," explained Mr Scholey.

U.S. renews Sidewinder missile sales to Israel

By REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE U.S. is to renew arms sales to Israel, for the first time since last June's invasion of Lebanon, in a move that is bound to be taken as a gesture of political approval for the Government of Mr Menachem Begin, the Prime Minister.

The first of the new weapons to be delivered are 200 Sidewinder air-to-air missiles, at a cost of \$18m, the Pentagon said yesterday. Israel had previously bought 800 of the missiles, which it used with dramatic success in dogfights against Soviet-built Syrian aircraft over Lebanon last year.

Announcement of the sale came as a surprise at a time when Arab Governments and the Reagan Administration's domestic critics were arguing that Washington should put pressure on Mr Begin to pull his forces out of Lebanon and enter wider Middle East peace negotiations.

Pentagon officials said there was no direct link between the resumption of arms deliveries and the Israeli offer, announced earlier this week, to share secret information with Washington that it acquired in the war, in which it destroyed vast amounts of Soviet weapons, including surface-to-air and anti-aircraft missile batteries.

It was clear, however, that the Israeli decision, on what has long been a contentious issue, was likely to lead to an improvement in relations with Washington, which have deteriorated after Israel's rejection of American terms for withdrawing its army from Lebanon.

Announcing the Sidewinder sale, the Pentagon welcomed the Israeli agreement to share the information, which Israeli ministers have claimed will have a significant effect on overall assessments of the East-West military balance. Officially stressed, however, that advance notification of the Sidewinder sale had been sent to Congress before the Israeli decision was announced.

Israel had originally wanted to

negotiate a separate new agreement for sharing the information. Monday's Cabinet decision, however, appeared to comply with the latest proposal by Mr Caspar Weinberger, the U.S. Defence Secretary, that the information should be handed over under current arrangements. The Israelis have already revealed a considerable amount of data to Washington under existing agreements.

The Pentagon said that the Sidewinder sale was intended to help to ensure that Israel had the means to defend itself "within its own borders".

Less clear was the status of the delivery of 75 more F-16 fighters for the Israeli air force, which President Ronald Reagan delayed to show disapproval of Israel's military activities in Lebanon.

Israel has already received 75 F-16s, but the White House has quietly postponed notifying Congress of its plans to deliver the second batch.

At its site at Calumet City, Illinois, Waste Management said it was disposing of dioxinobenzidine (DCB) manufacturing waste at the landfill. It produced a permit from the Illinois Environmental Protection Agency which gave it permission to deposit DCB manufacturing waste.

The company said allegations of improper disposal of arsenic waste were completely incorrect. It also denied the general allegation that it had altered or destroyed test results.

It said it received waste at many of its sites at night because it was permitted to operate on a 24-hour basis and not because it wanted to hide shipments.

The company said in some cases it had been a victim of conflicting state and federal regulations. It was prepared to comply with any regulations which the Environmental Protection Agency or the various states laid down.

Waste Management, which was established in 1968, has built a reputation as one of the most aggressive and fastest growing companies in the waste disposal business in the U.S. In 1982 its net income rose 27 per cent to \$106.5m on revenue of \$868.5m. In addition to the U.S. it operates waste disposal business in Saudi Arabia, Venezuela and Argentina.

Its rapid growth has been accompanied by several lawsuits brought by state regulators and former employees alleging that it was violating local environmental laws.

The controversy surrounding Waste Management comes at a particularly sensitive time in U.S. environmental affairs. The Environmental Protection Agency has been plagued by controversy about its conflicts of interest of some of its officials.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

Saint Gobain set to diversify

By David Housego in Paris

SAINT-GOBAIN, the French glass and engineering concern, is building up a reserve fund to finance its diversification.

That was disclosed yesterday by M Roger Fauroux, the company's chairman, who declined to disclose details of the company's plans, except that servicing the public works industry was one of the areas under consideration.

The "war chest", potentially rising to FF 2.5bn, comes from the sale of the Government's request of its electronic interests which will raise about FF 1bn and two fund-raising exercises on the French capital market.

Saint-Gobain is raising FF 700m this year and a further FF 700m next year through the issue of new "participatory certificates", details of which were released yesterday.

The group is the first nationalised company to approach the French financial markets with this instrument, a combination of a bond and a share.

The formula was designed with the Government's blessing to enable the nationalised industries to tap the domestic capital markets for risk funds without diluting their shareholding.

The group announced provisional net consolidated losses yesterday of FF 600m, but that includes the exceptional losses involved in disposing of its 51 per cent stake in Machine Bull and other electronics interests.

Aside from those exceptional losses, the group made a net consolidated profit last year of FF 250m, compared with FF 450m in 1981. M Fauroux said that he was not "exaggeratedly optimistic" about the outlook for 1983, but much depended on the evolution of the French economy in the remainder of the year.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

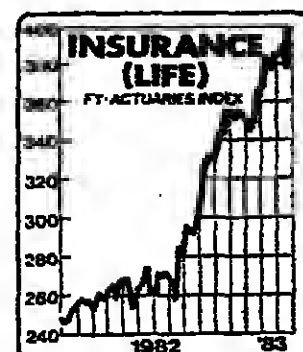
In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

In 1982, 32 per cent of group sales came from France. Sales rose to FF 51bn, against FF 43.5bn in 1981. Investments grew substantially from FF 2.5bn to FF 3.4bn. But since being forced out of electronics, the group has been looking at other areas into which it might diversify.

THE LEX COLUMN Frayed insulation at BICC

The absence of official support for the pound looked fairly consistent with established policy for as long as the problem could be presented as one of dollar strength, rather than sterling weakness. Increasingly, however, the trade-weighted index is taking it on the chin - falling another 0.2 points to 78.3 yesterday - and the slight firming in inter-bank rates is starting to suggest that corrective action may be needed, one way or another.



BICC

A 3 per cent fall in pre-tax profits to £38.6m for the year to December, combined with an exceptionally cautious statement on current trading prospects, knocked BICC's shares back yesterday from 365p to 352p - a 36 per cent fall from last year's high point, when BICC was being fancifully rated as a high-technology electrical group. At that new level, the yield of 6.7 per cent puts the shares more in line with the engineering sector than electricals, underlining BICC's exposure to non-recession-proof products and the deeply depressed Australian and Canadian markets.

A virtually doubled interest charge of £13.5m contributed to the pre-tax setback, but BICC is nevertheless comfortably geared at present, with net debt standing at only 24 per cent of shareholders' funds. The main deterioration came from an accelerating fall in trading volume, which spared only the Balfour Beatty construction division. Operating profits fell in the cables business after allowing for lower reorganisation costs, and the industrial products group owed its advance to a good first half performance from its 1981 U.S. acquisitions.

The more expansionary Labor Government in Australia might begin to help BICC's international division later in the year, while labour trimming and heavy capital expenditure in the cables business will have made it highly geared to a recovery. But BICC's products tend to come late out of recession, and the chairman's statement that there had been no sign of an upturn yet had analysts scaling down forecasts yesterday to a best a flat performance this year.

The Prudential share price has bounded ahead with the rest of the sector in the past 12 months and yesterday's preliminary statement for 1982 pushed it up another 26p to 388p.

With net profits of £35.6m, an increase of 29 per cent, the Pru has finally steered itself off a four-year earnings plateau and even a modest improvement in the general insurance climate should enable it to produce a comparable gain in the current year, with a dividend increase

of 25p. The Pru is still extracting good growth from its long-term business, with only the group pensions business showing any pronounced weakness last year. The decision not to increase annual reversionary bonuses hints at a flattening out of the surplus on long-term business as interest rates fall, but the effect of this on shareholders should not be felt for some time.

The general insurance operations, meanwhile, are starting to feel the benefit of a selective firming in industry rates and of a more disciplined approach to new business.

The second half showed a substantially improved underwriting result, even allowing for the exceptional UK weather claims in the early months of the year. Coupled with the Pru's highest but vigorous efforts on overseas prospects are attractive enough to justify a yield of only 3.5 per cent.

Ocean Transport's interim statement had prepared the ground for a cut in the final dividend and, by yesterday morning, the shares were yielding a precarious 15.6 per cent. A halved final payment was no surprise. On the basis of the figures and the trading statement an even untidier cut might have been in order.

Second-half profits have almost evaporated, leaving the 1982 total down from £34.4m to £13.8m pre-tax. The picture is, as usual, confused by a host of non-trading items but even a generous view of underwriting profits throws up a figure no higher than £21.2m.

Ocean will struggle to make much progress in the current year, particularly given the difficulties in Nigeria, the likelihood of a renewed downturn at the OCL associate and a stagnant outlook at Straits Steamship.

Extraordinary debits of £48.6m have helped deplete shareholders' funds, ex-minorities, to £280m. Debt has crept up to £190m. Against that background it is hard to see how Ocean can legitimately maintain the interim dividend. The market, however, is apparently inclining towards optimism. A halved interim would put the share, up 3p at 86p yesterday, on a yield of only 7.1 per cent - 2½ points below that on F&O.

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Arthur Bell's top management still talks of its marketing stance with the zeal which the Victorians

Mitterrand urges 'buy French' campaign

Continued from Page 1

carry through a stiffer anti-inflationary policy after the rosy picture he painted before the municipal elections in saying that "the major problems are behind us." The Centre and right-wing opposition has been particularly damning of M Mitterrand's appointment, saying that the failure of his policies had been censured by the results of the municipal poll.

The Mitterrand Cabinet is less than half the size of its predecessor with only 15 ministers. Beneath the Prime Minister the focus of power is on a trio of ministers: M Jacques Delors, the Minister of Economy and Finance, who has added the Budget portfolio to his responsibilities to strengthen his control over taxation and spending; M Pierre Boregony, Minister for Social Security, a confidante of M Mitterrand who is thought to have favoured taking France out of the EMS; and M Laurent Fabius, the

NEW FRENCH GOVERNMENT

M Pierre Mauroy, Prime Minister
M Jacques Delors, Minister of Economy, Finance and the Budget
M Gaston Defferre, Minister of the Interior and Decentralisation
M Charles Fiterman, Minister of Transport
M Robert Badinter, Minister of Justice
M Claude Cheysson, Minister of External Relations
M Charles Hernu, Minister of Defence
M Alain Savary, Minister of Education

The two Communists in the government are M Fiterman and M Rigout. M Gello does not have full ministerial rank.

new Minister for Industry and Research, one of whose principal tasks will be to stem the losses of public sector industries.

M Jean-Pierre Chevènement, the former Minister of Industry and the main casualty of the reshuffle,

made known yesterday that he had handed in his resignation on February 2.

One of the ideological leaders of the Left of the party, he was much put out in January when the President hosted a lunch for the heads of

the nationalised industries from which he was excluded but to which the former Industry Minister, M Pierre Dreyfus, was invited.

The quarrel could open fresh rifts in the Socialist Party and bring the new administration under attack from the Left. In an effort to head this off as early as possible Socialist Party leaders announced yesterday that the party congress planned for the autumn is to be brought forward to the early summer.

Among the other changes M Michel Rocard has been given the critical post of Agriculture when farmers are likely to be up in arms over a more restrained increase in farm prices.

In moving him from his former post of Minister of the Plan M Mitterrand has, no doubt, in part the intention of depriving his old rival in the Socialist Party of the right of commenting on all aspects of Government policy.

Among the other changes M Michel Rocard has been given the critical post of Agriculture when farmers are likely to be up in arms over a more restrained increase in farm prices.

In moving him from his former post of Minister of the Plan M Mitterrand has, no doubt, in part the intention of depriving his old rival in the Socialist Party of the right of commenting on all aspects of Government policy.

Among the other changes M Michel Rocard has been given the critical post of Agriculture when farmers are likely to be up in arms over a more restrained increase in farm prices.

In moving him from his former post of Minister of the Plan M Mitterrand has, no doubt, in part the intention of depriving his old rival in the Socialist Party of the right of commenting on all aspects of Government policy.

Among the other changes M Michel Rocard has been given the critical post of Agriculture when farmers are likely to be up in arms over a more restrained increase in farm prices.

In moving him from his former post of Minister of the Plan M Mitterrand has, no doubt, in part the intention of depriving his old rival in the Socialist Party of the right of commenting on all aspects of Government policy.

Among the other changes M Michel Rocard has been given the critical post of Agriculture when farmers are likely to be up in arms over a more restrained increase in farm prices.

In moving him from his former post of Minister of the Plan M Mitterrand has, no doubt, in part the intention of depriving his old rival in the Socialist Party of the right of commenting on all aspects of Government policy.

Among the other changes M Michel Rocard has been given the critical post of Agriculture when farmers are likely to be up in arms over a more restrained increase in farm prices.

In moving him from his former post of Minister of the Plan M Mitterrand has

OIL AND GAS PRODUCTION LIMITED

has acquired U.S. producing oil and gas properties, held by Devon-Stuart Ranch Ltd. partnership and operated by Devon Energy Corporation

The undersigned acted as financial adviser to Oil and Gas Production Limited in connection with this transaction



Guinness Mahon & Co. Limited
Merchant Bankers

This announcement appears as a matter of record only

March 1983

INTL. COMPANIES

Myer Emporium acquires stake in Grace Brothers

BY MICHAEL THOMPSON-NOEL IN SYDNEY

"SAME GAME, different players," was one executive's reaction to the news that Myer Emporium has paid A\$40m (U.S.\$27.4m) for a 19.7 per cent stake in rival retailer Grace Brothers Holdings. The purchase was made from Savona, which represents the Australian interests of Tan Sri Khoo Teoh Puat, the Singapore millionaire hotelier and developer.

At the same time, Myer announced it had sold the Chadstone shopping complex in Melbourne, Victoria, to another retail chain for A\$37m, as part of a property rationalisation programme which has already yielded A\$70m.

In a deal last month, Myer sold its department stores in New South Wales to the Sydney-based Grace Brothers for about A\$70m, though Mr John Dahlsten, Myer's deputy chairman, says the transactions were not connected.

Myer's re-entry into New South Wales retailing has angered the unions, which have criticised the loss of jobs involved as "pointless."

Myer's acquisition of a stake in Grace Brothers is the latest twist in a protracted game of musical chairs that has enlivened the Australian retail scene since mid-1982.

In a three-way struggle for control of Grace Brothers last year, Bond Corporation (which

controls another retailer, Waltons Bond), Savona, and Adelaide Steamship (Adsteam, which controls the David Jones retail chain) each acquired almost 20 per cent of Grace Brothers.

Woolworths of Australia, another retailer which is not related to F.W. Woolworth of the U.S. or to Woolworth Holdings of the U.K., subsequently launched a A\$186m offer for Grace, but withdrew it on learning of a 10 per cent plunge in Grace's profits for the year to last July.

Woolworths' decision to withdraw was subsequently upheld by the New South Wales Supreme Court. However, challenges, court cases, writs and appeals still hang darkly in the air.

As a result of the latest manoeuvre, the present ownership of Grace Brothers (excluding convertible notes), is made up as follows: Grace family interests, 17.5 per cent; Adsteam, 19.2 per cent; Myer, 19.7 per cent; Bond Corporation, 18 per cent; Woolworths, 6.8 per cent; Westfield (a shopping centre developer), 4 per cent; and other miscellaneous interests, 14.8 per cent.

Apart from retailing, Grace has interests in travel and transport. Profits for the year to last July 31 were A\$13.7m, but second-half profits plummeted by 76 per cent to A\$1.5m.

Savona, which originally paid about A\$3.50 a share for its stake in Grace Brothers, received an average of A\$3.65 from Myer for its 10.86m Grace shares and 937,800 convertible notes, so is not overly distressed.

It is unclear whether Tan Sri Khoo will repatriate his funds to Singapore, or cast around for alternative Australian investments, which already include extensive interests in hotels and property.

Savona is lending Myer A\$37.5m at 10 per cent over 60 days to help facilitate its Grace purchase.

Analysts expect Myer to eventually resolve the current instability at Grace Brothers, either by increasing its stake or by initiating a full-scale merger. A merger move, it is thought, would satisfy both Adsteam and Bond Corporation, though in the hotchpot of Australian retailing nothing is certain.

Mr Dahlsten said Myer's latest actions represented a significant move out of property and into department stores. "We own too much property relative to our balance sheet," he said.

Myer's profit in the year to last July 31 was 50 per cent lower at A\$19m, mainly because of interest charges which soared from A\$25m in the previous year to A\$57.8m.

Guthrie in Philippines expansion

BY EMILIA TAGAZA IN MANILA

GUTHRIE, the Malaysian plantation group, is to expand its 400m peso (\$47m) oil palm estate in the southern Philippines. The National Development Company (NDC), the Government investment arm, which owns 60 per cent of the plantation venture, said that it and Guthrie would develop another 4,000 hectares, in addition to the 4,000 hectares already planted.

The expansion move is to be aided by A\$14.3m (US\$20.9m) in loans obtained last January by NDC-Guthrie from the Commonwealth Development Corporation (CDC) and the International Finance Corporation (IFC), the World Bank affiliate.

CDC granted a \$6.5m facility after long discussions in the UK, while the IFC extended a \$11m loan.

Under the original \$47m venture, NDC-Guthrie are to crush all their oil palm output for export to Malaysia. NDC said that the construction of a \$9.6m crushing mill will start before the middle of this year and will come on stream by early next year. Kumpulan Emas, another Malaysian company, is to supply and install the mill, which will have a

capacity of 400 tonnes a day. Guthrie's entry into the Philippines has paved the way for other foreign plantation groups, including Sime Darby and Keck Seng of Singapore. All the plantation ventures are in partnership with NDC, the only company allowed by law to own more than 1,000 hectares of land. Keck Seng is also developing a 4,000-hectare oil palm estate close to Guthrie's plantation. Unlike Guthrie, however, Keck Seng plans to build a refining facility that will have an annual capacity of 41,000 tonnes.

capacity of 400 tonnes a day. Guthrie's entry into the Philippines has paved the way for other foreign plantation groups, including Sime Darby and Keck Seng of Singapore. All the plantation ventures are in partnership with NDC, the only company allowed by law to own more than 1,000 hectares of land. Keck Seng is also developing a 4,000-hectare oil palm estate close to Guthrie's plantation. Unlike Guthrie, however, Keck Seng plans to build a refining facility that will have an annual capacity of 41,000 tonnes.

Carrian details shares dispute with Jardine

By Robert Cottrell in Hong Kong

CARRIAN HOLDINGS (CHL), unquoted parent of Hong Kong's troubled Carrian group, is disputing the extent of its liability on certain shares held by JF Special Holdings, the investment trust managed by Jardine Fleming, the merchant bank.

The dispute is detailed in a document issued yesterday by JFSH describing a proposed scheme of arrangement whereby the company will create a new subsidiary, Jafpac, which will then become the subject of a HK\$85m (U.S.\$12.8m) bid by First Pacific, the finance group.

Last year, Jardine Fleming "placed" with institutions 95m shares in Carrian Investment (CIL), CHL's principal quoted subsidiary, carrying a guarantee from CHL to buy the shares back during and after October this year at prices ranging between HK\$4.25 and HK\$5.

The JFSH stake is thought to have arisen from this placement. The sum involved at JFSH is relatively small and the company says it believes it can require CHL to buy its CIL holding back at HK\$4.55 per share. According to the JFSH board, CHL claims the price payable is HK\$4.13.

The dispute turns on whether CHL's liability is reduced in relation to a one-for-ten issue of new shares made by CIL in lieu of a revoked interim dividend in October 1982.

However, the dispute raises the broader question of CHL's overall liability for the buy-back shares, which could total almost HK\$400m. On a "break-up" basis at November 30 1982, CHL had shareholders funds of minus HK\$1.15bn, while on a similar basis CIL's net assets were about 15 cents per share. The CHL figure does not take into account its liability on the CIL share placement.

JFSH says in its document that it has placed a nil valuation on its CIL shares.

● Hongkong Electric Holdings, one of the territory's two electric utilities, has announced net profits for 1982 of HK\$74.6m, a 28 per cent increase over the HK\$58.6m reported for 1981. Hongkong Electric's profits are government-regulated by a formula restricting its return on fixed assets. A final dividend of 22 cents makes 35 cents for the year, against the 29 cents.

● Hoog Koon stockbrokers believe that the Hongkong Land Company and Jardine Matheson may be preparing a major joint funding exercise. The two companies own about one-third of one another's equity. The favoured speculation is that Land may be selling its stake in the Hongkong Telephone Company, 34 per cent of whose equity is acquired between 1981 and January 1982.

Land is unofficially estimated to have paid about HK\$1bn for the telephone stake.

Fiat Finance Corporation B.V.

(Incorporated in the Netherlands)

Guaranteed by

IFF

IFF-Internationale Holding Fiat S.A.

(Incorporated in Switzerland)

ECU 30 MILLION

Medium Term Facility

Provided by

Banque Indosuez

Banque Paribas

Crédit Lyonnais

Agent Bank

Banque Paribas

This announcement appears as a matter of record only

March 24, 1983

BASE LENDING RATES	
A.B.N. Bank	10 1/2%
Al Baraka International	10 1/2%
Alfred Irish Bank	10 1/2%
Amro Bank	10 1/2%
Henry Anshacher	10 1/2%
Arbunhant Latham	10 1/2%
Armen Trust Ltd.	10 1/2%
Assolades Cap. Corp.	11 1/2%
Banco de Bilbao	10 1/2%
Bank Hapsalim BN	10 1/2%
BCCI	10 1/2%
Bank of Ireland	10 1/2%
Bank Leumi (UK) plc	10 1/2%
Bank of Cyprus	10 1/2%
Bank Street Sec. Ltd.	10 1/2%
Banque Belge Ltd.	11 1/2%
Banque du Rhone	11 1/2%
Barclays Bank	10 1/2%
Beneficial Trust Ltd.	11 1/2%
Bromar Holdings Ltd.	11 1/2%
Brit. Bank of Mid. East	10 1/2%
Brown Shipley	11 1/2%
Canada Perm. Trust	11 1/2%
Castle Court Trust Ltd.	11 1/2%
Cayzer Ltd.	10 1/2%
Cedar Holdings	11 1/2%
Charterhouse Japhet	10 1/2%
Choulatons	11 1/2%
Citibank Savings	11 1/2%
Clydesdale Bank	10 1/2%
C. E. Coates	11 1/2%
Comm. Bk. of N. East	10 1/2%
Consolidated Credits	11 1/2%
Co-operative Bank	10 1/2%
The Cyprus Popular Bk	10 1/2%
Duncan Lawrie	10 1/2%
E. T. Trust	11 1/2%
Ester Trust Ltd.	11 1/2%
First Nat. Fin. Corp.	13 1/2%
First Nat. Secs. Ltd.	13 1/2%
Robert Fraser	11 1/2%
Grindlays Bank	10 1/2%
Guinness Mahon	10 1/2%
Hambro Bank	10 1/2%
Heritable & Gen. Trust	10 1/2%
Hill Samuel	10 1/2%
C. Moore & Co.	10 1/2%
Hongkong & Shanghai	10 1/2%
Kingsnorth Trust Ltd.	11 1/2%
Knower & Co. Ltd.	11 1/2%
Lloyds Bank	10 1/2%
Mallinbank Limited	10 1/2%
Edward Manton & Co.	12 1/2%
Midland Bank	10 1/2%
Morgan Grenfell	10 1/2%
National Westminster	10 1/2%
Norwich Gen. Trust	10 1/2%
P. S. Selton & Co.	10 1/2%
Royal Trust Co. Canada	10 1/2%
Roxburgh Guaranty	11 1/2%
Slavenburg's Bank	10 1/2%
Standard Chartered	10 1/2%
Trade Dev. Bank	10 1/2%
Trustee Savings Bank	10 1/2%
TSCB	10 1/2%
United Bank of Kuwait	10 1/2%
Volkskas Intl. Ltd.	10 1/2%
Westpac Banking Corp.	10 1/2%
Whiteaway Laidlaw	11 1/2%
Williams & Glyn's	10 1/2%
Wintour Secs. Ltd.	10 1/2%
Yorkshire Bank	10 1/2%
Members of the Accepting Houses Committee	
7-day deposits 7.5%: 1-month 7.75%: Short-term 8.000/12-month 10.1%	
7-day deposits on sums of under £10,000 7.5%: £10,000 up to £50,000 8.0%: £50,000 and over 8.5%	
Call deposits £1,000 and over 7.5%: 21-day deposits over £1,000 8.0%: Demand deposits 7.5%: Mortgage base rate	

Bearer Depository Receipts
in respect of
US \$30,000,000 Floating Rate Note 1988
of
SANWA INTERNATIONAL FINANCE LIMITED
unconditionally and irrevocably guaranteed as to payment of principal and interest by
THE SANWA BANK, LIMITED
For the six months from March 24, 1983, to September 26, 1983, the above-mentioned Note will carry an interest rate of 9 1/2% per annum. The interest payable on the relevant Interest Payment Date, September 26, 1983, against Coupon No. 4, will be US\$10.21 per US\$10,000 Bearer Depository Receipt.
By: CITIBANK, N.A. (CST Dept.)
London, Agent Bank.
March 24, 1983

This advertisement complies with the requirements of the Council of The Stock Exchange.

Scandinavian Finance B.V.

(Incorporated in the Netherlands with limited liability)

U.S. \$60,000,000
Floating Rate Serial Notes due 1993

Guaranteed on a subordinated basis by

Scandinavian Bank Limited

(Incorporated in England with limited liability)

The issue price of the Notes is 100 per cent. of their principal amount.

The following have agreed to subscribe or procure subscribers for the Notes:

Morgan Grenfell & Co. Limited

Credit Suisse First Boston Limited

Enskilda Securities

IBJ International Limited

Lehman Brothers Kuhn Loeb

Merrill Lynch International & Co.

Morgan Stanley International

Saudi International Bank

Trade Development Bank

S.G. Warburg & Co. Ltd.

Skandinaviska Enskilda Banken

Bergen Bank A/S

Den Danske Bank af 1871 Aktieselskab

Union Bank of Finland Ltd.

The Notes constituting the above issue have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the Notes.

Interest on the Notes will be payable semi-annually in arrears in each October and April commencing in October, 1983. Particulars of the Notes are available in the statistical services of Extel Statistical Services Limited and may be obtained during usual business hours up to and including 15th April, 1983 from the Brokers to the issue.

Cazenove & Co.,
12 Tokenhouse Yard,
London, EC2R 7AN.

U.S.\$75,000,000

EAB FINANCE N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes Due 1990
Guaranteed on a subordinated basis as to payment of principal and interest by

European American Bancorp

(Incorporated with limited liability in New York U.S.A.)

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 24th March, 1983 to 26th September, 1983 the Notes will carry an interest rate of 10% per annum. On 26th September, 1983 interest of U.S.\$258.33 will be due per U.S. \$5,000 Note for Coupon No. 1.

European Banking Company Limited
(Agent Bank)

24th March, 1983

U.S. \$50,000,000



Banco de la Nación Argentina

Floating Rate Notes 1986

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 24th March, 1983 to 26th September, 1983 the Notes will carry an Interest Rate of 10% per annum. The relevant Interest Payment Date will be 26th September, 1983.

Credit Suisse First Boston Limited
Agent Bank

IMI
Istituto Mobiliare Italiano

US \$30,933,944

Credit Facility

Arranged by
Toronto Dominion Bank
Merchant Banking Group

Provided by
B.A.C. — C.O.B. Private Savings Bank, Brussels
Banc di Napoli International S.A. Luxembourg
Central Trustee Savings Bank Limited
The Gulf Bank K.S.C.
A/S Jyske Bank
Nippon European Bank S.A.
Slavenburg Overseas Banking Corporation
Toronto Dominion Bank

Agent

Toronto Dominion International Bank Limited

March, 1983

INTL. COMPANIES & FINANCE

Japan takes to the roads in latest Daihatsu engineering innovation

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

ALTHOUGH Japan's car market is dominated by two giants whose combined share of sales exceeds 60 per cent, the half-dozen smaller companies that compete for the rest of the market often seem to make the running when it comes to producing new ideas. An example of this is the diesel-powered version of Daihatsu Motor Company's Charade—a small car which has been a runaway best seller since it hit Japan's domestic market at the end of January.

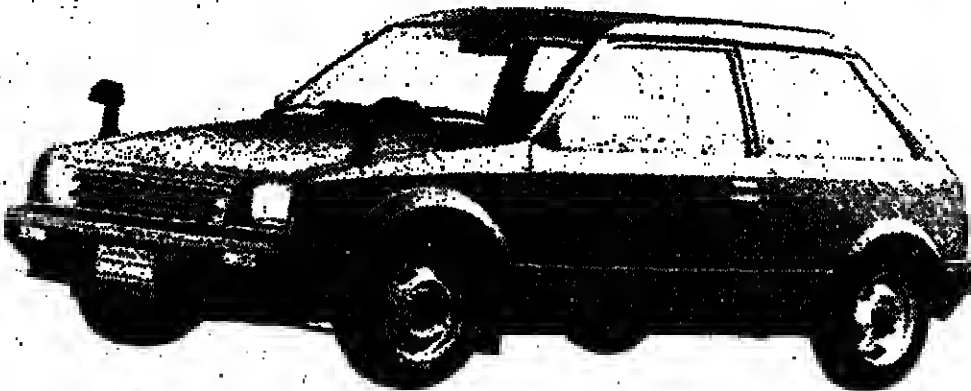
Daihatsu seems originally to have planned to produce about 2,000 diesel-driven Charades per month, and perhaps twice as many of the petrol-driven version of the same car. In February, however, roughly 70 per cent of the 16,000 Charades that were either sold or ordered were the diesel version of the car with the balance of 30 per cent being accounted for by the petrol-driven version.

Daihatsu is putting its workers on maximum overtime to step up output of diesel engines, while shifting the emphasis of its sales campaign temporarily away from the diesel-powered Charade to the more conventional petrol-powered car. In the meantime, the company's car sales have received a 20 per cent boost over year-ago levels, compared with a rise of only 6 per cent for the domestic Japanese car market as a whole.

The key point about the Charade is that its engine capacity of just under 1,000 cc makes it, by a comfortable margin, the smallest diesel-powered car in the world. The next smallest car in Japan is a Nissan model with a 1,700 cc engine, while the world leader in the small diesel stakes, until recently, has been the 1,300 cc Fiat F. car.

Daihatsu engineers took about five years to develop the fuel control system and overall engine design that solved the problems of noise and power loss normally associated with very small diesel engines. One of the keys to success seems to have been the choice of a three cylinder format for the Charade engine, instead of the four cylinder format used by almost all other manufacturers.

The removal of one cylinder, according to Daihatsu, helped to eliminate some of the air loss associated with the four cylinder format. A three cylinder engine



One of Japan's smaller motor manufacturers, Daihatsu, has brought to the market the smallest diesel-driven car in the world, the Charade, with an engine capacity of just under 1,000 cc. Cutting the number of cylinders to three has played a key role in the development. Low fuel consumption has made it a best seller in Japan since it came on offer at the end of January. Daihatsu plans to start exports of the car and its petrol-driven companion to Western Europe by the autumn

also delivers greater power in relation to its size and weight, largely because of the reduction of mechanical loss achieved by minimising the number of moving parts. This helped Daihatsu to get round the classic snag of building small engines—the fact that engine weight rises rapidly in proportion to power as the capacity of individual cylinders is lowered.

Before Daihatsu came out with the diesel-powered Charade, diesel-driven cars accounted for a mere 3.6 per cent of cars sold in Japan, compared with 14.4 per cent in West Germany, where the diesel-powered Golf is a best seller, and over 10 per cent in both France and Belgium. One reason for the lack of interest in Japan in diesel cars would seem to have been the fact that Japanese roads tend to be too congested for drivers to clock up the mileage needed to realise the diesel engine's full potential for fuel economy. In the case of the Charade, however, even drivers faced with Japanese traffic conditions seem likely to enjoy fairly substantial savings.

Daihatsu claims that the car will cover around 37 kilometres on a litre of fuel at a standard cruising speed of 60 kilometres per hour or about 26 kilometres to the litre on the "10 mode" test formula used for measuring the fuel performance of petrol cars in Japan. Since the best

record to date for a petrol driven car tested on the "10 mode" formula is 22 kilometres to the litre, the Charade would seem to have a very clear edge in terms of fuel consumption. It enjoys the added advantage that, in Japan, diesel fuel sells for around ¥120 per litre, whereas the per litre cost of petrol is at least ¥130.

The diesel-powered Charade costs about ¥75,000 (\$300 or so) more to buy than the petrol driven version, but Daihatsu claims that drivers in most parts of Japan should expect to be able to recoup this within a year of "average" driving. Those lucky enough to live in Hokkaido, the underpopulated northern island where space traffic conditions allow greater mileage than in the south and centres of country, are being promised bigger and faster savings. This may explain why 90 per cent of the Charade orders Daihatsu has so far received from Hokkaido are for the diesel version.

Daihatsu plans to start exports of both versions of the new Charade to Western Europe by the autumn of 1983, where the car's main competitors look like being the Volkswagen Golf which needs 6.8 litres of fuel to cover 100 kms under standard European testing conditions and the Fiat 127, which uses 6.5 litres. Daihatsu claims that the Charade can cover the same ground with 5.3 litres of fuel,

but it is taking care not to suggest that the Charade will overrun world markets just because of its low fuel consumption. Average monthly exports of around 6,000 cars (both diesel and petrol-powered) are the company's target, with the emphasis probably being placed on south east Asia.

Daihatsu was Japan's sixth largest car maker in 1982 with a modest 3 per cent of the domestic market for cars and a 6 per cent share of the total vehicle market, including vans and trucks. These figures, however, conceal the fact that, apart from making and selling its own cars, Daihatsu makes cars, vans and four wheel drive "rover" type vehicles for Japan's largest motor vehicle manufacturer, Toyota.

About 20 per cent of Daihatsu's output carries the Toyota label. In particular, Daihatsu is responsible for the entire output of the Toyota Starlet, a 1.3 litre compact car which occupies the next slot above Daihatsu's own small sized vehicles in the domestic Japanese car market.

The Toyota-Daihatsu relationship (which includes a 12 per cent capital stake by Toyota in Daihatsu) has enabled the two companies to pool much of their engineering know-how and to procure components jointly. What the relationship has not done is stifle the independence of one of Japan's most original small car makers.

This announcement appears as a matter of record only:

\$150,000,000

Republic of Austria

11¼ % Notes Due March 15, 1990

Price 99.625%

(Plus accrued interest, if any, from March 15, 1983)

Lehman Brothers Kuhn Loeb
Incorporated

Salomon Brothers Inc

Merrill Lynch White Weld Capital Markets Group
Merrill Lynch, Pierce, Fenner & Smith Incorporated

Creditanstalt—Bankverein

Morgan Stanley & Co.
Incorporated

Goldman, Sachs & Co.

ABD Securities Corporation

Bear, Stearns & Co.

Dillon, Read & Co. Inc.

E. F. Hutton & Company Inc.

Orion Royal Bank Limited

Shearson/American Express Inc.

UBS Securities Inc.

Daiwa Securities America Inc.

Thomson McKinnon Securities Inc.

Girozentrale und Bank der Österreichischen Sparkassen

Bank K. G. Winter & Co.

Associated European Capital Corporation

The Bank of Tokyo International J. C. Bradford & Co.

European Banking Company Limited

Hill Samuel & Co.
Limited

Kleinwort, Benson
Incorporated

Moseley, Hallgarten, Estabrook & Weeden Inc.

Nomura Securities International, Inc.

Rotan Mosle Inc.

Ultrafin International Corporation

Yamaichi International (America), Inc.

Bacon, Whipple & Co., Inc.

William Blair & Company

Fahnestock & Co.

Howard, Weil, Labouisse, Friedrichs
Incorporated

Johnston, Lemon & Co.

The Ohio Company

Rauscher Pierce Refsnes, Inc.

Banque Nationale de Paris

J. Henry Schroder Wagg & Co.
Limited

Hambros Bank
Limited

Morgan Grenfell & Co.
Limited

Schoeller & Co.
Bankaktiengesellschaft

Westdeutsche Landesbank
Girozentrale

March 10, 1983

Atlantic Capital
Corporation

Blyth Eastman Paine Webber
Incorporated

Donaldson, Lufkin & Jenrette
Securities Corporation

Kidder, Peabody & Co.
Incorporated

Prudential-Bache
Securities

Wertheim & Co., Inc.

A. G. Edwards & Sons, Inc.

Oppenheimer & Co., Inc.

Genossenschaftliche Zentralbank

Österreichische Länderbank
Aktiengesellschaft

Arnhold and S. Bleichroeder, Inc.

Julius Baer Securities Inc.

Dominion Securities Ames Inc.

Robert Fleming
Incorporated

Keefe, Bruyette & Woods, Inc.

McDonald & Company

The Nikko Securities Co.
International, Inc.

Robinson Humphrey/American Express Inc

Tucker, Anthony & R. L. Day, Inc.

Wood Gundy Incorporated

American Securities Corporation

Bateman Eichler, Hill Richards
Incorporated

Dain Bosworth
Incorporated

Herzfeld & Stern

Janney Montgomery Scott Inc.

Lepercq, de Neufelize Securities Inc.

Prescott, Ball & Turben, Inc.

Sutro & Co.
Incorporated

Wheat, First Securities, Inc.

All these securities having been sold, this announcement appears as a matter of record only

New Issue

March 1983.



NIPPON OIL COMPANY, LIMITED

(Nihon Sekiyu Kabushiki Kaisha)

U.S. \$50,000,000

5½ per cent. Convertible Bonds 1998

ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

Fuji International Finance Limited

Amro International Limited

Credit Suisse First Boston Limited

Daiwa Europe Limited

Mitsui Finance Europe Limited

J. Henry Schroder Wagg & Co. Limited

Robert Fleming & Co. Limited

Yamaichi International (Europe) Limited

Commerzbank Aktiengesellschaft

Dai-ichi Kangyo International Limited

Goldman Sachs International Corp.

Nomura International Limited

Société Générale

Al-Mal Group

James Capel & Co.

Hill Samuel & Co. Limited

LTCB International Limited

Samuel Montagu & Co. Limited

New Japan Securities Europe Limited

Société Générale de Banque S.A.

S. G. Warburg & Co. Ltd.

Bank of Tokyo International Limited

Cazenove and Co.

IBJ International Limited

Merrill Lynch International & Co.

Morgan Grenfell & Co. Limited

Sumitomo Finance International

Yamatane Securities (Europe) Ltd.

Yasuda Trust Europe Limited

Banque Paribas

County Bank Limited

Deutsche Bank Aktiengesellschaft

Kleinwort, Benson Limited

Mitsui Trust Bank (Europe) S.A.

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

Wako International (Europe) Limited

Baring Brothers & Co., Limited

Wako International (Europe) Limited

All of these securities have been sold. This announcement appears as a matter of record only.

NEW ISSUE

March, 1983

BASIC RESOURCES CORPORATION

20,000 Units

\$20,000,000 11½% Subordinated Debentures Due 2003

(Interest Payable March 15 and September 15 in Each Year)

and

400,000 Shares of Common Stock

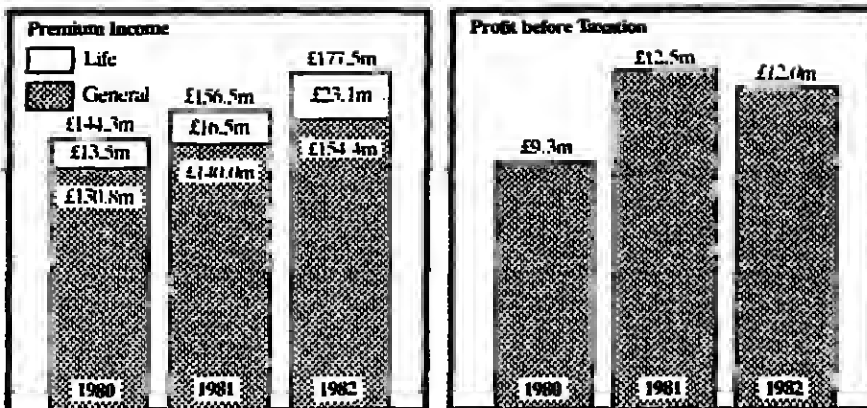
Each Unit consists of \$4,000 principal amount of Subordinated Debentures and 20 shares of Common Stock.

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

1 Threadneedle Street, London EC2R 8BE

Cornhill Insurance Group 1982 Results

	1982 £000	1981 £000
Premium Income		
General business	154,436	139,994
Life business	23,092	16,483
	177,528	156,477
Profits		
Underwriting result	(9,439)	(5,656)
Investment income attributable to general insurance funds	15,464	13,123
General insurance profit	6,025	7,467
Life insurance profit	100	100
Investment and other income attributable to shareholders' funds	5,943	5,375
Share of associated company result	—	(396)
Profit before taxation	12,068	12,546



Copies of the Report & Accounts may be obtained from the Secretary at 32 Cornhill, London, EC3N 3JL.



A member of the Thomas Tilling Group

Charterhouse Petroleum holds profits steady at £10.2m

DESPITE doubling the provision for exploration at Charterhouse Petroleum from £1.02m to £2.18m pre-tax profits for 1982 have been almost maintained at £10.2m against £10.41m previously.

Due mainly to increases in production levels and crude oil prices, which have risen in sterling terms despite the fall in dollar prices, turnover increased from £17.17m to £20.55m.

Throughout 1982 the directors expect the dollar oil price to remain weak. However the oil industry downturn has helped the company—drilling costs have been significantly reduced and there is more attractive exploration acreage available on reasonable terms.

Tax changes in the last Budget also appear to be beneficial and increase the possibility of discoveries of hydrocarbons in the UK proving commercial.

The net final dividend is being held at 0.5p which maintains the total at 0.75p—the directors consider it important to conserve cash resources for exploration and production. Cash resources at the year end stood at £31.2m. Earnings per 25p share are given as rising from 2.1p to 4.06p. Shares are 19.51 pence held by the Charterhouse Group.

Profits from oil production before duty came to £12.1m against £10.8m, but were subject to supplementary petroleum duty of £2.33m (£2.53m) and exploration amortisation of £2.18m (£1.02m). Disposal of an investment this time cost £215,000, associate losses rose from £25,000 to £205,000, and interest costs came down from £774,000 to £381,000.

Trading profits emerged lower at £5.42m (£5.55m). Attributable profits emerged ahead from £2.49m to £2.25m after petroleum revenue tax of £2.82m (£4.01m) and corporation tax of £3.37m (£3.91m).

During 1982 the company intends to drill 14 wells—eight in the North Sea, three in south-east England, one in the Celtic Sea and two in Abu Dhabi.

The exploration programme was particularly successful in 1982—acreage was increased 10-fold to about 1.5m net acres. The drilling success rate continued, with four out of five exploration prospects drilled during the year resulting in further oil or gas discoveries.

Further acquisitions are envisaged to expand the division, particularly in the U.S.

comment

Charterhouse Petroleum has been singled out as one of the medium-sized oil companies likely to benefit most from the tax break provided by the Chancellor to exploration companies. With cash resources sitting comfortably at £31.2m, Charterhouse might become more aggressively acquisitive, but it also seems likely to remain selective about expansion. Although total net acreage increased ten-fold to 1.5m acres last year, the group has not taken all it has been offered and has steered clear of North America. The move to less high-taxed exploration areas is reflected in last year's significantly lower tax charge. And intelligent recognition of the economics of taxation has also played a deciding role in shaping the development strategy of the existing fields. With this in mind, the confirmed discovery in North Sea Block 20/2 may in future replace the Thistle field as the primary oil production source. Because of the focus on exploration, the quality of the assets is not yet reflected in the share price, which remained steady at 83p on yesterday's announcement for a yield of 1.3 per cent.

Slough Estates expands 20%

AN INCREASE of 20 per cent in pre-tax profits has been shown by Slough Estates for 1982, with the figure moving up from £13.47m to £16.17m. As expected, the net dividend for the year has been effectively increased by 25 per cent.

Demand for industrial and commercial premises, however has been weaker, and this is reflected in a revaluation deficit of £12m in an investment property valuation made on September 30 1982. The gross book value at December 31 1982 amounts to £298m compared with £479m.

The property revaluation also reflected reduced rental growth and an upward movement in investment yields in most countries in which the group operates.

In UK industrial estates it is reckoned that average estimated rental rates have increased by 8.6 per cent and that at the date of the valuation the estimated exceeded the existing annual rental income by 27 per cent.

BOARD MEETINGS

The following companies have notified dates of board meetings for the period ending March 31 1983. Such meetings are usually held for the purpose of considering dividends. Dividend announcements are not available to us to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's meetings.

Company	Date
International	Mar. 24
Maritime International	Mar. 24
Maritime International	Mar. 24
Maritime International	Mar. 24
Maritime International	Mar. 24
Maritime International	Mar. 24
Maritime International	Mar. 24
Maritime International	Mar. 24
Maritime International	Mar. 24
Maritime International	Mar. 24

£2.49m (£1.25m) has also been capitalised.

comment

The £12m across-the-board revaluation deficit in the book value of Slough Estates' high-quality portfolio indicates that the company has not entirely escaped the slump in the industrial property market. But the deficit is hardly material against the total value of the portfolio of £298m. A more positive indicator of performance is the 1.6 per cent advance in Slough's UK rentals, compared with an average of 1.1 per cent for industrial property. Domestic rental income, up by 36 per cent, was boosted by nine months' income from the Brussels block, which had been vacant for the previous five years. Prospects for a turnaround in the utilities division are again uncertain because of the current effective freeze on electricity prices. Depreciation and interest charges pushed utilities deeper into the red last year, despite some improvement at the operating level. At 100p, the shares were a penny up on yesterday's trading for a yield of 4.6 per cent. The price represents a 39.4 per cent discount to fully diluted net assets.

Britannia Arrow ahead to £6m

A NEAR £2m rise in 1982 pre-tax profits, an increased dividend and a proposed acquisition in the U.S. are announced by Britannia Arrow Holdings, the finance, property, publishing and distribution group.

With the year's turnover more than doubled at £355.35m (£177.33m), taxable profits increased from £4.17m to £6.03m, after a £0.27m rise to £2.28m at mid-term.

However, including tax of £1.2m (£0.78m) and much reduced extraordinary credits of £1.24m (£5.43m)—reflecting lower profits on sales of investments—net profits were down £2.77m to £5.07m.

With stated earnings per 25p share, before extraordinary items, up from 4p to 4.5p, the dividend is being raised by 0.5p to 1.7p net with a final of 0.9p (0.8p).

The company has reached agreement in principle to acquire Gardner and Preston, Moss Lane (G274), an investment management group in Boston, Massachusetts, managing

funds in excess of \$1.6m of which pension funds amount to over \$800m.

It is proposed that the consideration will be wholly in cash spread over a number of years and will be based on profit and revenue objectives. On finalisation of the agreement, GPM will continue to be managed in Boston by its existing management team.

The acquisition will mark an important step towards Britannia's objective of expansion into the U.S. investment management business. Total funds managed by Britannia Arrow companies in the U.S. will be in excess of \$2.6m when funds under GPM management are added to the \$11m already managed by Denver based Financial Programs.

On completion, total funds managed by Britannia Arrow will rise to \$2.3m on behalf of over 350,000 investors worldwide.

Fund management profits in 1982 increased from £2.23m to £3.33m, while investment income, less interest payable, rose to £3.07m (£2.15m). However both property and publishing and distribution profits were lower, at £105,000 (£145,000) and £233,000 (£351,000) respectively.

Sales of unlisted products and trading profits of the fund management division are at record levels to date for 1983.

Further acquisitions are envisaged to expand the division, particularly in the U.S.

comment

Britannia Arrow's 43 per cent increase in pre-tax profits owes much to a dramatic turnaround in unit trusts in the second half. Fund management profits were down 4.5 per cent at the interim, but surged forward to clock in a 50 per cent increase year on year. A hullish stock market helped, but so did declining interest rates, which encouraged savers to pull out of building societies in search of higher yields. FPI's first contributions amounted to about £300,000 pre-tax, and are not expected to rise significantly in the current year because the subsidiary is launching a costly marketing drive. The proposed acquisition of GPM is expected to complement Britannia's concentration on mutual funds in the U.S. with an institutional fund management subsidiary. Gills bought with some of the proceeds from the liquidation of the General and Commercial portfolio account for a substantial part of the £3.8m unrealised appreciation on investments—a figure which has now doubled. Fund management profits are at record levels in the current year and pre-tax profits of up to £7.5m look possible. The share price rose 2.5p to 37.5p, an eight-year high, on a p/e of 19.5.

Mr Johnstone still waits for Charles Hill chair

BY DAVID DODWELL

MR ALEXANDER JOHNSTONE — on again, off again chairman of Charles Hill of Bristol — will have to wait a little longer before taking up office following a protracted battle over the appointment of an extraordinary general meeting.

Mr Johnstone was due to be appointed chairman and chief executive of Joseph-maker Charles Hill, a ship repairing and engineering group, following the company's merger with Kennedy Smale last November.

But following "differences which have emerged on the board," Mr Johnstone announced early last month that he would not be taking up the appointment. This was reversed three weeks later, with Mr Johnstone saying "differences had been resolved."

Confirmation of Mr Johnstone's appointment was expected at an EGM called for March 30. The meeting was necessary because Mr Johnstone is over 70 years old.

However, Mr Dennis Barkway, the stand-in chairman, has this informed shareholders that the EGM has had to be postponed.

It appears that registrars responsible for contacting shareholders had used an old shareholder register. Former Kennedy Smale shareholders, who now account for 85 per cent of Charles Hill's shareholders in the newly-merged company, were not on the list.

Kennedy Smale is a West Midlands electro-mechanical, telecommunications, knitted glove manufacturer and property concern.

Mr Johnstone chose to make

no comment yesterday on the hunder, Mr Barkway, conceding that the company seemed blighted in its efforts to bring Mr Johnstone onto the board. "When I heard of the mistake, I felt it was like getting a bridge hand with no trumps in it for two rounds in succession and was convinced someone was fixing the pack."

Provided no further bitches arise, the EGM will be held in Bristol on April 14.

Continuing growth in all areas of merchant banking activity

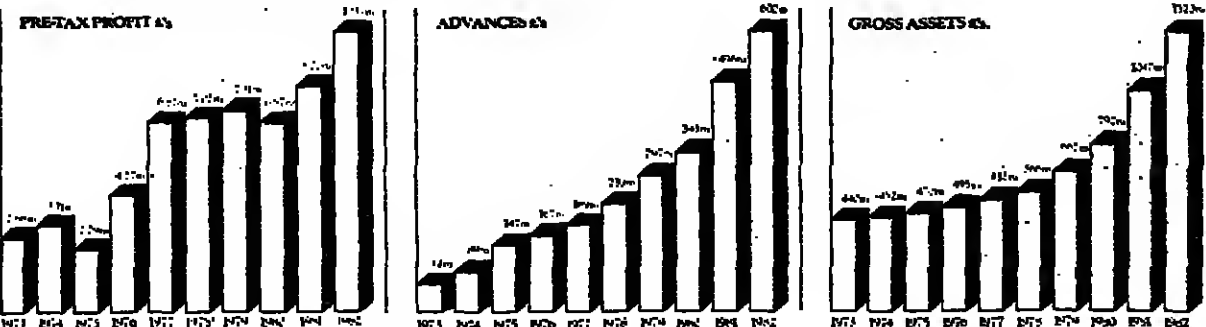
"The momentum of our progress has brought us strength in terms of expertise, clientele and financial resources which give us confidence and resolution to meet the opportunities and problems of the future with continued success."

John Leighton-Boyce, Chairman,

John Fadyen, Deputy Chairman and Chief Executive;
John Leighton-Boyce, Chairman;
Charles Villiers, Deputy Chief Executive.

Highlights of 1982

- * Profit increased by 24% to £10,166,000.
- * Corporate Advisory Division involved in 70 transactions including rights issues raising £100 million, long-term fixed rate issues, mergers, acquisitions and listings.
- * Loan commitments to all sectors of industry and commerce rise 27% to £668.5m.
- * Development capital operations expanded. 42 new equity investments and option linked facilities agreed, bringing total of such facilities to £80 million, to more than 160 companies.
- * The Bank managed or co-managed 91 international issues with a total value of \$9.4 billion. Currencies raised included US dollars, sterling and deutschmarks.
- * Total funds managed or advised now have a market value of £2.8 billion.
- * Issued capital raised by £5 million to £25 million.



COUNTY BANK

County Bank Limited, 11 Old Broad Street, London EC2N 1BB
and in Birmingham, Edinburgh, Leeds, Manchester, New York, Tokyo and Dubai.
National Westminster Bank Group

Silkolene earns more and lifts payout

Despite a fall from £543,000 to £471,000 in the second half, the first six months of 1982 gave Silkolene Lubricants enough impetus to finish the year with pre-tax profits up from £954,000 to £1.15m.

In addition, against a forecast of an at least maintained dividend total, the payment is being raised from 6p to 7p with a 5p net final.

Turnover for the 12 months advanced from £14m to £15.43m and profits were struck before exceptional redundancy costs of £149,000. They were also subject to tax of £286,000 (£317,000). The attributable balance rose from £829,000 to £719,000 and earnings per 25p share are shown at 17.2p (16.1p).

CS\$110,000,000
Revolving Retail Receivables
Purchase Facility



Provided by
The Royal Bank of Canada
The Bank of Nova Scotia
Continental Bank of Canada
Canadian Imperial Bank of Commerce
Manufacturers Hanover Bank of Canada

Arranged by
THE ROYAL BANK OF CANADA

January, 1983

Britannic Assurance PUBLIC LIMITED COMPANY

	1982 £000	1981 £000
Life Branches		
Total Premium Income	103,793	96,285
Total Surplus for Policyholders	47,301	39,147
General Branch		
Total Premium Income	13,673	13,000
Underwriting (Loss)	(2,271)	(762)
Investment Income	1,752	1,629
Profit (Loss) after Tax	(367)	612
Transfer to (from) Claims Equalisation Reserve	(200)	250
Profit and Loss Account		
Transfer from life branches	3,855	3,240
Transfer (to) from general branch	(167)	362
Total Surplus for the year, including other net income	3,818	3,591
Net Dividend for the year for stockholders	18.55p	16.1p

BONUS DECLARATION FOR POLICYHOLDERS

Ordinary Branch	Industrial Branch
Reversionary Bonuses	Reversionary Bonuses
Ordinary Policies	Annuities
£5.35% (1981 £5.25%) of sum assured	£6.40% (1981 £6.25%) of annuity
PLUS special reversionary bonus and increased scale of terminal bonuses	PLUS special reversionary bonus and increased scale of terminal bonuses

Britannic Assurance Covers the Country

UK COMPANY NEWS

United Newspapers well ahead at £5.4m

WITH SECOND-HALF profits more than doubled at £5.4m against £2.6m last time, United Newspapers ended 1982 with taxable figures well ahead at £5.4m, compared with £2.6m previously which was after exceptional depreciation of £0.4m.

Turnover of the group—whose interests include newspaper and periodical publishing, general printing, newsagents and stationery sales—showed an improvement from £86.52m to £97.58m.

The year's profits included post-acquisition results of those companies acquired during the period, in particular the Colonial Securities Trust and the New York-based 72 Newsweek Association—this company is producing profits well up to expectations.

As a result of rationalisation and expansion in 1982, a sound base has been established for the future, the directors state. The group is well placed to meet an economic recovery and they look forward to 1983 and the following years with increasing confidence.

Because of greater efficiencies and the elimination of loss-making businesses, the directors intend to continue to strengthen and expand the group's activities.

The directors explain that in view of the need to achieve a more efficient and economical way of producing the group's newspapers, they have decided to include in the accounts an extraordinary charge of £2.44m, after tax, to cover the costs of proposed or completed reorganisations and closures in 1982 and 1983.

These will, however, mean that the total number of staff employed will be reduced.

Last year there was an extraordinary debit of £57,000. With the tax charge reduced at £0.53m (£1.39m) the attributable surplus was little changed at £2.17m, compared with £2.19m.

Stated earnings per 25p share—on a weighted average basis—climbed from 14.8p to 21.7p, while the dividend is maintained at 12p, net on increased capital with a final of 7.5p (same).

Poor second half leaves DRG profits £3m adrift

SECOND-HALF profits at DRG fell sharply, leaving the full year outcome for 1982 at a level inadequate to support the level of dividend paid by this specialist engineer and packaging and stationery manufacturer in the previous 12 months. However, given healthier indicators as to the future, the total distribution is being held at 6p net with a final payment of 3p.

Following an improvement from £3.9m to £5.4m at halfway, a £4.9m decline in the second six months left taxable profits for the year under review some £3m lower at £12.5m. The surplus for this slide were the overseas side of the group's business, which suffered a fall from £15.2m to £11.8m at the trading level—more than offsetting an advance from £9m to £12.3m within the UK—and higher interest of £1.1m against £0.9m.

Profits included a little changed £0.7m (£0.6m) share of associates and were subject to tax of £8.4m (£8.5m). They were struck on higher turnover of £609.2m (£567.4m) with sales to customers accounting for £579.6m (£594.1m).

Minorities amounted to £1.1m (£2.6m) while extraordinary debits this time took £4.9m (£3.4m) being reorganisation costs of £5.8m (£5.6m) and a surplus on certain properties

stated at net realisable value of nil (£1.8m), less tax relief of £0.9m (£0.4m).

Before such items, earnings per 25p share are shown to have fallen from 7.2p to 6p.

The directors report that most overseas businesses still operate in an environment of high inflation and interest rates and while this persists the going will be tough.

Nevertheless, in the UK inflation and interest rates have been lowered, wage demands are moderating, energy costs have stabilised and sterling is more competitive.

Given an upturn in demand, they say, the benefits from productivity improvements will continue to flow through to the bottom line.

Cash outflow for year was contained to £4.5m, described by the directors as a creditable performance taking account of the £5m spent on acquisitions, mainly a medical packaging company in the U.S.

They say a particularly pleasing feature of the year was the increase in direct exports from the UK which totalled £45m.

• comment

The slump in DRG's profitability overseas was anticipated, as many of the party-owned subsidiaries

were already reported. But the market was disappointed by the 37 per cent rise in UK trading profits after extensive switching of resources between divisions, and the share price fell 5p to 99p.

The growth area is the trading division, which distributes photo-copiers, micro-computers and other office equipment. With 80 outlets around the country, it now employs nearly 1,300 people compared with 750 in 1979. By contrast, envelope-makers have suffered for lower quality in this recession, squeezing DRG's margins.

The surgery in the stationary and packaging divisions is now drawing to an end, after factory closures. The number of paper machines is down from 15 to three—all now profitable. The differing fortunes of the overseas and domestic packaging divisions are likely to continue through 1983. The UK market should be boosted by the falling pound and some re-stocking by manufacturers.

Overseas, the recession is biting deeper, but the sale of Southern African stationery and packaging subsidiaries should reduce interest costs by £3m. Despite the post-tax loss on an inflation-adjusted basis, even before extraordinary items, the dividend is being maintained doggedly for a 8.9 per cent yield.

Bestobell slows in second half

SECOND-HALF pre-tax profits at Bestobell were down from £4.13m to £3.94m, but figures for 1982 as a whole improved from £8.47m to £8.71m.

Mr A. B. "Sandy" Marshall, chairman of this holding company with interests in controls, energy engineering, aviation and consumer products, says the year's performance demonstrates a considerable degree of resilience and effective reaction to conditions which deteriorated, particularly on the aviation side of its business, "very rapidly indeed."

He emphasises the serious impact which resulted from the virtual collapse of the airframe and aero-engine industry in 1982, but he points out that other business areas covered by Bestobell more than offset the fall in profit by the aviation and sales

business group.

Group turnover for the year advanced from £122.36m to £130.51m. Interest charges rose from £1.25m to £1.62m, and tax was higher at £4.57m against £3.53m.

The final dividend is raised from 7.5p to 7.8p net for a total up from 13p to 13.5p. Stated earnings per 25p share were down from 28.1p to 24.9p on a net basis, and from 30.7p to 28.7p on a nil basis.

• comment

A dramatic deterioration in Bestobell's aviation markets was the major factor in another lacklustre year. Trading profits in the aviation and sale division slumped 53 per cent—against a 6 per cent trading increase for the group as a whole—because several important orders from

airlines were deferred in the second half. This lumbered the company with unusually high stock levels and contributed to a surge in borrowings from £205,000 to £13.5m. Borrowings were, however, deceptively low in 1981 following a rights issue and £6m has been spent on acquisitions in 1982. Growth was particularly aided by a 31 per cent trading profit increase in Australia and New Zealand thanks to an improvement in technical standards of the company's insulation products.

Growth in the U.S. was almost entirely on the back of 10 months contributions from the newly acquired Armtec subsidiary. Unless the aviation market gets off the ground again, analysts expect no more than 29.5m pre-tax in the current year. At 390p the shares are on a p/e of 14.7.

Bank Hapoalim^B_M

CONDENSED CONSOLIDATED BALANCE SHEET AS AT DECEMBER 31, 1982
(U.S. Dollars in thousands)

ASSETS	
Cash and Due from Banks	4,181,459
Securities, including Government Bonds	870,051
Deposits and Loans to the Government	6,800,632
Loans and Bills Discounted	5,888,982
Loans from Deposits for Loan Purposes	2,880,497
Other Accounts	51,533
Bank Premises and Equipment	71,188
Customers' Liabilities	1,888,214
	<u>22,282,554</u>
LIABILITIES	
Capital, Reserves and Surplus	392,845
Capital Notes	882
	<u>393,727</u>
Outside Shareholders' Interests	47,849
Convertible Debentures Issued by Subsidiaries	615
Non-Convertible Bonds and Notes	311,112
Deposits	11,357,696
Deposits for Loan Purposes	3,567,730
Debentures Issued by Subsidiaries	4,921,809
Other Accounts	59,802
Liabilities on Account of Customers	1,888,214
	<u>22,282,554</u>

CONDENSED CONSOLIDATED PROFIT AND LOSS STATEMENT
FOR THE YEAR ENDED DECEMBER 31, 1982
(U.S. Dollars in thousands)

Net Operating Income Before Taxes	210,986
Provision for Taxes	54,242
Net Operating Income After Taxes	156,724
Outside Shareholders' Interest in the Net Income of Subsidiary Companies	18,880
	<u>137,844</u>
Net Extraordinary Income after Taxes	301
Net Income	<u>138,145</u>

Earnings per Share (Fully Diluted)

259%

The entire report is available in all Bank Hapoalim branches.

The financial statements of the bank are stated in Shekels. This statement has been converted from Shekels into U.S. Dollars at the official exchange rate prevailing on December 31, 1982, 1 S. 33.65 = 1 U.S. Dollar.



Bank Hapoalim^B_M

Head Office: 50 Rothschild Boulevard, Tel Aviv, Israel. Tel: 628111.

338 Branches of the Bank Hapoalim Group in Israel, Branches, Subsidiaries, Offices and Affiliates also in New York, Los Angeles, Boston, Chicago, Philadelphia, Miami, London, Manchester, Zürich, Luxembourg, Cayman Islands, Paris, Toronto, Montreal, Buenos Aires, São Paulo, Caracas, Montevideo, Punta del Este, Uruguay, Panama City and Mexico City.

Prudential Corporation

Unaudited Group Results 1982

Group profits of the Prudential Corporation rose by over a quarter in 1982 to £55.6m after tax. This follows continued growth in the Group's life assurance and other long-term business coupled with a recovery in the trading performance of its general insurance operations, both in the UK and overseas. The directors have declared a final dividend of 10.0p per share, which together with the interim payment of 5.0p makes a total of 15.0p per share for the year, an increase of 20%. The investment performance of the Group's life funds has enabled record bonuses to be paid to with-profit policyholders again this year and a significant increase in the value of shareholders' funds places the Corporation in a position of considerable financial strength.

	1982 £m	1981 £m
Long-Term Business:		
Premium income	1,380.1	1,232.6
Surplus attributable to policyholders	587.5	508.7
Surplus attributable to shareholders	50.4	43.4
General Insurance:		
Premiums written	606.5	523.7
Underwriting result	(67.6)	(62.8)
Investment income	60.3	46.1
Trading profit (loss) before tax	(7.3)	(16.7)
Taxation credit (charge)	3.6	6.6
Profit (loss) after tax	(3.7)	(10.1)
Shareholders' Other Income:		
Investment income	17.8	19.8
Miscellaneous net income	0.3	0.4
Expenses	(1.9)	(1.9)
Taxation credit (charge)	(7.1)	(8.4)
Other income after tax	8.9	9.9
Summary of Results:		
Long-term business	50.4	43.4
General insurance	(3.7)	(10.1)
Shareholders' other income	8.9	9.9
Total profit after tax	55.6	43.2
Dividend	44.8	37.3
Retained profit	10.8	5.9
Earnings per Share	18.6p	14.5p
Dividend per Share	15.0p	12.5p

Note: The abridged income statement for the year 1982 is an extract from the latest accounts. These accounts have not yet been delivered to the Registrar of Companies, nor have the auditors reported on them.

Long-Term Business
Profit after tax from life assurance and long-term accident and disability business was 16% higher at £50.4m. Premium income increased by 12% to £1,380m.

All major sections of our business contributed to the growth in premium income except for UK group pensions business, which reflected the effect of the recession on employment.

Higher Bonuses. The total value of bonuses to with-profits policyholders of Prudential Assurance has been increased to £587m (£508m in 1981). This increase derives from achieved investment performance and has therefore been

largely related to the period for which policies have been in force, by way of higher terminal bonuses and, in the UK, by a further declaration of additional reversionary bonuses.

General Insurance Business
There was a significant recovery in general insurance trading results. The major contributions came from substantial improvements in the second half of the year in

the UK and Canada. Total premiums written increased by 16% in sterling terms, an underlying growth rate of 13%.

	Premiums written		Underwriting result		Investment income		Trading profit (loss)	
	1982 £m	1981 £m	1982 £m	1981 £m	1982 £m	1981 £m	1982 £m	1981 £m
United Kingdom	216.5	195.0	(20.0)	(13.6)	20.5	15.0	0.5	1.4
Canada	83.5	62.5	2.6	(9.7)	6.8	4.4	9.4	(5.3)
EEC	42.2	36.9	(6.1)	(4.7)	5.2	3.8	(0.9)	(0.9)
Other Countries	45.7	43.1	(9.2)	(10.0)	4.6	3.6	(4.6)	(6.2)
Marine and Aviation	14.9	11.8	(3.0)	(1.0)	2.8	2.0	(0.2)	1.0
Specialist Reinsurance	203.7	174.4	(31.9)	(23.8)	20.4	17.1	(11.5)	(6.7)
	606.5	523.7	(67.6)	(62.8)	60.3	46.1	(7.3)	(16.7)

In the United Kingdom we produced a trading profit of £0.5m, despite the extreme weather conditions in the early part of the year, which are estimated to have given rise to additional claims of £7.8m. In order to strengthen our position in

the motor market we have altered our rating structure for private motor business from 1 February 1983, so that most policyholders will be paying lower premiums.

In Canada action taken to improve our underwriting result, together with a welcome reduction in claims frequency in the motor

account, contributed to the good trading profit of £9.4m.

Specialist Reinsurance. In the highly competitive world reinsurance market, Mercantile & General's underwriting losses continued to be high and substantial strengthening of technical reserves was necessary. During the recent cycle of treaty renewals for 1983 our approach to underwriting

was even more selective, and some business was declined because the terms offered were unsatisfactory. We were, however, able to renew a substantial amount on terms we consider to be acceptable.

Outlook. Competition for general insurance business remains intense throughout the world, putting pressure on premium rates and making it difficult to achieve satisfactory profits. There are some signs that the losses sustained by

companies are leading to a more realistic approach to writing business but it seems likely that the industry's return to an acceptable level of profitability will be slow and uneven.

Investment Income
Investment income on general insurance and shareholders' funds combined increased by 18%

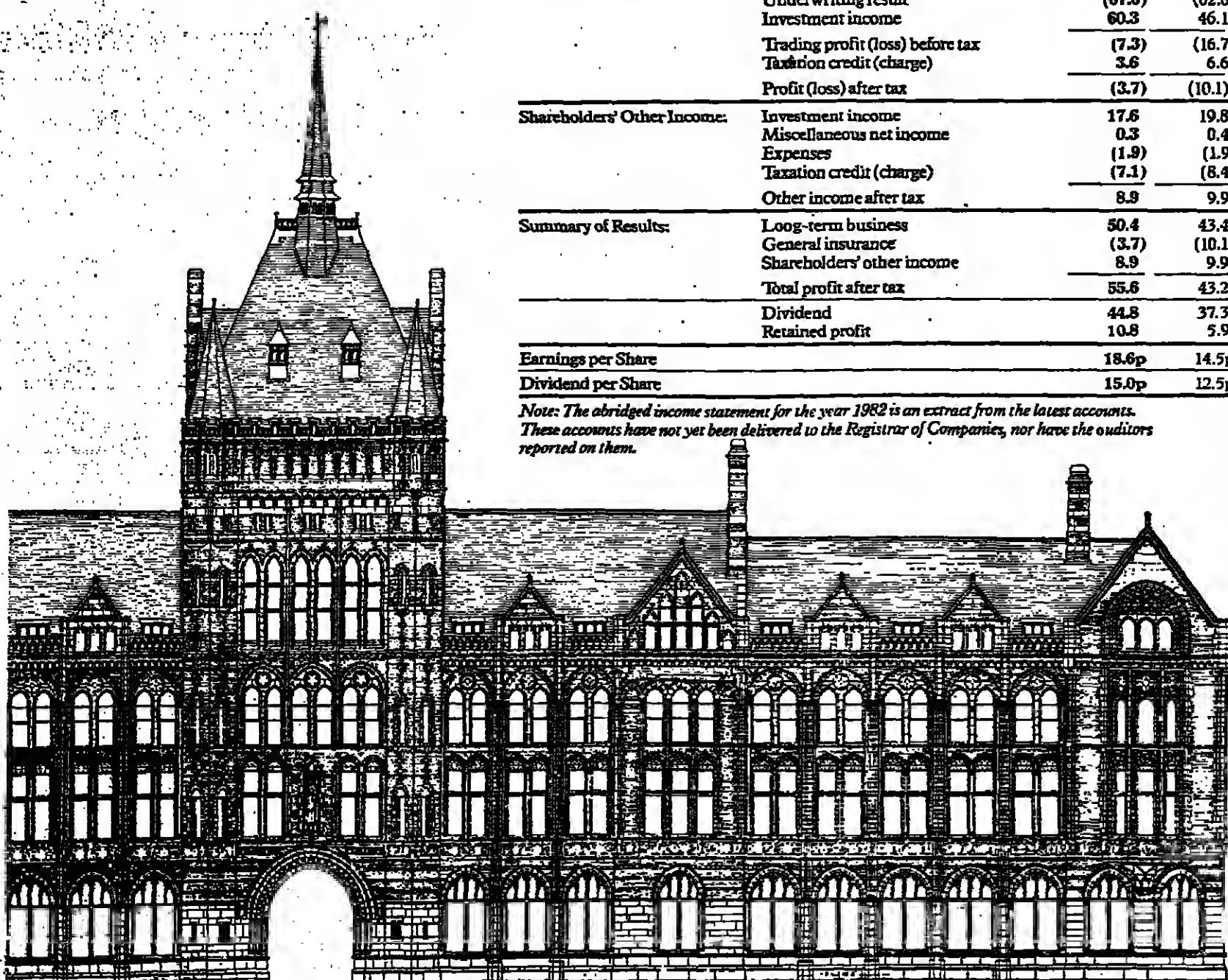
from £65.9m to £77.9m. At constant exchange rates the growth would have been 15%.

Capital Resources
Increases in the market values of the investments held in the general insurance and shareholders' funds added almost £100m to the capital resources of the Group, which after including retained

profits amounted to £368m. This is equivalent to 59% of the general insurance premium income of the Group (49% in 1981) and represents a position of considerable financial strength.

Copies of the Report and Accounts will be available on 25th April, 1983.

Prudential Corporation plc, 142 Holborn Bars, London EC1N 2NH.



From Alfred Waterhouse's line drawing of the Chief Office.

ECONOMIC ACTIVITY—Indices of industrial production, manu-

ECONOMIC ACTIVITY—Indices of industrial production, manu-

	facturing output (1978=100); retail sales value (1978=100); registered unemployed (excluding school leavers) and vacant vacancies (000s). All seasonally adjusted	Eng. vol. order	Eng. vol. order	Eng. vol. order	Unemp. Vacancies		
	prod. output	prod. output	prod. output	prod. output	prod. output		
1st Qtr.	100.7	89.3	92	106.5	141.2	2,679	11
2nd Qtr.	101.3	89.3	93	106.7	148.1	2,745	10
3rd Qtr.	101.4	89.6	94	106.9	150.7	2,837	11
4th Qtr.	101.4	87.2	90	110.7	158.9	2,913	11
May	101.5	85.5	93	108.6	158.1	3,344	10
June	101.6	88.1	78	107.2	144.6	2,773	10
July	101.2	87.9	82	109.0	181.9	2,914	11
August	101.3	87.9	84	109.4	186.6	2,932	11
September	101.6	87.9	84	109.3	185.6	2,932	11
October	101.4	87.4	90	109.1	152.6	2,885	11
November	100.3	86.6	84	110.0	171.3	2,906	11
December	102.3	84.3	112	112.5	213.9	3,967	11
1982							
January	102.4	89.8	110.1	114.7	2,963	12	
February			110.5		2,980	12	

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal manuf.	Textile manuf.	Household durables
1982							
1st qtr.	92.4	99.7	121.2	86.1	81.3	74.3	14.1
2nd qtr.	91.9	91.4	122.1	84.4	78.0	72.7	17.7
3rd qtr.	91.3	90.4	122.7	85.7	72.5	74.7	17.7
4th qtr.	92.2	94.8	122.2	84.9	80.5	74.5	17.7
April	92.0	91.0	123.0	85.0	81.0	71.0	17.0
May	93.0	91.0	123.0	87.0	80.0	74.0	17.0
June	91.0	91.0	121.0	85.0	73.0	70.0	17.0
July	91.0	90.0	122.0	85.0	72.0	70.0	16.0
August	91.0	90.0	122.0	85.0	72.0	70.0	16.0
September	92.0	90.0	122.0	84.0	73.0	70.0	16.0
October	93.0	88.0	123.0	83.0	71.0	69.0	15.0
November	91.0	88.0	120.0	85.0	67.0	68.0	17.0
December	93.0	89.0	124.0	86.0	70.0	72.0	12.0
1983							
January	94.0	91.0	123.0	86.0	75.0	71.0	15.0

EXTERNAL TRADE—Indices of export and import volume							
1973=100: visible balance; current balance (fm); oil balance							
(fm); terms of trade (1973=100); exchange reserves							
	Export	Import	Visible	Current	Oil	Terms	Resv
	volume	volume	balance	balance	balance	trade	US\$bn
1962							
1st qtr.	127.5	125.5	+224	+644	+898	161.2	15.97
2nd qtr.	131.4	130.2	+123	+881	+958	161.3	17.87
3rd qtr.	125.1	126.7	+609	+1,213	+1,313	166.5	18.23
4th qtr.	132.4	134.0	+1,263	+1,233	+1,735	162.5	16.34
April	131.6	131.6	0	1,216	1,216	161.6	16.34
May	131.1	132.5	-77	+177	+269	160.9	17.53
June	129.5	126.3	+80	+234	+191	161.5	17.76
July	126.5	123.6	+193	+394	+449	160.7	17.94
August	118.3	121.1	-81	+298	+474	161.1	18.12
September	120.7	126.1	+326	+526	+596	159.7	18.30
October	126.2	125.3	+85	+445	+601	162.6	16.50
November	132.4	122.5	+229	+739	+842	161.0	17.06
December	135.0	125.6	+508	+738	+882	161.7	17.06
1963							
January	121.0	134.3	-461	-261	-561	93.5	16.55
February							15.68

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth et annual rate), domestic credit expansion (three months' growth et annual rate), HP, new credit, at seasonally adjusted. Minimum lending rate (end period).							
	M1 %	M3 %	Bank advances %	DCE £m	BS Inflow	HP lending	MLR %
1982							
1st qtr.				3,184	867	2,157	
2nd qtr.	2.1	8.2	26.2	+4,535	1,244	2,210	
3rd qtr.	15.2	12.6	28.3	+4,842	1,796	2,296	
4th qtr.	19.0	13.3	26.9	+5,015	2,139	2,585	
May	-0.5	9.5	26.8	+1,684	478	229	
June	10.7	10.2	25.3	+1,240	428	751	
July	31.3	28.9	26.2	+1,368	691	766	
August	14.2	12.3	26.6	+2,034	437	753	
September	14.9	14.9	28.8	+1,418	698	840	
October	24.0	18.2	32.4	+2,850	865	808	
November	17.4	12.2	25.1	+1,115	782	874	
December	15.9	9.6	23.2	+1,068	490	874	
1983							
1st qtr.	5.6	4.8	6.7	+2,009	261	877	

INFLATION—Indices of earnings (Jan 1975=100): basic

	Earnings ^a	Basic mats. ^b	Wholesale manf. ^c	RPI ^d	Foods ^e	FT ^f comdty.	Strg. value
1982							
1st qtr.	216.6	238.2	234.3	311.6	297.7	242.0	91.9
2nd qtr.	227.7	240.8	238.2	321.5	306.1	237.46	94.3
3rd qtr.	227.7	240.8	242.0	320.0	297.0	228.85	94.3
4th qtr.	231.3	251.7	246.5	325.4	298.5	238.94	93.29
May	222.5	237.7	238.3	322.0	305.9	237.39	89.99
June	226.0	243.2	239.2	322.9	304.1	233.46	91.1
July	230.3	245.0	241.0	323.0	299.5	239.51	91.21
August	235.9	246.1	241.7	323.1	295.5	239.56	91.21
September	238.5	246.5	242.5	323.5	295.5	238.50	92.5
October	238.5	244.1	241.3	324.5	295.5	227.18	92.5
November	233.2	252.6	246.5	326.1	298.5	228.03	89.5
December	233.8	255.5	248.5	325.5	300.1	238.94	85.6
1983							
January	232.2	261.1	250.1	325.9	301.5	255.45	81.9
February		259.2	251.1	327.3	302.1	256.25	80.7

^a Not seasonally adjusted.

Church & Co pays 1p more

On bigger turnover of \$39,08m, compared with \$35,56m, taxable profits of Church & Co. for 1982 rose from \$5,98m to \$18,96m. The company manufactures, wholesales and retails footwear.

A very substantial rise in manufacturing profits and in the contribution from the U.S. company more than offset a fall in U.K. retail and manufacturing profits. However, since the end retailing has improved and factories continue to be busy with excellent export business, the directors say.

A final dividend of 7p (6p) is recommended by the directors.

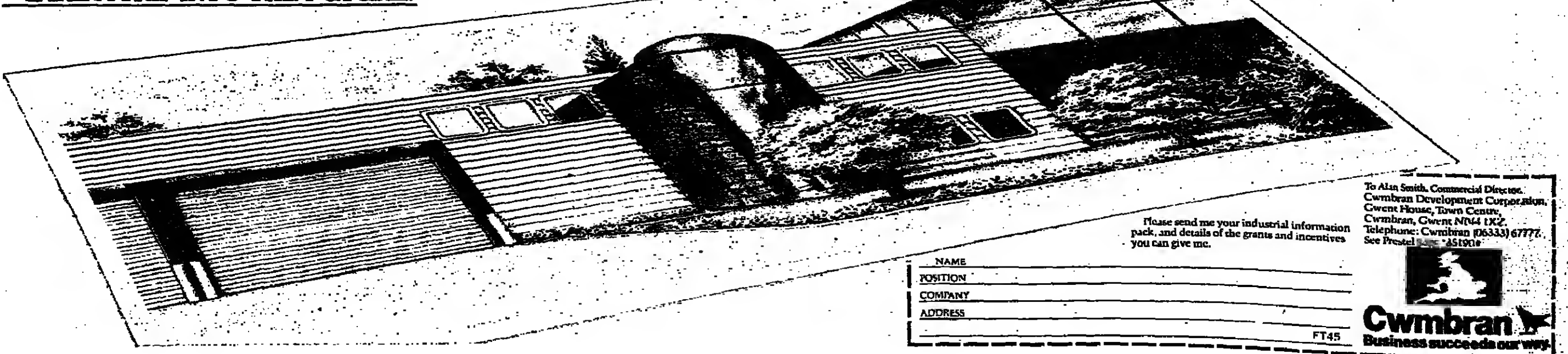
—earnings per 25p share came through at 22.7p, against 20.2p for 1981.

After 23p profits were after interest charges of £770,000 (£705,000). Tax took £560,000 (£399,000) and minorities accounted for £3,000 (£5,000). Middle profit was much the same at £531,000 (£471,000).

Taxable profits of A. Jones & Sons, a subsidiary of Church & Co. fell from £296,000 to £251,000 over the same 12 months. Turnover, however, improved from £18.14m to £19.98m. Earnings per share were 10p down at 23p after tax of £194,000 (£204,000).

To see yourself in a productive, futuristic environment, clip the coupon now. Or, simply ring us for an appointment. You'll be in good company.

TAKE A TRIP INTO THE FUTURE.



1. *Journal of Management Studies*, 1997, 34, 1, 1-14.

The Application List for the Ordinary Shares now being offered for sale will open at 10.00 a.m., on Tuesday, 29th March, 1983, and may be closed at any time thereafter. The procedure for application is set out at the end of this Prospectus.

Incorporated under the Companies Acts 1948 to 1967

No. 1213031

SHARE CAPITAL

£1,000,000

in Ordinary Shares of 5p each

Issued and now being
issued fully paid
£664 704

Barclays Bank PLC
Registration Department, Radbroke Hall,
Knutsford, Cheshire WA16 9EU

stream also provides news services which give clients daily coverage of major international, financial, economic and political events, market reports and company news and

C. G. Southgate, aged 44, was appointed a Director of the Company in May, 1980 and is the Deputy Chairman. He is Chief Executive of the Information Technology Division of Thorn-EMI PLC and has 20 years of general and technical management experience in the fields of computing and computer services.

D. S. Enock, aged 47, was appointed a Director of the Company in May, 1980. He is an Investment Manager with the Commercial Union Assurance Company plc.

J. Dundas Hamilton, aged 63, was appointed a Director of the Company in October, 1982. He is Senior Partner of stockbrokers Fielding, Newson-Smith & Co., a past Deputy Chairman of The Stock Exchange and a director of several listed companies.

P. Kysel, aged 38, was appointed a Director of the Company in December, 1981. He is an Investment Manager of Touche, Renneaux & Co.

D. W. M. Pitts, aged 52, was appointed a Director of the Company in July, 1982. He is a Director of BOC and Managing Director of BOC Limited.

D. A. Roberts, aged 62, was appointed a Director of the Company in December, 1976. He is a non-executive Director of Lazard Brothers & Co., Limited, having been an executive Director until January, 1983.

A. L. Helman, B.Sc., aged 48, is the only executive member of the Company's Board. He was appointed as Consultant to the Company and General Manager of Datastream in May, 1976, Managing Director of Datastream in May, 1977, and a Director of the Company in April, 1980. He has 27 years' general and technical management experience in the fields of computing and computer services with Rolls Royce Limited, Collins Radio Inc. and the Hoskyns Group.

Management of Datastream

There are four Directors of Datastream in addition to Mr. A. L. Helman:

S. A. Herman, B.A., aged 34, joined Datastream as Marketing and Sales Director in March, 1982, having previously spent eight years with Reuters and AP/Dow Jones.

M. A. F. Kearns, aged 36, is Operations Director. He joined Datastream in 1968, has held a range of technical and management positions and was appointed a Director in June, 1973.

L. A. Pinner, F.C.A., aged 36, is Financial Director. He joined Datastream in 1974, having previously spent three years with Price Waterhouse, and was appointed a Director in November, 1978.

R. Willis, B.Sc., aged 42, is Products and Services Director. He joined Datastream in 1969, has held a range of system development and production responsibilities and was appointed a Director in June, 1973.

The Secretary both to the Company and to Datastream is C. D. G. Robinson, B.A., A.C.I.S., aged 30. He joined the Company in April, 1982, having previously been with George Wimpey PLC, and was appointed Company Secretary in May, 1982.

Employees

Datastream has approximately 250 employees of whom all but 8 are based in London.

An analysis of the employees by function shows:

	%
Directors and Managers	13
Systems Analysts and Programmers	23
Data Analysts	28
Computer and Network Operators and Engineers	11
Marketing, Sales and Client Liaison	6
Print and Distribution	8
Accounts, Administration and Miscellaneous	11
	100

About 80% of the employees are aged 35 or under and 40% are aged 25 or under. The average length of service of Datastream's managers is 11 years. Datastream provides competitive salaries, a non-contributory pension and life assurance scheme, and permanent health insurance. It is intended that in due course the Company will adopt a senior management share option scheme and a savings related share option scheme for employees.

TRADING RECORD AND PROFIT FORECAST

The Group's trading record for the five years ended 30th June, 1982 and the Directors' forecast for the year ending 30th June, 1983 are summarised below:

Year to 30th June	1978	1979	1980	1981	1982	1983
	£'000	£'000	£'000	£'000	£'000	£'000
Revenue	3,611	5,085	5,896	6,942	8,260	10,000
Profit before taxation and extraordinary items	447	519	440	855	1,430	2,000
Profit after taxation and before extraordinary items	387	238	398	604	910	1,050
Earnings per share	2.9p	1.8p	3.0p	4.6p	6.8p	7.9p

Notes:

(1) The trading record for the five years ended 30th June, 1982 is taken from the Accountants' Report set out in Appendix 1.

(2) The Directors' forecast for the current year is based on the assumptions set out in Appendix 2.

(3) Earnings per share are calculated on the basis set out in note 6 in the Accountants' Report.

Revenue has increased in each year, reflecting growth in the number of clients and in the level of client activity, as well as the introduction of new services. Profit before taxation and extraordinary items has also increased in each year, except 1980 when rent and associated costs increased sharply and there was a higher than usual expenditure on the development of a major new service. The effective rate of taxation has varied widely each year due primarily to the incidence of capital expenditure, to decisions as between the purchase or rental of equipment and to the view of the likely level of future capital expenditure.

The Directors forecast that, in the absence of unforeseen circumstances, profit before taxation for the year ending 30th June, 1983 will be not less than £2 million on revenue of £10 million, increases of 40% and 21% respectively on the comparable figures for 1982. Capital expenditure in the current year is expected to be lower than in the two previous years, resulting in a higher effective rate of taxation of 47.5% and profit after taxation of £1,050,000. Forecast earnings per share for 1983 are 7.9p, and at the minimum tender price, the prospective price earnings ratio is 22.8. After a notional tax charge of 52% the corresponding figures would be 7.2p and 25.0.

DIVIDENDS

The shares now being offered for sale derive from a reorganisation of the Company's share capital. On 21st March, 1983 the Company made a rights issue to raise approximately £2.25 million. On 21st March, 1983 the Directors resolved that a special dividend amounting in total to approximately £2.25 million be paid on 6th April, 1983 to Ordinary Shareholders on the Register on 28th February. The effect of these transactions is illustrated in paragraph 1(8) of Appendix 3. The Ordinary Shares now offered for sale rank in full for all dividends hereafter declared or paid on the Ordinary Share capital of the Company except for the foregoing special dividend.

On the basis of the above forecast for the current year ending 30th June, 1983 the Directors intend, in the absence of unforeseen circumstances, to recommend a final dividend for that year of 1.5p per Ordinary Share. This is expected to be paid in November, 1983.

In respect of a full year in which a level of profit similar to that forecast in this Prospectus were earned, the Directors would expect approximately £300,000 to be distributed by way of dividend (2.25p per share) payable as to approximately one-third as an interim dividend in May and the remainder as a final dividend in November. Such dividend would be covered 3.5 times by forecast earnings per share of 7.9p and would represent a gross yield of 1.8% on the minimum tender price.

PROSPECTS

The Directors are confident that the business of the Group and its revenue and profit will continue to grow significantly in real terms.

The Group has grown considerably since 1976. It has achieved wide acceptance of its services in the UK and Dutch securities industries where it has established a substantial client base and where demand for its services is increasing. Future growth will come from existing services and new developments for the securities industry, from new developments for related markets, and from increasing development of overseas markets.

The Directors believe that, with its competence in computer and communications technology and its skills in developing and marketing information and computer services, Datastream is ideally placed to benefit from the overall growth that is forecast for computer-based information services.

APPENDIX 1 ACCOUNTANTS' REPORT

The following is a copy of a Report to the Directors of the Company and of Lazard Brothers & Co., Limited made by the Auditors and Reporting Accountants, Price Waterhouse, Chartered Accountants.

The Directors,
Datastream PLC
Lazard Brothers & Co., Limited
21st March, 1983

Genlemen,
We have examined the financial statements of Datastream PLC (the "Company") and its subsidiaries (together the "Group") for the five years and six months ended 31st December, 1982. We set out below financial information relating to the Group which has been prepared from the audited financial statements after making such adjustments as we consider appropriate.

In our opinion,
(a) the financial information set out under the general heading "Historical cost accounts" gives, under the historical cost convention, a true and fair view of the results and source and application of funds of the Group for each of the five years ended 30th June, 1982 and the six months ended 31st December, 1982 and of the state of affairs of the Company and the Group at 31st December, 1982; and
(b) the financial information set out under the general heading "Current cost accounts" has been properly prepared in accordance with the policies and methods described in the notes thereto to give the information required by Statement of Standard Accounting Practice No. 16.

HISTORICAL COST ACCOUNTS

Consolidated profit and loss accounts

	Notes	1978	1979	1980	1981	1982	Six months to 31st December 1982
		£'000	£'000	£'000	£'000	£'000	£'000
Turnover	2	3,611	5,085	5,896	6,942	8,260	4,828
Profit before taxation	3	447	519	440	855	1,430	1,059
Taxation	4	60	281	42	251	520	468
Profit after taxation and before extraordinary items		387	238	398	604	910	591
Extraordinary items	5	—	—	—	145	144	—
Profit after extraordinary items		387	238	398	459	746	591
Dividends		36	40	44	51	221	—
Profit retained		351	198	354	408	525	591
Earnings per share (p)	6	2.9	1.8	3.0	4.6	6.8	4.4
Dividends per share (p)		0.27	0.30	0.33	0.39	1.66	—

DATASTREAM

Consolidated balance sheet at 31st December, 1982

	Note	1980	1981	1982
		£'000	£'000	£'000
Fixed assets	7	—	2,400	557
Goodwill		—	—	—
Current assets		—	—	—
Debtors and prepayments		1,745	350	—
Taxation		—	448	—
Investments / Market value £495,000		—	1,025	—
Short term deposits		—	197	—
Cash at bank and in hand		—	3,735	—
Current liabilities		—	—	—
Revenue billed in advance		1,306	1,191	—
Creditors		—	517	—
Taxation		—	2,904	—
Net current assets		—	—	831
Net assets employed		—	—	3,788
Financed by:		—	—	—
Share capital	8	—	147	—
Reserves	9	—	3,189	—
Shareholders' funds		—	3,336	—
Deferred taxation	4	—	452	—
		—	3,788	—

Company balance sheet at 31st December, 1982

	Note	1980	1981	1982
		£'000	£'000	£'000
Investment in subsidiaries		—	771	—
Share capital	8	—	147	—
Reserves	9	—	624	—
		—	771	—

Consolidated statements of source and application of funds

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
Source of funds						
Profit before taxation	447	519	440	855	1,430	1,059
Extraordinary items	—	—	—	103	149	—
Depreciation	298	680	524	460	559	404
Total generated from operations	745	1,199	964	1,016	1,499	1,463
Funds from other sources	—	—	—	—	—	—
Sale of fixed assets	10	4	300	14	19	3
Amount raised on hire purchase	767	61	162	237	155	—
Issue of shares	—	—	6	13	11	—
Total source	1,522	1,264	1,332	1,276	1,714	1,466
Applications of funds						
Purchase of subsidiary	—	196	6	13	11	—
Purchase of fixed assets	1,140	819	694	845	1,779	352
Taxation paid (repaid)	131	(155)	321	79	211	64
Hire purchase repayments	77	233	528	90	483	—
Dividend paid	—	36	40	44	51	221
	1,548	799	1,589	1,112	2,655	637
Changes to working capital						
Increase/(decrease) in debtors	101	360	659	340	(83)	(269)
Increase/(decrease) in revenue billed in advance	(119)	(164)	(283)	(233)	(261)	579
Increase/(decrease) in creditors	(105)	(76)	(351)	(273)	73	14
	(1142)	(120)	25	(106)	(271)	324
Total application	1,409	909	1,614	946	2,384	961
Movement to net liquid funds						
Increase/(decrease) in investments and short term deposits	250	65	(139)	514	(777)	525
Increase/(decrease) in cash	(114)	240	(143)	(184)	107	(201)
	116	355	(152)	330	(670)	515

Notes to the financial statements

1. Accounting policies

The following are the principal accounting policies adopted by the Group.

Turnover
Turnover represents the amounts earned on sales invoiced for services rendered and publications (after making allowance for payments in advance calculated on a time apportioned basis), and is exclusive of Value Added Tax.

Fixed assets
Fixed assets are stated at cost less accumulated depreciation. Assets are depreciated over their estimated useful lives as follows:

- Computer equipment — 4 years
- Leasehold improvements — the lesser of the period of the lease or 7 years
- Office equipment — 4-7 years
- Motor vehicles — 4 years

Research and development expenditure
All research and development expenditure is written off in the period in which it is incurred.

Deferred taxation
Provision is made for the effect of taxation deferred through income and expenditure being recognised for taxation purposes in different periods from those used for accounting purposes, except to the extent that there is reasonable evidence that such deferred taxation will not be payable in the foreseeable future.

Goodwill
Goodwill is stated at cost and is not amortized, unless any reduction in value becomes evident.

2. Turnover

Turnover comprises:

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
On-line Investment Research and other services	2,109	2,991	3,740	4,343	5,364	3,143
Central Investment Accounting and Portfolio Services	865	1,117	1,312	1,611	1,954	1,175
Printed & Miscellaneous Services	637	977	844	968	942	510
	3,611	5,085	5,896	6,942	8,260	4,828

3. Profit before taxation

Profit before taxation is stated after:

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
Creditors:						
Interest receivable	52	115	184	191	229	59
Chargings:						
Depreciation	298	680	524	460	559	404
Hire of equipment and lines	634	530	806	1,016	1,041	365
Interest payable	25	75	20	30	56	—
Auditors' remuneration	6	9	10	11	12	—
Directors' remuneration	18	20	29	68	79	69

* Includes an ex-gratia payment of £25,000 to a former Director.

4. Taxation

(a) The charge for taxation is represented by:

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
UK corporation tax	(194)	361	259	261	77	646
Deferred tax	250	(71)	(217)	(6)	469	(157)
Prior year adjustments	—	(9)	—	(4)	(26)	(21)
	60	281	42	251	520	468
Deferred tax not provided/released:						
Capital allowances	200	—	217	197	236	90

(b) Deferred tax at 31st December, 1982 comprises:

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
Capital gains	—	—	—	—	117	—
Capital allowances	—	—	—	—	310	—
Short term timing differences	—	—	—	—	25	—
	—	—	—	—	452	—

5. Extraordinary items

Extraordinary items comprise:

	1978	1979	1980	1981	1982	Six months to 31st December 1982
	£'000	£'000	£'000	£'000	£'000	£'000
Relocation costs	—	—	—	—	303	—
Compensation received on vacation of premises	—	—	—	—	—	(322)
NRDC termination costs	—	—	—	—	—	635
Less UK taxation	—	—	—	—	203	—
	—	—	—	—	133	—
	—	—	—	—	145	—

Under an agreement dated 4th June, 1974, and prior to 30th June, 1977, the National Research Development Corporation ("NRDC") contributed towards a development project the sum of £320,000 which was taken to income. NRDC was entitled to receive a levy on revenue from this project but on such levy had become due prior to the termination of this agreement (and NRDC's assignment to future levels) upon a single payment in NRDC of £635,000 on 25th January, 1982.

6. Earnings per share

Earnings per share for each period are based on the profit after taxation and before extraordinary items and the average number of shares in issue in each period adjusted to take account of the changes in capitalisation referred to in note 11 below.

7. Fixed assets

Fixed assets comprise:

	Computer equipment	Leasehold improvements, office equipment, motor vehicles	Total
	£'000	£'000	£'000
Cost	3,297	1,121	4,418
Less: Accumulated depreciation	1,610	408	2,018
Net book amount at 31st December, 1982	1,687	713	2,400

8. Share capital

Authorised: £1,000,000 divided into 9,200,000 Ordinary Shares of 10p each and 800,000 Deferred Shares of 10p each.

Issued: 735,158 Ordinary Shares of 10p each
735,158 Deferred Shares of 10p each

On 21st March, 1983 the share capital was reorganised as referred to in note 11.

9. Reserves

During the five years and six months ended 31st December, 1982 a total amount of £27,000 was credited to share premium account upon the issue of Ordinary Shares.

Reserves at 31st December, 1982 were as follows:

	Company	Group
--	---------	-------

Britannia Sp. of Unit Trusts Ltd. is a public company registered in England.
Salisbury House, 31, Finsbury Circus, London EC2
01-638 0478/0479 or 01-588 2777
Britannia Viewpoint 01-673 0045
UK Specialist Funds

ET UNIT TRUST INFORMATION SERVICE

Save & Prosper—continued

For SINC you experience Fund Management

TRADED OPTIONS

LONDON TRADED OPTIONS

CALLS								PUTS							
Option		April	July	Oct.	April	July	Oct.	Option		April	July	Oct.	April	July	Oct.
2P (USP 559)	280	64	—	—	1	—	—	5NL (USP 466)	360	78	50	64	14	4	—
"	280	44	—	—	1	—	—	"	380	68	40	56	14	4	—
"	280	26	40	26	16	16	28	"	420	24	26	34	6	12	18
"	280	5	2	2	12	26	—	"	460	5	16	24	22	34	40
"	690	5	—	—	40	44	—	7 1/2							
COF (USP 462)	290	9	108	—	1 1/2	8	—	5BL (USP 456)	260	105	112	—	1	2	—
"	420	85	75	—	9	94	—	"	290	67	87	—	2	3	—
"	460	55	68	—	11	88	—	"	430	28	58	—	70	2	—
"	500	32	38	—	43	77	58	"	460	23	58	43	16	25	25
"	540	4	18	25	72	127	80	"	500	7	18	23	45	60	58
"	580	3	8	12	—	—	130								
CTD (USP 91)	70	22	24	26	1	8	3 1/2	IMP (USP 111)	90	34	—	—	1	—	—
"	80	18	14	16	1 1/2	7	6	"	110	8	12	12	8	7	2
"	90	9	4	6	1	14	16	"	120	4	7	1D	11	16	16
"	100	2 1/2	4	6	1	14	16	"	150	1 1/2	4	5	30	21	23
OUA (USP 127)	130	10	18	—	2	4	—	LMO (USP 239)	285	27	65	47	17	30	30
"	136	4	10	8	—	10	12	"	320	24	62	47	10	33	43
"	140	1 1/2	2	4	18	19	30	"	350	1 1/2	5	18	29	32	49
"	160	—	—	—	4	25	62	"	380	1	10	18	65	60	66
DEG (USP 204)	160	25	24	48	1 1/2	5	2	"	420	—	—	—	125	100	—
"	187	11	18	25	—	11	10	"	460	7	2	32	5	5	14
"	200	6	11	25	20	—	—	"	500	0 1/2	5 1/2	7 1/2	10	12	17
"	217	—	—	—	—	—	—	"	580	1	8	5	50	22	25
"	230	6	11	11	20	34	32	P & D (USP 143)	100	26	26	—	1D 1/2	1	—
"	267	1	2	—	59	—	—	"	120	26	26	—	1	2	—
"	280	—	—	—	—	—	—	"	140	10	10	18	1	2	—
GM (USP 632)	240	2	—	—	1	—	—	"	155	8 1/2	6	6	19	26	27
"	260	74	—	—	1	—	—	ROL (USP 436)	485	28	44	56	13	18	22
"	280	34	62	24	2	14	—	"	495	10	22	30	26	40	48
"	300	24	22	2	8	8	15	"	505	4	10	17	17	72	77
"	320	18	32	—	2	14	—	"	520	3	4	—	—	122	122
"	340	5	12	17	60	34	65	"	560	2	1	2	—	172	172
"	360	1	5	10	2	64	66	"	580	—	—	—	—	322	—
IGI (USP 396)	280	2	—	—	1	—	—	RTZ (USP 519)	290	125	—	—	1	2	—
"	300	108	60	—	1	3	10	"	420	28	100	—	—	—	—
"	320	70	50	60	32	7	19	"	460	22	94	—	5	16	17
"	340	18	34	22	7	18	82	"	500	30	62	21	50	57	66
"	360	6	12	22	58	80	32	"	550	10	22	35	50	57	70
LS (USP 810)	240	0	—	—	1	—	—	VRF (USP 695)	60	—	—	—	1	—	—
"	260	58	63	59	1	8	—	"	80	—	—	—	—	—	—
"	280	88	66	48	4	11	9	"	100	2	—	—	—	—	—
"	300	18	97	54	2	11	9	"	120	8	—	—	—	—	—
"	320	5	12	19	18	94	27	"	140	10	13	17	2	9 1/2	19
M & B (USP 191)	160	65	—	—	1 1/2	—	—	"	180	312	10	512	15	16	25 1/2
"	180	17	96	—	20	5	9	"	200	110	12	412	9	17 1/2	36 1/2
"	200	6	6	15	19	17	80	"	220	130	9	412	8	25 1/2	37
"	240	1 1/2	5	15	29	25	23	"	240	140	0 1/2	14	6	—	—
"	260	1	2	—	49	51	—								

Option		May	Aug.	Nov.	May	Aug.	Nov.
5BL (USP 456)	260	105	112	—	1	2	—
"	290	67	87	—	2	3	—
"	430	28	58	—	70	2	—
"	460	23	58	43	16	25	25
"	500	7	18	23	45	60	58
IMP (USP 111)	90	34	—	—	1	—	—
"	110	8	12	12	8	7	2
"	120	4	7	1D	11	16	16
"	150	1 1/2	4	5	30	21	23
LMO (USP 239)	285	27	65	47	17	30	30
"	320	24	62	47	10	33	43
"	350	1 1/2	5	18	29	32	49
"	380	1	10	18	65	60	66
"	420	—	—	—	125	100	—
"	460	7	2	32	5	5	14
"	500	0 1/2	5 1/2	7 1/2	10	12	17
LNR (USP 25)	90	7	2	32	5	5	14
"	100	2 1/2	5 1/2	7 1/2	10	12	17
"	120	1	8	5	50	22	25
P & D (USP 143)	100	26	26	—	1D 1/2	1	—
"	110	26	26	—	1	2	—
"	120	26	26	—	1	2	—
"	130	17	19	21	5	7	11
"	140	10	10	18	1	2	—
"	155	8 1/2	6	6	19	26	27
ROL (USP 436)	485	28	44	56	13	18	22
"	495	10	22	30	26	40	48
"	505	4	10	17	17	72	77
"	520	3	4	—	—	122	122
"	560	2	1	2	—	172	172
"	580	—	—	—	—	322	—
RTZ (USP 519)	290	125	—	—	1	2	—
"	420	28	100	—	—	—	—
"	460	22	94	—	5	16	17
"	500	30	62	21	50	57	66
"	550	10	22	35	50	57	70
VRF (USP 695)	60	—	—	—	1	—	—
"	80	—	—	—	—	—	—
"	100	2	—	—	—	—	—
"	120	8	—	—	—	—	—
"	140	10	13	17	2	9 1/2	19
"	160	312	10	512	15	16	25 1/2
"	180	110	12	412	9	17 1/2	36 1/2
"	200	130	9	412	8	25 1/2	37
"	220	140	0 1/2	14	6	—	—

Mar. 23

Total Contracts 865

Calls 661

Puts 514

APRIL 14 1983

- For further information and advertisement rates please contact:**

FINANCIAL TIMES
operates a subscription hand delivery service in the business centres of the following major cities:

AMSTERDAM · BOMBAY · BONN · BOSTON · BRUSSELS · CHICAGO · COPENHAGEN · DUSSELDORF · EINDHOVEN · FRANKFURT · GENOVA · THE HAGUE · MANNHEIM

HONG KONG · HOUSTON · ISTANBUL · JAKARTA · KUALA LUMPUR · LISBON · LOS ANGELES · LUGANO · MADRID · MANILA · MEXICO CITY · MIAMI · MINNEAPOLIS

NEW YORK - PARIS - LONDON - ROTTERDAM - SAN FRANCISCO - SINGAPORE - STOCKHOLM - STUTTGART - TOKYO - TORONTO - UTRECHT - VIENNA - WASHINGTON

For information contact: G. I. Damer, Financial Times, Guilletstrasse 54, 6000 Frankfurt am Main, W. Germany
Tel: 0611/75980, Telex: 416 193

Tel: (212) 489 8300, Telex: 238 409 FTOI III

INSURANCE & OVERSEAS MANAGED FUNDS

[illegible]

SECTION III CONTENTS

NEW YORK STOCK EXCHANGE 40-41
AMERICAN STOCK EXCHANGE 41-42
WORLD STOCK MARKETS 42
COMMODITIES 43
LONDON STOCK EXCHANGE 44-45
CURRENCIES 46

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday March 24 1983

WALL STREET

Inflation success brings surge

CONFIDENCE returned to Wall Street yesterday when the latest set of official statistics offered fresh evidence that inflation is being brought to heel at the same time as the industrial economy is expanding its recovery, writes Terry Byland in New York.

Buyers came into the credit markets and by the end of the session short-term yields had fallen by up to 20 basis points. In the share sectors, market indices moved up to the vicinity of their recent peaks. Shares gained over a broad front, with transportation and technology issues in demand.

Nervousness over a possible change of stance at the Federal Reserve was soothed by news of a fall last month in U.S. consumer prices. This was read as an indication that inflation is continuing to slow without any need for a tougher line by the Fed.

The Dow Jones Industrial Average surged forward at mid-session to pass its previous peak of 1141.74, recorded on March 7. But after touching 1143.96, the indicator slipped back as a few profit takers appeared. It closed at 1140.27, a

net gain on the day of 17.9. Turnover, of 95.1m shares traded, showed another increase although it remained at only about two thirds of peak levels. Share gains of 1075 against losses of 511 clearly indicated the broad strength of the upturn.

Bond and Treasury bill prices were helped by a slight easing in the Federal Funds rate and by market satisfaction with the outcome of Tuesday's hill auction. At the short end of the hill market, yields were down by nine or more basis points yesterday.

The average yield of 10.30 per cent on the \$5.5bn Treasury four-year notes - also auctioned on Tuesday - compared with 10.10 per cent the last time such dates came to auction and were favourably received in the market.

But with a substantial weight of official financing still in the pipeline for this week, attention quickly switched to prospects for yesterday's auction of \$4.75bn of seven-year notes which traded on a when-issued basis at 10.56 per cent. The 20 year Treasury bonds due for sale today yielded a when-issued 10.19 per cent.

Both yields show only slight increases over previous levels, suggesting that retail demand may not be far below the surface of the market.

The Federal Funds rate, the principal interbank overnight rate, fell from Tuesday's average 8.84 per cent to 8 1/2 per cent, a welcome relief to the cost of carrying stock for the market firms. At this level the Fed arranged \$2bn in customer repurchase agreements.

Three-month Treasury bills shed 20

basis points to a discounted rate of 8.45 per cent, with six month bills similarly lower at 8.49 per cent. The benchmark long bond, the Treasury 10 1/2 per cent 2012 was quoted at 97 1/4 compared with Tuesday's close of 97 1/4.

Oil share had another unsettled day. Exxon at \$30, Standard Oil of California at \$35 and Getty Oil at \$33 1/2 all showed further falls, indicating market caution over OPEC's chances of holding the line on its new price levels.

Declines in Toronto stocks focused on the golds. The oil and gas sector also turned weaker, but base metals and industrials held up better. Utilities showed the greatest resilience in a nervous Montreal market.

FAR EAST

Tokyo's blue chips take a back seat

A HEALTHY pointer to solidity in the rally being experienced by Tokyo stocks came yesterday in an improvement in trading volume, which picked up from 330m shares to some 400m. But set against this was a discernible shift away from blue chips as foreign and domestic institutions turned to hunt bargains among the laggards.

Prices overall were well supported, however, and the Nikkei-Dow Jones market average continued upward at record levels to finish at 8,311.12, ahead 29.53. The stock exchange index recorded its seventh successive gain, up 2.30 at 612.70.

The diverse list of strong issues showed Sapporo Brewery Y13 ahead at Y290, Banyu Pharmaceutical Y14 at Y707, Kawasaki Steel an active Y7 at Y163 and Fuji Photo Y12 at Y877. Titles attracted an unusual amount of foreign interest.

Expectations of lower interest rates buoyed steel mills. Nippon Steel, the day's volume leader on 42.86m shares, encountered later profit-taking and finished Y1 up at Y171.

But the worst hit were Sony, down Y50 to Y3,690; Victor, Y20 to Y2,450; and Sharp, Y10 to Y1,310.

With the lower rates in prospect, brokers said a move was beginning out of interest-bearing investments, although government bond prices managed to hold broadly steady in light dealings.

Profit-taking continued actively but selectively in Singapore, taking the Straits Times industrial index 12.48 lower to 829.31.

Cement and construction issues, which have fared well in recent weeks, turned down, leaving Jurong with a 12 cent loss at S\$4.80. Malaysian Cement and PMC with 10 cent setbacks each at a respective S\$7.50 and S\$8.15.

Casino operator Genting slipped 22 cents to S\$3.60 after announcing the abandonment of an Australian venture. Elsewhere Cycle and Carriage shed 19 cents to S\$4.98 as takeover hopes dwindled. MUI, its reputed suitor, eased four cents to S\$3.68.

The half-day midweek session in Hong Kong proved lacklustre as an extension of Tuesday's advance gave way on sporadic local selling. The Hang Seng index dipped 2.47 to 978.98.

Hongkong Wharf lost 15 cents to HK\$ 3.50 but Swire Pacific A put on 40 cents to HK\$11.70. Hongkong Land, rumoured to have sold part of its 35 per cent stake in Hongkong Telephone, firmed two cents to HK\$4.07 while the telephone company advanced 75 cents to HK\$36.50.

LONDON

Sentiment succumbs to sterling

STERLING continued to dominate sentiment in London financial centres, and yesterday's continuing slide in its rate against the U.S. dollar and most other major currencies led to a nervous trading session in stock markets.

Gilt-edged turned down again after Tuesday's rally, while the equity leaders eventually succumbed to a marked deterioration in the tone. Final quotations were at or around the day's lowest.

Continuing fears of an oil price war and uncertainty about the outcome of a parliamentary by-election today remained unsettling background influences. Selling of leading industrials was relatively light, but prices drifted lower as potential buyers showed a marked reluctance to commit fresh funds. After Tuesday's rally of 7.9, the FT Industrial Ordinary share index closed 6.1 down at 854.3.

Of the index constituents, BICC in electricals recorded an above-average loss of 31p at 232p, accounting for around 2 1/2 points of yesterday's index fall, following disappointing preliminary figures. Elsewhere, life insurance shares provided one of the few bright areas.

Gilt-edged securities met sellers in the wake of sterling's persistent weakness and continuing fears about a possible upward movement in U.S. short-term interest rates. Initial falls at the long end of the market were usually limited to a quarter, but these were extended to around a full point as the market became increasingly unwilling.

A technical rally in the afternoon left quotations with final losses extending to 1/4 and occasionally more. The shorts followed a similar pattern, closing fractionally above the worst with falls to 1/4.

Bullion's failure to hold above the \$420 level prompted a sharp downward reaction in gold shares. Nervous selling was soon followed by widespread interna-

tional offerings. Heavyweights showed losses of around a point, common to Val Reefs at £65 and Western Holdings at £31 1/4, while cheaper-priced issues were highlighted by Elyvor, 50p off at 94 1/2p.

Platinums were supported following well-received half-year results from Rustenburg, which jumped 20p to 435p while Impala moved up 30p to 635p and Lydenburg 10p to 365p. Share information service, pages 44-45.



EUROPE Discount cut lifts Brussels

PRICES of domestic stocks moved sharply upwards in Brussels yesterday after the announcement of a three-point cut in the Belgian discount rate to 11 per cent.

Holding companies led the rally in lively trading which pushed the Belgian shares index up 0.71 to 112.51 at the close. Sofina gained Bfr 80 to Bfr 4,480, Société Générale rose Bfr 30 to Bfr 1,575 and Cofinibank finished Bfr 25 ahead at Bfr 2,390.

Further strong improvements were made by electricals - Electrolux adding Bfr 200 to Bfr 5,380 - and oils, chemicals and non-ferrous metals all registered worthwhile gains. Steel and related stocks were generally depressed, though steel-maker Arbed shed Bfr 38 at Bfr 1,210.

Tuesday's government reshuffle had little effect on prices in Paris, which ended mixed in slow trading. The session was marked by technical adjustments ahead of tomorrow's new monthly trading account.

Technical factors and profit taking were blamed by dealers for a sharp downturn in Stockholm.

In Milan, selective demand took banking and holding stocks higher while major industrials generally eased. The index was unchanged.

Electricals led an advance in quiet trading in Madrid.

Foreign stocks were mixed in moderate trading and the all-shares index slipped from 268.96 to 268.15.

In Amsterdam the general index rose 1.7 points to a record 121.9 on the back of brisk demand from abroad, notably the U.S. and West Germany.

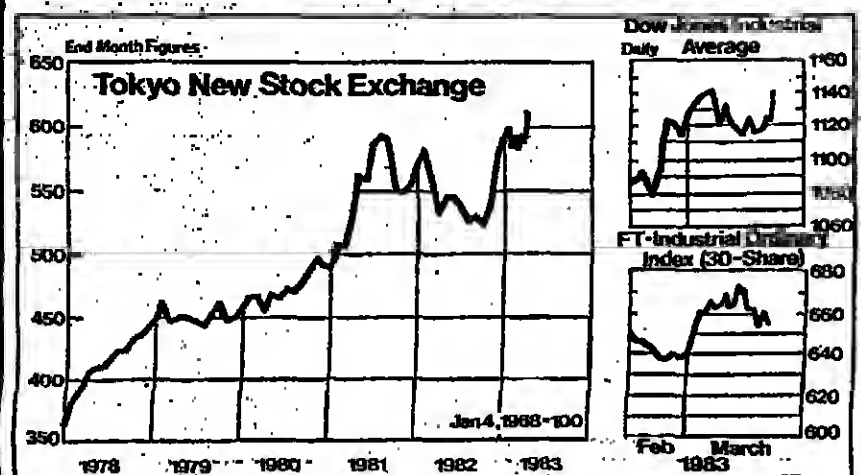
Oce van der Grinten's forecast of satisfactory profits this year after a 44 per cent jump in earnings in 1982 prompted a FI 0.5 gain to FI 187.5. Among other leading gainers, distiller Bols put on FI 5.20 at FI 91.20 and transport and storage group Pakhoed rose FI 2.40 to FI 53.90.

Profit taking was evident in Frankfurt, chiefly among those sectors which had benefited most from the previous day's massive gains.

Volume remained heavy, but dealers reported a more evenly balanced buy-sell ratio, with selling activity showing up most strongly in motor and banking stocks. The Commerzbank index nevertheless registered a 2.3 point rise over Tuesday's 13 year high to close at 882. At closing the Frankfurter Allgemeine Zeitung 100 share indicator had edged 1.11 higher to a record 292.56.

D-Mark denominated bonds were again largely ignored as investor attention focussed on equities. Domestic bond prices slipped slightly for want of orders and against a stronger dollar. The Bundesbank bought DM 15.3m of public paper after purchasing DM 27.7m on Tuesday.

KEY MARKET MONITORS



STOCK MARKET INDICES			
NEW YORK	March 23	Previous	Year ago
DJ Industrials	1140.27	1123.55	826.67
DJ Transport	513.30	508.18	339.34
DJ Utilities	126.29	125.69	108.48
S&P Composite	152.81	150.56	113.55
LONDON	March 23	Previous	Year ago
FT All-Share	854.3	850.4	592.6
FT-A 100	410.29	411.46	328.04
FT-A 500	442.86	445.22	348.37
FT-A Ind	415.57	418.18	318.93
FT Gold mines	548.3	558.8	254.8
FT Govt sec's	79.98	80.45	66.13
TOKYO	March 23	Previous	Year ago
Nikkei-Dow	8311.12	8281.59	7097.31
Tokyo SE	612.70	610.32	530.57
AUSTRALIA	March 23	Previous	Year ago
All Ord.	510.3	508.8	470.3
Metals & Mins.	472.0	464.2	532.3
AUSTRIA	March 23	Previous	Year ago
Credit Aktien	53.71	53.13	53.49
BELOW	March 23	Previous	Year ago
Belgian SE	112.51	111.80	95.02
CANADA	March 23	Previous	Year ago
Toronto Composite	2114.34	2110.4	1629.4
Montreal	357.04	357.02	286.32
Combined	351.05	350.55	273.34
DENMARK	March 23	Previous	Year ago
Copenhagen SE	131.84	132.29	94.91
FRANCE	March 23	Previous	Year ago
CAC Gen.	111.20	111.10	102.2
Ind. Tendance	117.20	116.80	113.1
WEST GERMANY	March 23	Previous	Year ago
FAZ Aktien	292.56	291.45	237.54
Commerzbank	882.0	879.70	723.9
HONG KONG	March 23	Previous	Year ago
Hang Seng	978.98	981.45	1221.18
ITALY	March 23	Previous	Year ago
Banca Comm.	214.33	214.71	208.39
NETHERLANDS	March 23	Previous	Year ago
ANP-CBS Gen	121.9	120.2	86.4
ANP-CBS Ind	104.5	103.0	70.4
NORWAY	March 23	Previous	Year ago
Oslø SE	149.29	149.2	102.94
SINGAPORE	March 23	Previous	Year ago
Straits Times	829.31	841.79	730.02
SOUTH AFRICA	March 23	Previous	Year ago
Gold	715.3	743.0	471.7
Industrial	832.2	832.9	576.9
SPAIN	March 23	Previous	Year ago
Madrid SE	112.73	112.03	124.51
SWEDEN	March 23	Previous	Year ago
J & P	1284.03	1301.0	608.05
SWITZERLAND	March 23	Previous	Year ago
Swiss Bank Ind	308.8	308.7	255.9
WORLD	March 22	Prev	Yr ago
Capital Int'l	164.1	163.5	131.9
GOLD (per ounce)			
	March 23	Prev	Yr ago
London	\$409.75	\$420.75	\$340.75
Frankfurt	\$410.50	\$421.50	\$341.50
Zürich	\$410.50	\$421.50	\$341.50
Paris (biling)	\$410.57	\$421.71	\$341.71
New York (March)	\$417.30	\$418.70	\$348.70

CURRENCIES

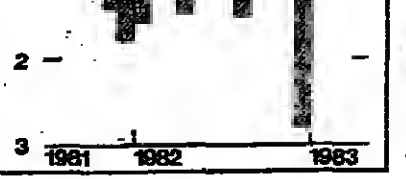
U.S. DOLLAR			
	March 23	Previous	March 23
£	1.4685	1.4720	-
DM	2.4250	2.4085	3.54
Yen	238.90	239.40	348 1/2
FFr	7.2875	7.2250	10.62 1/2
SwFr	2.0940	2.0735	3.04 1/2
Lira	2.7150	2.6875	3.38
Bfr	1.441	1.438	21.15 1/2
CS	47.92	47.64	68.90
	1.2275	1.2240	1.7900
INTEREST RATES			
Euro-currencies (three month offered rate)			
	March 23	Prev	
£	10 1/4	10 1/4	
SwFr	4 1/4	4	
DM	4 1/4	4 1/4	
FFr	19	19	
FT London interbank fixing (offered rate)			
	March 23	Prev	
3-month U.S.\$	9 1/4	9 1/4	
6-month U.S.\$	9 1/4	9 1/4	
U.S. Fed Funds	8 1/2	8 1/2	
U.S. 3-month CDs	9 1/4	9	
U.S. 3-month T-bills	8 1/4	8 1/4	
U.S. Treasury Bonds			
	March 23	Prev	
9% 1985	98 1/4	98 1/4	99 1/4
10% 1990	99 1/4	100 1/4	99 1/4
10% 1995	101 1/4	100 1/4	101 1/4
10% 2012	97 1/4	100 1/4	97 1/4
FINANCIAL FUTURES			
CHICAGO			
	Latest	High	Low
U.S. Treasury Bonds (CBT)			
8 1/2% 2nds of 100%	76-18	76-18	75-26
U.S. Treasury Bills (BIM)			
\$1m points of 100%	91.42	91.45	91.34
Cert Deposit (BIM)			
\$1m points of 100%	90.73	90.74	90.62
LONDON			
	Latest	High	Low
Three-month Eurodollar			
\$1m points of 100%	90.37	90.38	90.23
20-year National Gilt			
£50,000 32nds of 100%	102-17	102-30	102-01
LONDON COMMODITY MARKETS			
	March 23	Prev	
Silver (spot fixing)	700.55p	718.95p	
Copper (cash)	£1054.50	£1054.00	
Coffee (March)	£1895.00	£1831.00	
Oil (spot Arabian light)	\$28.05	\$28.05	

FINANCIAL FUTURES

CHICAGO			
	Latest	High	Low
U.S. Treasury Bonds (CBT)			
8 1/2% 2nds of 100%	76-18	76-18	75-26
U.S. Treasury Bills (BIM)			
\$1m points of 100%	91.42	91.45	91.34
Cert Deposit (BIM)			
\$1m points of 100%	90.73	90.74	90.62
LONDON			
	Latest	High	Low
Three-month Eurodollar			
\$1m points of 100%	90.37	90.38	90.23
20-year National Gilt			
£50,000 32nds of 100%	102-17	102-30	102-01
LONDON COMMODITY MARKETS			
	March 23	Prev	
Silver (spot fixing)	700.55p	718.95p	
Copper (cash)	£1054.50	£1054.00	
Coffee (March)	£1895.00	£1831.00	
Oil (spot Arabian light)	\$28.05	\$28.05	

FINANCIAL FUTURES

CHICAGO			
	Latest	High	Low
U.S. Treasury Bonds (CBT)			
8 1/2% 2nds of 100%	76-18	76-18	75-26
U.S. Treasury Bills (BIM)			
\$1m points of 100%	91.42	91.45	91.34
Cert Deposit (BIM)			
\$1m points of 100%	90.73	90.74	90.62
LONDON			
	Latest	High	Low
Three-month Eurodollar			
\$1m points of 100%	90.37	90.38	90.23
20-year National Gilt			
£50,000 32nds of 100%	102-17	102-30	102-01
LONDON COMMODITY MARKETS			
	March 23	Prev	
Silver (spot fixing)	700.55p	718.95p	
Copper (cash)	£1054.50	£1054.00	
Coffee (March)	£1895.00	£1831.00	
Oil (spot Arabian light)	\$28.05	\$28.05	



AUSTRALIA

Uneven rises

AN UNEVEN advance gave the best of the Sydney running to heavyweight mining stocks while energy and industrial issues showed only cautious gains.

MIM moved up 18 cents to A\$4.30, Western Mining eight cents to A\$4.18 and BHP six cents to A\$6.36.

Melbourne was featured by a 50 cent leap in retailer Grace Bros to A\$3.30 after Myer Emporium took a near-20 per cent stake. Myer firmed five cents to A\$1.39.

GOLDS extended moderate losses throughout the day in Johannesburg as the bullion price contracted, leaving heavyweight Fregals R2 lower at R42.25 but sharper proportionate falls at the cheaper end of the market.

Elyvoors shed R1.50 to R14.50 and Bracken 40 cents to R3.35. Sympathy reactions by mining financials showed Anglo-American 45 cents off at R19.55, but De Beers improved 10 cents to R8.05.

Banks were hit by news that some are to offer interest on cheque accounts - to the probable short-term detriment of their profits. Nedbank fell 75 cents to R10 and Barclays National 50 cents to R14.

SOUTH AFRICA

Golds suffer

GOLDS extended moderate losses throughout the day in Johannesburg as the bullion price contracted, leaving heavyweight Fregals R2 lower at R42.25 but sharper proportionate falls at the cheaper end of the market.

Elyvoors shed R1.50 to R14.50 and Bracken 40 cents to R3.35. Sympathy reactions by mining financials showed Anglo-American 45 cents off at R19.55, but De Beers improved 10 cents to R8.05.

Banks were hit by news that some are to offer interest on cheque accounts - to the probable short-term detriment of their profits. Nedbank fell 75 cents to R10 and Barclays National 50 cents to R14.



The two piece beverage can. Produced by the million with the latest technology for a wide range of customers by Continental Can, part of the world's largest packaging corporation.

But "Clwyd Can" are also the watch-words of our Industrial Development Team. Whatever your needs for industrial/commercial expansion or development, Clwyd can meet them.

"Clwyd Can" provide maximum financial grants for large or small companies.

"Clwyd Can" be reached quickly and easily by road, rail, sea or air.

"Clwyd Can" supply an available, reliable and hardworking workforce.

"Clwyd Can" give you sites and premises to meet your needs. Find out what Clwyd can do for you. Talk to Wayne Morgan, County Industrial Officer, Clwyd County Council, Shire Hall, Mold, Clwyd. Tel: Mold (0352) 2121. Telex 61451.

"...the contributions from the community, the trade unions and our employees have made us proud to be associated with Wrexham in Clwyd. We will be pleased to tell our story to prospective investors"

Hugh Adamson, Managing Director, Continental Can.

Clwyd

WALES

-a better business decision

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Follow the Leader

Do you want to reach the top international financial specialists in European industry?

In mid 1982, the Financial Times, The Economist, and Euromoney commissioned Research Services Ltd. to conduct a study amongst these senior international financial specialists in order to discover what they read.

The published report is now available, and the results show that the publication most widely read by this prime target group was the Financial Times. By comparison, the table below shows the readership figures for some of the other 40 publications that were covered by the research.

For more information about this research, or the position of the FT in the European market place, please contact your local Financial Times representative or the Market Research Department of the Financial Times.

	Readership '95
FINANCIAL TIMES	42
FAZ	24
HANDELSBLATT	21
LE MONDE	11
IHT	9
NEUE ZÜRCHER ZEITUNG	8
WALL STREET JOURNAL	0
BUSINESS WEEK	24
ECONOMIST	22
TIME	13
NEWSWEEK	11
INSTITUTIONAL INVESTOR (INT'ED)	21
EUROMONEY	17

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Continued on Page 42

فكانت له الأصل

Continued on Page 42

فكانت له الأصل

Continued on Page 42

WORLD STOCK MARKETS

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

[illegible]

FINANCIAL TIMES STOCK INDICES

[illegible]

Post 10: Marketing Department
Investors Chronicle.

FREEPOST, London EC4B 4Q

Please enter a subscription
for one year at

☐ UK & Ireland £49
☐ Europe (Rest of) £59

Rate of World law mail £70/US\$130

payable to F 1. Business Publishing (IC

NAME _____

Private Company address
(delete as required)

Post town _____

Post code _____

Job title _____

THE FINANCIAL TIMES BUSINESS
PUBLISHING LIMITED

Registered Address:
Bracken House, Cannon Street,
LONDON EC4A 3BF

Registered no. 980895

Setback to sugar futures dollar plan

PLANS TO **X** **the London**
 raw sugar futures contract
 basis received a setback today.
 A vote in favour of the
 proposal at a special meeting
 of the terminal market associa-
 tion was declared void when
 a point of order was raised,
 allowing only one representa-
 tive from each member company
 to vote had been breached.

Another meeting of the
 association is to be held on
 April 18. It will also discuss
 the possible introduction of a
 white (refined) sugar futures
 contract in London.

Meanwhile the EEC weekly
 selling quotas as of today only
 3,000 tonnes of white sugar, and
 5,000 tonnes raw sugar, were
 authorised for export. However
 there was little market reaction
 since the Commission's Com-
 mission was more pre-occupied
 with the realignment of EEC
 currencies.

Maximum export rebates
 granted were 5-139 European
 units (about 100 kilos) for
 white sugar and 34.168 units
 for raw sugar sales.

Both FMC and the MFMA confirmed that the latter's explanation talks had been held but they denied that any offer had been made.

The fate of FMC is of considerable interest to dairy farmers, as a substantial part of their income is earned from sales of heef calves. Britain's dairy herds account for more than 70 per cent of total supplies of beef animals. The possibility of the collapse of FMC would do to the UK meat market would therefore have a direct effect on dairy farm earnings.

The MFUDT would be unlikely, however, to accept a debt-giving payment over 10 years. It is understood to be under some pressure from Barclay's Bank for repayment of its debts and in any case is anxious to end its direct involvement with FMC.

AMERICAN MARKETS

Gold and silver prices fell sharply on aggressive lower liquidation linked to the prospect of a new round of price cuts. In the latter case, the market was concerned that more of the latter cuts in the oil price. However, prices recovered late in the session as the market adapted to the news in response to a firm stock market and a recovery in silver. A sharp decline in copper, after early losses on the weather starting and precious metals, was followed by a recovery in the afternoon buying and short-covering linked to a recovery in the stock market. The market in sympathy with flimmer gold towards the unchanged level. Sugar was mixed with weak support on breaks in the new year.

NEW YORK

CGCOA 10 tonnes, \$/tonnes				
	Closes	High	Low	Prev
July	1958	1958	1958	1953
Aug	1722	1722	1722	1722
Sept	1768	1768	1728	1761
Oct	1733	1733	1727	1733
Nov	1733	1733	1727	1733
March	1810	1810	1810	1810

CCOCE "C" 57,000, \$/tonnes				
	Closes	High	Low	Prev
May	126.58	126.60	123.75	123.55

May	11.88	—	—	113.00
July	111.25	119.60	110.25	110.10
COPPER 25,000 lbs. cents/lb				
	Close	High	Low	Prev

Apr	71.85	—	—	71.25
May	72.55	72.60	70.80	71.95
June	74.05	74.10	72.35	73.45
Sept	75.80	75.80	73.40	74.95
Dec	77.35	77.50	75.00	76.70
Jan	77.95	76.00	76.30	77.20
March	78.15	78.00	77.30	78.50
May	80.25	80.10	78.55	78.00
July	81.35	80.60	60.00	80.70
COTTON 50,000 lb, cents/lb				
	Close	High	Low	Prev
May	73.52	74.49	73.35	73.60
Oct	73.55	73.94	73.20	73.37
Dec	72.50	73.00	72.30	72.05
Dec	72.24	72.50	71.25	71.65
March	73.25	73.58	73.00	72.70

	Close	High	Low	Prev
March	411.0	414.5	407.0	416.7

	Close	High	Low	Prev
April	73.69	73.00	72.80	73.52
May	73.37	74.00	72.40	73.25

July	73.25	74.00	73.80	73.25
Aug	73.85	74.10	73.20	73.75
Sept	74.00	74.00	74.00	74.60

Nov	76.20	78.00	76.00	76.15
Dec	78.90	77.25	76.40	77.30
PLATINUM 00 troy oz. \$/troy oz				
	Close	High	Low	Prev
March	398.e	398.0	395.0	396.4
April	398.5	399.5	376.5	396.4
July	404.1	405.5	382.2	402.2
Oct	410.5	409.0	398.4	408.4
Jan	411.3	405.5	396.0	414.9
April	424.0	413.0	410.0	421.8
SILVER 5,000 troy oz. cents/troy oz				
	Close	High	Low	Prev
March	1061.0	1065.0	1017.0	1050.3
April	1061.6	1057.0	1020.0	1051.6

SUGAR WORLD "11" 112,000 lbs.

	Cloves	High	Low	Price
May	6.71	9.77	9.69	6.70
July	7.01	7.09	5.86	7.00
Sept	1.27	7.38	7.18	7.28
Oct	1.62	7.62	7.41	7.53
March	8.56	9.62	8.48	8.53
May	8.81	8.86	8.70	8.82
July	9.03	9.17	9.03	9.06

Onions—Spanish: Grano 6 40-6 00,
 U 5: 7 00, Capicums—Canary: green
 red 9 00, Onich: yellow 14 00,
 green 9 00, red 12 00; Israeli: red 7 50,
 Cabbages—Dutch: red 3 00-3 20,
 white 2 60-2 80 Courgettes—Kanyen:
 3 lb 3 00-3 50; Spanish: 10-lb 3 50-4 50;

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Oil fears continue to haunt sterling

Sterling continued to weaken, while the dollar remained very firm against all major currencies except the Japanese yen.

There were no new factors to influence the foreign exchange, with the members of the EMS trading fairly quietly ahead of the French monetary measures. The Bundesbank intervened when the French franc and Irish pound touched their EMS ceilings in Frankfurt, and the Belgian franc was unsettled by a slightly larger than expected cut in the Belgian bank rate.

Firm interest rates were again the major feature supporting the dollar, with the pound's decline attributed to fears of an oil price war. The pound fell to a record low against the dollar, and finished at the weakest, since November 1979 on a trade-weighted basis.

STERLING — Trading range against the dollar in 1982-83 is 1.9265 to 1.4885. February average 1.5735. Trade-weighted index 78.3 against 78.3 at noon, 78.3 at the opening, 78.3 at the previous close, and 91.8 six months ago. Sterling remains weak and vulnerable because of uncertainty about world oil prices, as fears continue to engulf the market of a possible price war between Britain and Nigeria.

Sterling fell to a record 31.4570-1.4590, before finishing at an all time closing low of 31.4570-1.4590.

OTHER CURRENCIES

Mar. 20	£	¢	£	¢
Argentina Ptas.	95,747.95	947	56,400.65	450
Australia Dollar	1.0510	1.5635	1.0510	1.5635
Brazil Cruzeiro	991.30	992.30	400.19	400.19
Finland Markka	1,980.5	0.0060	5,494.5	4650
French Franc	121.90	1.0000	121.90	1.0000
German DM	8.4748	1.757	8.6505	6.6900
Hong Kong Dollar	1.0000	1.0000	1.0000	1.0000
Irish Punt	1.0000	1.0000	1.0000	1.0000
Italian Lira	1,936.76	1.33174	1.936.76	1.33174
Japanese Yen	161.00	1.0000	161.00	1.0000
Netherlands Guilder	1.8360	1.0000	1.8360	1.0000
Portuguese Escudo	200.48	1.0000	200.48	1.0000
Spanish Ptas.	166.64	1.0000	166.64	1.0000
Swedish Krona	1.0000	1.0000	1.0000	1.0000
Swiss Franc	1.45	1.0000	1.45	1.0000
U.S. Dollar	1.4570	1.4590	1.4570	1.4590

* Selling rates.

THE POUND SPOT AND FORWARD

Mar. 23	Day's spread	Close	One month	2. Three months	% p.a.
U.S.	1.4570-1.4590	1.4580	0.17-0.12c	1.11	0.43-0.38
Canada	1.2975-1.3000	1.2985	0.26-0.16c	1.12	0.16-0.15
Norfolk	2.52-2.50	2.51	0.25-0.16c	1.12	0.16-0.15
Belgium	12.94-12.64	12.94	0.25-0.16c	1.12	0.16-0.15
Denmark	11.00-1.1200	11.00	0.25-0.16c	1.12	0.16-0.15
W. Ger.	3.33-3.50	3.33	0.25-0.16c	1.12	0.16-0.15
Peru	137.00-145.00	137.00	0.25-0.16c	1.12	0.16-0.15
Spain	166.00-168.00	166.00	0.25-0.16c	1.12	0.16-0.15
Italy	2.00-2.125	2.00	0.25-0.16c	1.12	0.16-0.15
Norway	12.52-12.60	12.52	0.25-0.16c	1.12	0.16-0.15
France	10.00-10.10	10.00	0.25-0.16c	1.12	0.16-0.15
Sweden	11.01-11.08	11.01	0.25-0.16c	1.12	0.16-0.15
Japan	347-352	347	0.25-0.16c	1.12	0.16-0.15
Austria	24.00-25.00	24.00	0.25-0.16c	1.12	0.16-0.15
Swiss	3.02-3.05	3.02	0.25-0.16c	1.12	0.16-0.15

Belgian rate is for convertible francs. Financial rate 73.25-73.05.

Six-month forward dollar 0.63-0.58c. 12-month 0.85-0.70c.

* Netherlands—the rates for March 22 should have read 3.95-3.39 (agreed), 3.95-3.39 (close).

EXCHANGE RATES

Mar. 23	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1.0000	1.4590	0.840	248.8	10.595	0.048	0.860	191.1	1.790	68.90
U.S. Dollar	0.686	1.0000	0.647	239.1	7.264	0.068	0.710	144.1	1.287	47.93
Deutsche Mark	0.898	0.612	1.0000	98.59	2.993	0.069	1.119	593.0	0.505	19.78
Japanese Yen	0.004	0.004	0.004	1.0000	0.004	0.004	0.004	1.0000	0.004	0.004
French Franc	0.094	0.066	0.031	0.031	1.0000	0.004	0.004	0.004	0.004	0.004
Swiss Franc	0.028	0.028	0.028	0.028	0.028	1.0000	0.004	0.004	0.004	0.004
Dutch Guilder	0.004	0.004	0.004	0.004	0.004	0.004	1.0000	0.004	0.004	0.004
Italian Lira	0.004	0.004	0.004	0.004	0.004	0.004	0.004	1.0000	0.004	0.004
Canada Dollar	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	1.0000	0.004
Belgian Franc	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	1.0000

MONEY MARKETS

London rates firm

UK clearing bank base lending rate 10 1/2 per cent (since March 15 and 16).

Short-term interest rates were about 1 1/2 per cent firmer on the London interbank market yesterday, but foreign exchange rates for the most part as the Bank of England continued to supply a generous amount of assistance. Money market money was tight, with sterling falling below the 144 level, but dealers are still looking towards a bank base rate level of 10 per cent, while conceding that recent events have probably delayed any further cut.

Interbank overnight money was around 10 1/2 per cent for most of the day, but fell to 4 per cent at the close. The Bank of England forecast a market shortage of £400m, but supplied total of £240m, through outright purchases of bills. Bills maturing in official bands, and a take-up of Friday's Treasury bill tendered £500m, while Exchange Rate actions absorbed another £10m and a rise in the note circulation £70m. Those were partly offset by above target bank balances of £150m.

Before lunch the authorities bought £47m bills by way of £20m bank bills in band 1 (up to 14 days maturity) at 10 1/2 per cent; £15m bank bills in band 2

INTEREST RATES

EURO-CURRENCY INTEREST RATES

(Market closing rates)

Mar. 23	Short term	7 days notice	Month	Three months	Six months	One year
U.S. Dollar	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
U.S. Dollar	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
U.S. Dollar	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
U.S. Dollar	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
U.S. Dollar	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
U.S. Dollar	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
U.S. Dollar	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
U.S. Dollar	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
U.S. Dollar	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2

FT LONDON INTERBANK FIXING

(11.00 a.m. MARCH 23)

0 month U.S. dollars	6 months U.S. dollars
bid 9 1/4 offer 9 3/4	bid 9 3/4 offer 9 1/2

The fixing rates are the arithmetic means, rounded to the nearest one-eighth, of the bid and offered rates for \$70m quoted by the major banks in London at 11 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas, Bank of Montreal and Bank of America.

but fell to 238.90 from 239.40.

D-MARK — Trading range against the dollar in 1982-83 is 2.4940 to 2.2410. February average 2.4260. Trade-weighted index 131.2 against 125.3 six months ago. German economic strength and low inflation compared with many of its neighbours have once again caused strains within the European Monetary System. The result of the German general election gave an added boost to the D-mark, prompting considerable Bundesbank support for weaker EMS members, before the realignment of the system.

The French franc and Irish punt were fixed at their maximum allowed limits against the D-mark at the Frankfurt fixing. This forced the D-mark's colling of DM33.35 per 100 francs, and the Irish punt at DM31.6. The Bundesbank also fixed 125m at the fixing, and also

LE350,000, and \$18.75m when the dollar rose to DM 2.4233 from DM 2.4011. Sterling was unchanged at DM 5.04, but the Belgian franc fell to DM 5.04 after the cut in the Belgian bank rate.

BELGIAN FRANC — Trading range against the dollar in 1982-83 is 5.04 to 5.04. February average 4.748. Trade-weighted index 93.7 against 94.6 six months ago. Emergency foreign exchange controls and heavy central bank support made it clear that the Belgian authorities had no intention of devaluing the franc in the recent EMS realignment despite the extreme weakness of the currency. The subsequent revaluation was therefore not surprising, and the National Bank has now taken advantage of renewed EMS stability to cut its bank rate.

The Belgian National Bank spent the equivalent of BF 1.13 to support the franc last week ahead of the EMS realignment. After buying BF 1.9bn in foreign currencies the day before, the week as the franc rose very sharply following the emergency exchange restrictions, the position was again quickly reversed, with the authorities spending BF 6bn during the rest of the week. Yesterday's cut in bank was larger than expected, leading to a weakening of the franc against the D-mark and guilder.

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

CURRENCY RATES

Mar. 23	Bank of England	Special Drawing Rights	European Currency Unit	U.S. Dollar
Bank of England	1.0000	1.0000	1.0000	1.0000
Special Drawing Rights	0.7000	1.0000	1.0000	1.0000
European Currency Unit	0.7000	1.0000	1.0000	1.0000
U.S. Dollar	0.7000	1.0000	1.0000	1.0000

* C/SOR rate for March 21, 1.2254.

CURRENCY MOVEMENTS

Mar. 23	Bank of England	Special Drawing Rights	European Currency Unit	U.S. Dollar
Bank of England	1.0000	1.0000	1.0000	1.0000
Special Drawing Rights	0.7000	1.0000	1.0000	1.0000
European Currency Unit	0.7000	1.0000	1.0000	1.0000
U.S. Dollar	0.7000	1.0000	1.0000	1.0000

Based on trade weighted changes from Washington agreement December 1971.

U.K. and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currencies.

Belgian rate is for convertible francs. Financial rate 50.00-50.10.

* The closing rate for March 22 should have read 2.6885-2.6885.

THE DOLLAR SPOT AND FORWARD

Mar. 23	Day's spread	Close	One month	2. Three months	% p.a.
U.S.	1.4570-1.4590	1.4580	0.17-0.12c	1.11	0.43-0.38
Canada	1.2975-1.3000	1.2985	0.26-0.16c	1.12	0.16-0.15
Norfolk	2.52-2.50	2.51	0.25-0.16c	1.12	0.16-0.15
Belgium	12.94-12.64	12.94	0.25-0.16c	1.12	0.16-0.15
Denmark	11.00-1.1200	11.00	0.25-0.16c	1.12	0.16-0.15
W. Ger.	3.33-3.50	3.33	0.25-0.16c	1.12	0.16-0.15
Peru	137.00-145.00	137.00	0.25-0.16c	1.12	0.16-0.15
Spain	166.00-168.00	166.00	0.25-0.16c	1.12	0.16-0.15
Italy	2.00-2.125	2.00	0.25-0.16c	1.12	0.16-0.15
Norway	12.52-12.60	12.52	0.25-0.16c	1.12	0.16-0.15
France	10.00-10.10	10.00	0.25-0.16c	1.12	0.16-0.15
Sweden	11.01-11.08	11.01	0.25-0.16c	1.12	0.16-0.15
Japan	347-352	347	0.25-0.16c	1.12	0.16-0.15
Austria	24.00-25.00	24.00	0.25-0.16c	1.12	0.16-0.15
Swiss	3.02-3.05	3.02	0.25-0.16c	1.12	0.16-0.15

Belgian rate is for convertible francs. Financial rate 73.25-73.05.

Six-month forward dollar 0.63-0.58c. 12-month 0.85-0.70c.

* Netherlands—the rates for March 22 should have read 3.95-3.39 (agreed), 3.95-3.39 (close).

EXCHANGE RATES

Mar. 23	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1.0000	1.4590	0.840	248.8	10.595	0.048	0.860	191.1	1.790	68.90
U.S. Dollar	0.686	1.0000	0.647	239.1	7.264	0.068	0.710	144.1	1.287	47.93
Deutsche Mark	0.898	0.612	1.0000	98.59	2.993	0.069	1.119	593.0	0.505	19.78
Japanese Yen	0.004	0.004	0.004	1.0000	0.004	0.004	0.004	1.0000	0.004	0.004
French Franc	0.094	0.066	0.031	0.031	1.0000	0.004	0.004	0.004	0.004	0.004
Swiss Franc	0.028	0.028	0.028	0.028	0.028	1.0000	0.004	0.004	0.004	0.004
Dutch Guilder	0.004	0.004	0.004	0.004	0.004	0.004	1.0000	0.004	0.004	0.004
Italian Lira	0.004	0.004	0.004	0.004	0.004	0.004	0.004	1.0000	0.004	0.004
Canada Dollar	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	1.0000	0.004
Belgian Franc	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	1.0000

LONDON MONEY RATES

Mar. 23	Overnight	Interbank	Local Authority	Local Authority	Local Authority	Local Authority	Local Authority	Local Authority	Local Authority	Local Authority
Overnight	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Interbank	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Local Authority	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Local Authority	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Local Authority	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Local Authority	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Local Authority	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Local Authority	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Local Authority	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2

EGOD Fixed Rate Export Finance Scheme 4V Average Rate for interest period February 2 to March 1 1983 (inclusive)

Local authorities and finance houses seven days' notice, others seven days' notice. Long-term local authority mortgages remain three years 10 per cent; four years 11 per cent; five years 11 per cent. Bank bill rates in table are buying rates for prime paper. Selling rates for four month bank bills 10 per cent; three months 10 per cent; six months 10 per cent; one year 10 per cent. Under £100,000 10 per cent; over £100,000 10 per cent. 1982. London and Scottish Clearing Bank Rates for lending 10 per cent. London Deposit Rates for sums at seven days' notice 7 per cent.

Agreed rate selling rate for one month Treasury bills